

# GOAL 4

## FY 2022 BUDGET PRESENTATION



*EXCEPTIONAL  
RECREATIONAL,  
CULTURAL &  
EDUCATIONAL  
OPPORTUNITIES*

*ENHANCE EL PASO'S  
QUALITY OF LIFE THROUGH  
RECREATIONAL, CULTURAL  
AND EDUCATIONAL  
ENVIRONMENTS*

# GOAL 4

- ❖ Libraries
- ❖ Museum & Cultural Affairs
- ❖ Parks & Recreation
- ❖ Zoo & Botanical Gardens

## STRATEGIC ALIGNMENT

- 4.1 Deliver bond projects impacting quality of life across the city in a timely and efficient manner
- 4.2 Create innovative recreational, educational and cultural programs
- 4.3 Establish technical criteria for improved quality of life facilities

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# EXCEPTIONAL RECREATIONAL, CULTURAL AND EDUCATIONAL OPPORTUNITIES

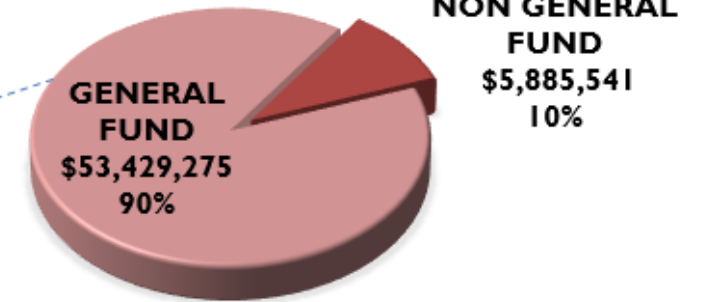
FY 2022 ALL FUNDS BUDGET \$1,066,942,204

SAFE AND BEAUTIFUL  
NEIGHBORHOODS  
\$603,554,709  
57%

EXCEPTIONAL  
RECREATIONAL, CULTURAL  
AND EDUCATIONAL  
OPPORTUNITIES  
\$59,314,815  
6%

VIBRANT REGIONAL  
ECONOMY  
\$132,030,953  
12%

HIGH PERFORMING  
GOVERNMENT  
\$272,041,726  
25%



## GOAL 4

- Libraries
- Museums and Cultural Affairs
- Parks and Recreation
- Zoo

# SOURCE OF FUNDING

|                       |                             | GF                 | NGF                                |                 |            |
|-----------------------|-----------------------------|--------------------|------------------------------------|-----------------|------------|
| DEPARTMENT            |                             | GENERAL GOVERNMENT | COMMUNITY DEVELOPMENT BLOCK GRANTS | SPECIAL REVENUE | ALL FUNDS  |
| GOAL 4                | LIBRARY                     | 9,021,338          | -                                  | 142,875         | 9,164,214  |
|                       | MUSEUM AND CULTURAL AFFAIRS | 3,327,737          | -                                  | 1,264,104       | 4,591,841  |
|                       | PARKS AND RECREATION        | 35,558,487         | 60,000                             | 2,145,000       | 37,763,487 |
|                       | ZOO                         | 5,521,712          | -                                  | 2,273,562       | 7,795,274  |
| QUALITY OF LIFE TOTAL |                             | 53,429,275         | 60,000                             | 5,825,541       | 59,314,815 |
| VISION BLOCK TOTAL    |                             | 53,429,275         | 60,000                             | 5,825,541       | 59,314,815 |

# FY 2022 PRIORITIES

## Restore Service Levels

**Continue developing free and revenue-generating digital content**

- Livestreamed
- On-Demand

**Continue to phase reopening of facilities and programs**

- Libraries
- Senior Centers
- Recreation Centers
- Aquatics
- Sports
- Museums
- Zoo & Botanical Gardens

# MAJOR VARIANCES

## GOAL 4

- **Libraries** – Increase is due to compensation and equity increases
- **Museums and Cultural Affairs** – Children’s Museum stipend, compensation and equity increases and restoration of unfunded positions
- **Parks and Recreation** – Includes compensation and equity increases, portion of the water parks, sports complex maintenance, additional Parkland Management crews, increase in water, automated irrigation pilot, and restoration of unfunded vacancies
- **Zoo & Botanical Gardens** – Compensation and equity increases and restoration of unfunded vacancies

# EXPENSES- GENERAL FUND

PRE COVID-19

| DEPARTMENT            |                             | FY 2020<br>ADOPTED | FY 2021<br>ADOPTED | FY 2022<br>PRELIMINARY | Amount     | Percent |
|-----------------------|-----------------------------|--------------------|--------------------|------------------------|------------|---------|
| GOAL 4                | LIBRARY                     | 9,974,698          | 8,994,799          | 9,021,338              | 26,540     | 0.3%    |
|                       | MUSEUM AND CULTURAL AFFAIRS | 3,258,108          | 2,393,440          | 3,327,737              | 934,297    | 39.0%   |
|                       | PARKS AND RECREATION        | 36,733,609         | 26,115,835         | 35,558,487             | 9,442,651  | 36.2%   |
|                       | ZOO                         | 5,476,188          | 5,230,432          | 5,521,712              | 291,281    | 5.6%    |
| QUALITY OF LIFE TOTAL |                             | 55,442,603         | 42,734,506         | 53,429,275             | 10,694,768 | 25.0%   |
| VISION BLOCK TOTAL    |                             | 55,442,603         | 42,734,506         | 53,429,275             | 10,694,768 | 25.0%   |

<sup>1</sup> Increase is due to compensation increases

<sup>2</sup> Includes \$472K for the Children's Museum stipend, compensation increases and restoration of unfunded positions

<sup>3</sup> Includes portion for the water parks, sports complex maintenance, additional Parkland Management crews, increase in water, automated irrigation pilot, and restoration of unfunded vacancies

<sup>4</sup> Includes compensation increases and restoration of unfunded vacancies

# EXPENSES- GENERAL FUND

PRE COVID-19

| CATEGORY                       | FY 2020<br>ADOPTED | FY 2021<br>ADOPTED | FY 2022<br>PRELIMINARY | Amount            | Percent      |   |
|--------------------------------|--------------------|--------------------|------------------------|-------------------|--------------|---|
| Personal Services              | 35,717,295         | 25,366,242         | 31,149,751             | 5,783,509         | 22.8%        | 1 |
| Contractual Services           | 5,056,760          | 5,485,595          | 5,252,762              | (232,833)         | -4.2%        | 2 |
| Materials and Supplies         | 6,340,789          | 5,233,723          | 6,233,514              | 999,791           | 19.1%        | 3 |
| Operating Expenditures         | 6,273,378          | 6,277,110          | 6,868,776              | 591,666           | 9.4%         | 4 |
| Non-Operating Expenditures     | 65,974             | 107,102            | 114,547                | 7,445             | 7.0%         |   |
| Intergovernmental Expenditures | 172,583            | 47,298             | 93,081                 | 45,784            | 96.8%        |   |
| Other Uses                     | -                  | 0                  | 3,384,943              | 3,384,943         | 100.0%       | 5 |
| Capital Outlay                 | 1,815,825          | 217,437            | 331,901                | 114,464           | 52.6%        | 6 |
| <b>TOTAL EXPENDITURES</b>      | <b>55,442,603</b>  | <b>42,734,506</b>  | <b>53,429,275</b>      | <b>10,694,768</b> | <b>25.0%</b> |   |

1 Restoration of QoL Services and unfunded vacant positions and benefits adjustment

2 Children's Museum Stipend, decrease in water parks security contracts transferred to Destination El Paso, decrease in ground keeping contracts

3 Park Land Management automated irrigation pilot, QoL operating and maintenance, hardcourt resurfacing, water parks funding transferred to Destination El Paso

4 Align budget with actuals for water

5 Water parks transfer to Destination El Paso

6 Library courier van and PLM equipment

# EXPENSES- NON-GENERAL FUND

PRE COVID-19

| DEPARTMENT            |                             | FY 2020<br>ADOPTED | FY 2021<br>ADOPTED | FY 2022<br>PRELIMINARY | Amount   | Percent |   |
|-----------------------|-----------------------------|--------------------|--------------------|------------------------|----------|---------|---|
| GOAL 4                | LIBRARY                     | 245,000            | 213,103            | 142,875                | (70,228) | -33.0%  | 1 |
|                       | MUSEUM AND CULTURAL AFFAIRS | 2,066,257          | 1,334,709          | 1,264,104              | (70,605) | -5.3%   | 2 |
|                       | PARKS AND RECREATION        | 2,058,185          | 1,993,200          | 2,205,000              | 211,800  | 10.6%   | 3 |
|                       | ZOO                         | 2,733,659          | 2,261,246          | 2,273,562              | 12,315   | 0.5%    | 4 |
| QUALITY OF LIFE TOTAL |                             | 7,103,101          | 5,802,258          | 5,885,541              | 83,282   | 1.4%    |   |
| VISION BLOCK TOTAL    |                             | 7,103,101          | 5,802,258          | 5,885,541              | 83,282   | 1.4%    |   |

<sup>1</sup> Reduction is to align the Passport program with actuals

<sup>2</sup> Reduction due the Art Museum store closure and increase in HOT programming

<sup>3</sup> Increase due to park mowing and litter control contracts (environmental fee)

<sup>4</sup> Increase due to compensation and equity adjustments

# EXPENSES- NON-GENERAL FUND

PRE COVID-19

| CATEGORY                       | FY 2020<br>ADOPTED | FY 2021<br>ADOPTED | FY 2022<br>PRELIMINARY | Amount        | Percent     |
|--------------------------------|--------------------|--------------------|------------------------|---------------|-------------|
| Personal Services              | 1,953,475          | 1,302,278          | 1,154,407              | (147,870)     | -11.4%      |
| Contractual Services           | 3,422,132          | 3,118,099          | 3,325,352              | 207,253       | 6.6%        |
| Materials and Supplies         | 1,120,107          | 1,021,545          | 1,049,843              | 28,297        | 2.8%        |
| Operating Expenditures         | 316,252            | 231,498            | 208,889                | (22,609)      | -9.8%       |
| Non-Operating Expenditures     | 368,362            | 136,636            | 163,630                | 26,994        | 19.8%       |
| Intergovernmental Expenditures | (168,083)          | -42,798            | -41,581                | 1,216         | 2.8%        |
| Other Uses                     | 90,855             | 0                  | 0                      | 0             | 0.0%        |
| Capital Outlay                 | -                  | 35,000             | 25,000                 | (10,000)      | -28.6%      |
| <b>TOTAL EXPENDITURES</b>      | <b>7,103,101</b>   | <b>5,802,258</b>   | <b>5,885,541</b>       | <b>83,282</b> | <b>1.4%</b> |

<sup>1</sup> Reduction to align with passport program salaries and benefits adjustments

<sup>2</sup> Parks Mowing and Litter Control contracts

# STAFFING - ALL FUNDS

PRE COVID-19

| DEPARTMENT            |                             | FY 2020<br>ADOPTED | FY 2021<br>ADOPTED | FY 2022<br>PRELIMINARY | Variance |   |
|-----------------------|-----------------------------|--------------------|--------------------|------------------------|----------|---|
| GOAL 4                | LIBRARY                     | 163.00             | 164.50             | 172.50                 | 8.00     | 1 |
|                       | MUSEUM AND CULTURAL AFFAIRS | 55.86              | 56.50              | 56.50                  | -        |   |
|                       | PARKS AND RECREATION        | 606.67             | 578.49             | 544.69                 | (33.80)  | 2 |
|                       | ZOO                         | 146.50             | 135.00             | 133.50                 | (1.50)   | 3 |
| QUALITY OF LIFE TOTAL |                             | 972.03             | 934.49             | 907.19                 | (27.30)  |   |
| VISION BLOCK TOTAL    |                             | 972.03             | 934.49             | 907.19                 | (27.30)  |   |

<sup>1</sup> Chamizal and Valle Bajo Community Center Express Libraries positions

<sup>2</sup> Water parks positions funding transferred to Destination El Paso

<sup>3</sup> Positions transferred to CID for Zoo capital projects

# QUALITY OF LIFE

- **In FY21, 41 facilities have been re-opened and 10 new ones will be opened for first time**
  - 8 Recreation/Community Centers
  - 10 Spray parks/splash-pads
  - 4 Water parks
  - 1 Sports Center
  - 7 Pools
  - 7 Libraries
  - 3 Museums
  - Zoo
- **FY22 Budget contains funding to activate 32 more facilities:**
  - 8 more Recreation Centers
  - 5 more aquatics facilities
  - 7 Library Branches
  - All Senior Centers
  - El Paso Museum of Archaeology
- Reactivation will depend on ability to staff in a challenging and competitive hiring environment and continued guidance from Public Health
- **7 facilities will remain closed due to upcoming renovations or continuity of emergency operations**

# SERVICES TO RETURN IN FY 2022

Reactivation will be paced based on ability to staff in a challenging and competitive hiring environment and continued guidance from Health Department

## **MCAD:**

- 5-day operations at Museums
- Festivals and Events
- In-person camps and classes

## **Parks & Recreation:**

- Return of normal operating hours at all facilities
- Expansion of recreational swimming and return of swim lessons and water aerobics
- After-school programs
- Senior classes and recreation programmed onsite at Senior Centers
- Removal of limitations on spectators for indoor sports

# SERVICES TO RETURN IN FY 2022

Reactivation will be paced based on ability to staff in a challenging and competitive hiring environment and continued guidance from Health Department

## **Library:**

- Return to expanded operating hours at open branches
- In-person events
- Return children and teen programming
- Open computer labs
- Resume Adult Education Classes
- Re-open Passport Services

## **Zoo:**

- Opening of Copper Canyon Rope Challenge course
- Opening of all indoor buildings and walk through exhibits
- Return of our Special Events; I.E. Halloween Spooktacular, Xmas at the Zoo, etc.
- Resume full animal presentation / demonstration and in –zoo encounters
- Resume consignment ticket program launch and new Zoo events

# **FACILITIES TO REMAIN CLOSED FOR FY 2022**

## **Libraries:**

Main Branch (renovations scheduled to finish May 2023)

## **Aquatics Facilities:**

Leo Cancellare Pool (renovations scheduled to finish December 2022)

Therapeutic & Instructional Pool (renovations scheduled to finish February 2023)

# **FACILITIES TO REMAIN CLOSED FOR FY 2022**

## **Recreation Centers:**

Nolan Richardson (renovations scheduled to finish September 2022)

Pavo Real (renovations scheduled to finish June 2022)

Leona Ford Washington (assessment needed for structural issues)

## **Senior Centers:**

Grandview (renovations scheduled to finish September 2022)

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## VISION BLOCK

# Recreational, Cultural + Educational Opportunities

## STRATEGIC GOALS

**GOAL 4 Enhance El Paso's Quality of  
Life through Recreational, Cultural  
and Educational Environments**

**DEPARTMENTS**  
(organizational alignment)

**LIBRARIES + MUSEUMS & CULTURAL AFFAIRS +  
PARKS & RECREATION + ZOO & BOTANICAL  
GARDENS**

# KEY ACCOMPLISHMENTS - LIBRARY



- Fully Accredited by the Texas State Library and Archives Commission
- Achievement of Excellence in Libraries Award
- Seven facilities open and bookmobile operating at other branches
- Opening of the Border Heritage Center
- 18 Graduates of Career Online High School
- WorkPLACE Job and Small Business Training has engaged 1912 Clients



# KEY ACCOMPLISHMENTS - MCAD

- Awarded temporary relief funding to 100 local artists and 11 non-profit arts organizations
- Re-opening of all three municipal museums with 8 new exhibitions
- Infrastructure improvements at El Paso Museum of Art and El Paso Museum of History
- Reactivation of the Downtown Art & Farmers Market
- 2 awards for recently completed public art projects



# KEY ACCOMPLISHMENTS

## PARKS + RECREATION

- Outdoor Lighting upgraded at 21 locations to allow for automatic controls and increased revenue
- Upgrades to 9 recreations center gym floors
- New service, Wi-Fi Centers activated in September, bridging digital divide for El Paso families and serving over 8,600 users
- 5 new facilities opened—serving 33,000 users in 6 weeks



# KEY ACCOMPLISHMENTS – EL PASO ZOO AND BOTANICAL GARDENS

- Became registered and certified Botanical Garden
- Spring Break Attendance - increase of 2,156 guests over SB 2019 (closed SB 2020)
- Overall YTD Attendance up over 22% comparing to 2019.

## Animals ADDED:

- Mexican Wolf Pack (Mom, Dad, three boys + new puppies born 5/22)
- Male Pronghorn Antelope
- Male Malayan Tiger
- Female Giraffe
- Mountain Lion Kittens
- Young Komodo Dragon



# FY 2022 KEY DELIVERABLES

***Strategy: Create innovative recreational, educational and cultural programs***

## El Paso Public Library

- Activate new facilities (Chamizal and Valle Bajo)
- Continue renovation of existing libraries
- Continue to phase-in Library services
- Deliver online services and virtual programming
- Reimagine Bookmobile Service



**Valle Bajo Community Center and Library**

# FY 2022 KEY DELIVERABLES

***Strategy: Create innovative recreational, educational and cultural programs***

## Museums & Cultural Affairs Department

- Reactivating largescale festivals and events, including Chalk the Block, Dia de los Muertos and Winterfest
- Scaling up programs and offerings at museums to build up patrons after COVID closures
- Completion of 11 public art projects



# FY 2022 KEY DELIVERABLES

***Strategy: Create innovative recreational, educational and cultural programs***

## **Parks & Recreation**

- Building up programs and patron base after COVID-19 hiatus
- Automated irrigation pilot project for 8 parks
- Begin renovations on Grandview Senior Center, Nolan Richardson Recreation Center and Pavo Real Recreation Center
- Begin process for Mary Frances Kiesling Park Master Planning

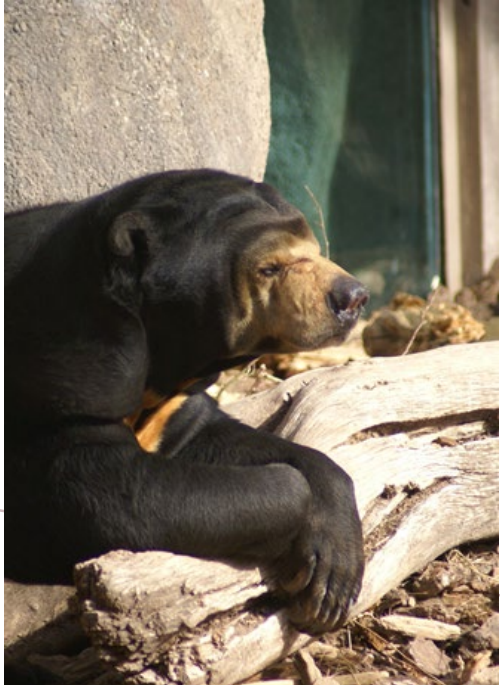
# FY 2022 KEY DELIVERABLES

***Strategy: Deliver bond projects impacting quality of life across the city in a timely and efficient manner***

## El Paso Zoo & Botanical Gardens

### Projects in progress:

- South American Pavilion Renovation



### Projects to be completed:

- Leopard Exhibit Remodel
- African Bird Holding
- Galapagos Tortoise remodel
- Ocelot exhibit move
- Sea Lion repair and upgrade
- Animal Holding Two



# WHAT WE *WILL ACCOMPLISH*

- **Phase in services/facilities safely, in line with budgets while also evaluating programs on hiatus to determine quality, customer response and resource allocation**
  - **Youth focused programming-Human Centered Design**
    - Work of cross-functional team presented to City Council on 6.7.21
    - Continue development of two prototypes
      - Program Hub
      - Youth Engagement Program (YEP!)
    - Pilot new programs co-designed with community participants
- **The Zoo and Museums moving to new modified hours to increase efficiency of operations, allow for better cleaning and alleviate some overtime.**
- **Continue to leverage technological resources to deliver services more efficiently and effectively**
- **Completion of 11 public art projects**

# GOAL 4

## FY 2022 BUDGET PRESENTATION



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