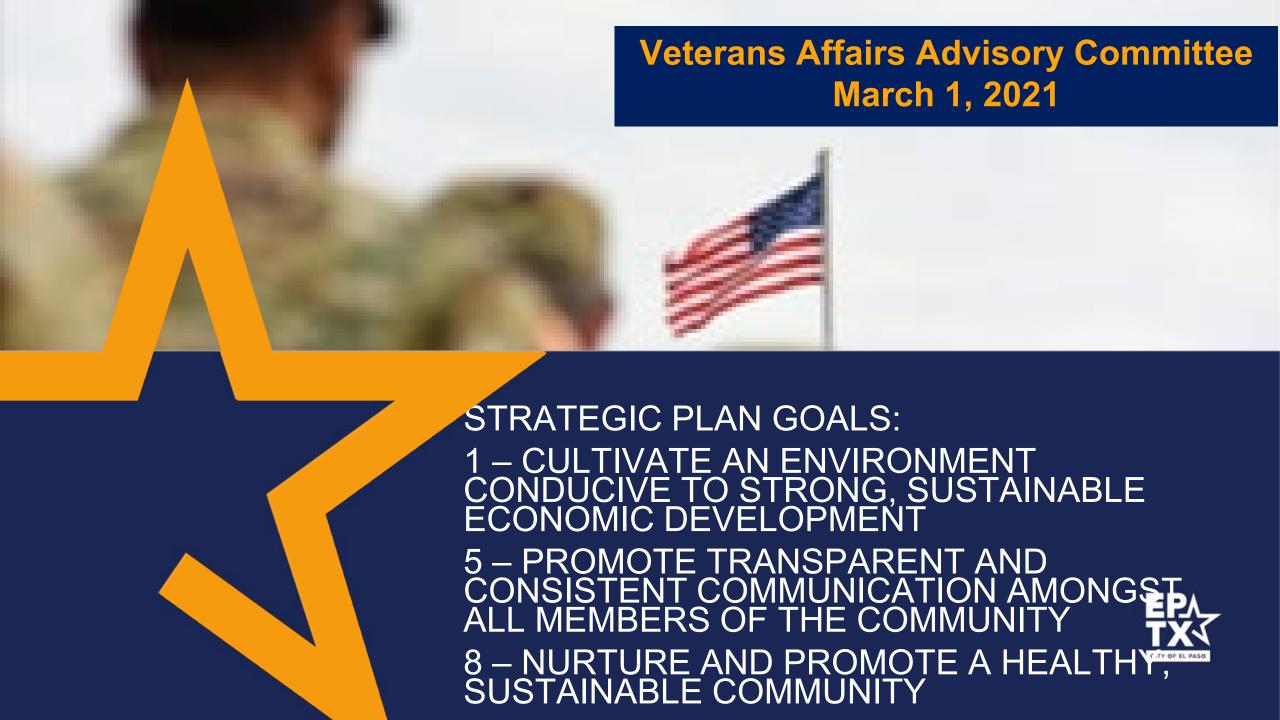


Veterans Affairs Advisory Committee

March 1, 2021





The Veterans Affairs Advisory Committee

The Veterans Affairs Advisory Committee Serves as a source of information to the status, resources, and services available within the El Paso community to the City's large Veteran population.

Stimulate awareness among the public and private sector of Veterans' full potential and of the importance of Veteran contributions to the sustainability and development of our community.

Identify the range of services available to Veterans and recommend ways to strengthen such services, to include the promotion of collaboration among Service Providers.

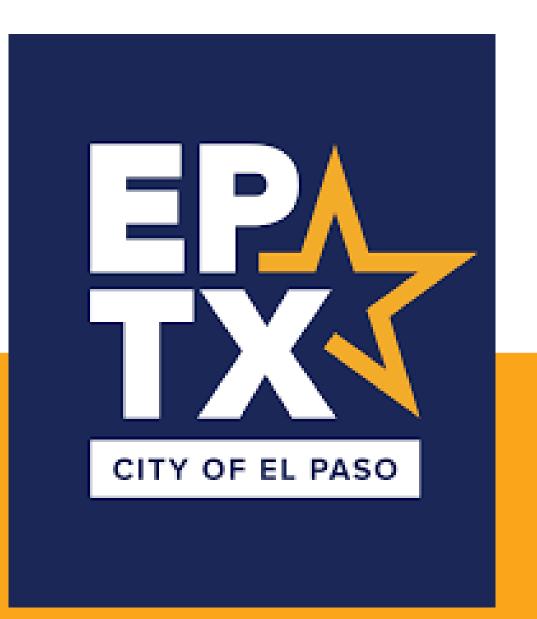
Evaluate and recommend programs, policies and practices designed to alleviate Veterans' difficulties in meeting basic needs related to transportation, housing, employment and other areas affecting Veterans in the city.

ADVISE INFORM CONNECT EVALUATE

The Veteran Affairs Advisory Committee

❖ Mayor Appt	Lance Lehr	Term Expires	06/15/2021
❖ District 1	Tephanie Hopper *pending*	Term Expires	09/07/2023
❖ District 2	Hope Jackson	Term Expires	07/20/2021
❖ District 3	Don Parrott	Term Expires	09/05/2021
❖ District 4	Reginald Daniel	Term Expires	06/29/2021
❖ District 5	Laura Butler (Secretary)	Term Expires	05/04/2021
❖ District 6	Bruce Biegel (Vice-Chair)	Term Expires	06/30/2021
❖ District 7	Justin Rotti	Term Expires	10/19/2021
❖ District 8	Dean Sanders (Chair)	Term Expires	10/03/2021





VAAC Employment Subcommittee

Chair: Bruce Biegel

Members: Don Parrott, Dean

Sanders, Hope Jackson,

Lance Lehr and Laura Butler

Veterans in the Workforce



The City Council passed a motion to create policies concerning our recommendations in February 2020. This included:

- Veteran points for the examination and the 20% interview rule
- A goal of 15% Veterans in the city workforce by 2025
- "Degree is preferred" or "related experience" in job postings



HR worked to implement these rules but found that it violated CSC rules and the City Charter. HR proposed new strategies that have found results:

- Denoting on the eligible lists which candidates are Veterans
- Creating the HR4Vets program
- Creating the monthly tracking of Veterans who are interviewed City-wide
- Attending Veteran Job Fairs



The City of El Paso HR Veteran Focus





Job#	Job Title	Total # of Applicati ons Received	Total # on Eligible List	# of Veterans on Eligible List	# of Veterans Interview ed	# of Veterans Hired
EP Water						
21027-072	Wastewat	19	6	0	0	0
U3623-072	Applicatio	71	7	0	0	0
20875-022	Instrumen	49	8	4	2	1
20875-022	Instrumen	49	8	4	2	0
10310-052	Purchasin	50	7	2	2	0
Streets & Maintenance						
U5310-121	City Traffi	23	6	0	0	0
18320-062	· ·		3	0	0	0
18760-072		35	5	0	0	0
U1240-072			20	6	0	0
18540-032	Trades He	100	4	0	0	0
Total				83	38	11
Oct-20					45%	13%

Job#	Job Title	Total # of	Total #	# of	# of	# of
		Applicati	on	Veterans	Veterans	Veterans
		ons	Eligible	on	Interview	Hired
		Received	List	Eligible	ed	
				List		
<u>Sun</u>						
<u>Metro</u>						
18110-082	Fleet Mair	30	18	1	0	0
18120-092	Fleet Mair	36	6	1	1	0
18210-072	Fleet Body	14	2	0	0	0
Fire (& An	Fire (& Animal Services)					
19755-012	Public Safe	39	19	1	1	1
U9816-092	COVID-19	220	194	17	15	6
22340-092	Senior Ani	41	8	1	1	0
Total				68	26	10
Nov-20					38%	15%

Job#	Job Title	Total # of	Total #	# of	# of	# of
		Applicati	on	Veterans	Veterans	Veterans
		ons	Eligible	on	Interview	Hired
		Received	List	Eligible	ed	
				List		
Airport (CI	ID & IB)					
12460-102	Senior Cas	100	9	0	0	0
12065-102	Business &	40	15	0	0	0
18630-012	Electrician	132	5	0	0	0
Police Dep	artment					
19520-092	Vehicle for	120	28	6	2	1
12255-102	CB Payroll	128	14	0	0	0
19770-092	Public Safe	120	25	2	0	0
19250-082	Police Rec	120	40	4	0	0
TOTAL				78	27	9
Dec-20					35%	12%

Three Month Average:

39% of all interviews conducted were Veterans 13% of the total number of employees hired were Veterans



Veteran and Military Spouse Employment







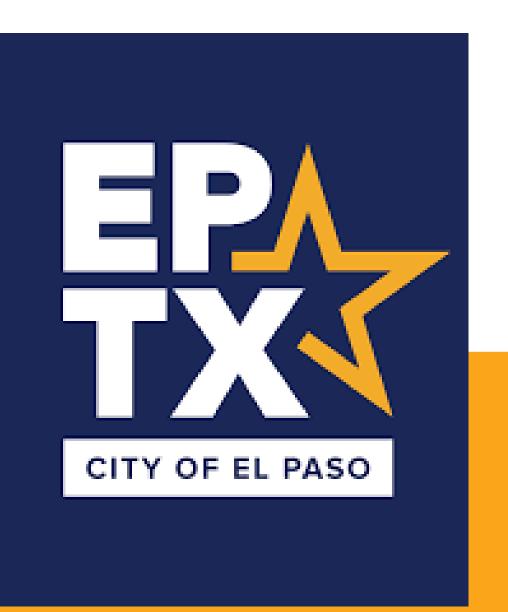
• **Key Concerns**: Hiring Veterans, Transitioning Service Members, Military Spouses into appropriate and Meaningful Employment.

Critical Gaps:

- Information to and participation with local businesses
- Translation of specialties to City/County job opportunities
- Military Spouse employment. Historically, military spouse unemployment rate averages 10% higher than the average unemployment rate. Almost half of all working military spouses are underemployed
- **Recommendations:** To use City resources to promote the strong relationship with Fort Bliss and advocate for hiring Veterans and Military Spouses
 - Enhance Recruitment for Veteran Employment:
 - Educating City Hiring Managers: Veteran intangible benefits and Military Spouse qualifications
 - MOS Cross Reference
 - SHRM (Society for Human Resource Management) assistance with training and hiring
 - Need language to address related experience towards minimum qualifications







VAAC Homelessness Subcommittee

Chair: Hope Jackson

Members: Don Parrott,

Reginald Daniel and Justin

Rotti



VETERANS EXPERIENCING HOMELESSNESS

Evolution of the Homeless Veteran Program

- Opportunity Center VTLC (20 beds) 2004
- HACEP Veterans Lodge PSH (15 units) 2006
- HUD/VASH (255 vouchers) 2009
- Health Care for Homeless Veterans (HCHV) Emergency Shelter 2014
- VA Supportive Services for Veteran Families (SSVF) 2014
- DCHD VTBRA + Services & Case Management for Veterans (20 beds) 2021
- * VTBRA Contract with Endeavors Execution Pending

 PAAC will receive Quarterly Updates from DCHD and Monthly Updates from Endeavors

Most Recent Point in Time (PIT) Results

- There are approximately 55 Homeless Veterans (average age is 50 years old)
- 22% are unsheltered
- 78% are sheltered
- 57% reported having a mental health problem
- 45% reported having an issue with substance abuse
- 17% have been in El Paso County 1 year or less





VETERANS EXPERIENCING HOMELESSNESS

Eliminate Silos Between Agencies Working to Prevent and End Veteran Homelessness

- Mandate that all Veterans are processed via the Coordinated Entry Process before receiving
- Enhance the High Utilizer Project as it applies to Veterans
- Support the Community Strategic Plan for Veteran Housing and Homelessness to include wrap

Accolades and Recommendations

Homelessness

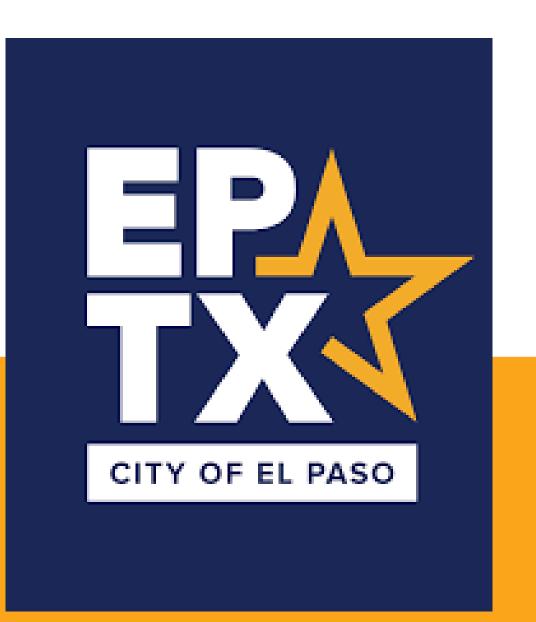
around services

services

- Outstanding DCHD Collaboration with all Stakeholders for NOFA development
- Outstanding EPCH effort toward Mandated Annual PIT Count and Survey and is dedicated to
 objectives to prevent and end homelessness amongst homeless Veterans
- EPCH Master List process is **exclusive** for and **critical** to the objective of Ending Veteran
- Recommend committing resources to enhance the Homeless Veteran Master List

** With Council approval, the City Manager is committed to continuing to fund the VTBRA Program in 2022





VAAC Marketing and Outreach Subcommittee

Chair: Lance Lehr

Members: Bruce Biegel,

Dean Sanders and Laura

Butler

Marketing/ 2018 Communications

Key Concerns

No overall branding or marketing to cover the largest economic input to the city

Critical Gaps

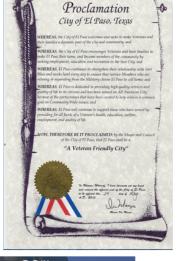
Key communications with 18% of the population, including service members, DOD civilians, families, retirees and their families

Recommendations

Engage PIO and HR through the city to develop professional branding while simultaneously developing a communication and marketing strategy to implement the brand









2019

Marketing/Communications

Key Concerns

No overall branding or marketing to cover the largest economic input to the city

Critical Gaps

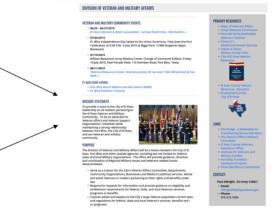
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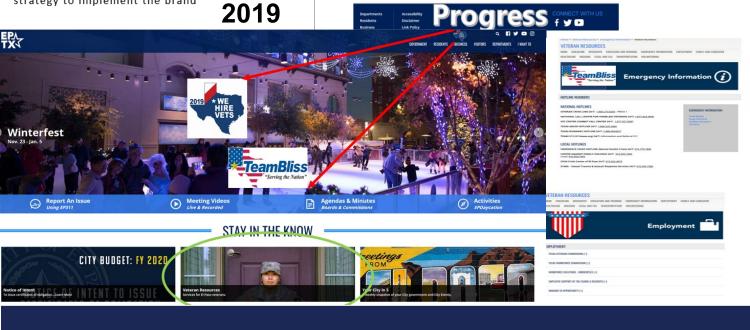
Recommendations

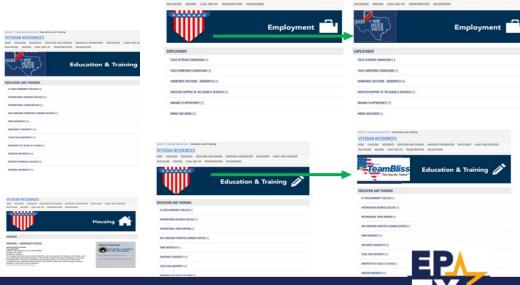
Engage PIO and HR through the city to develop professional branding while simultaneously developing a communication and marketing strategy to implement the brand







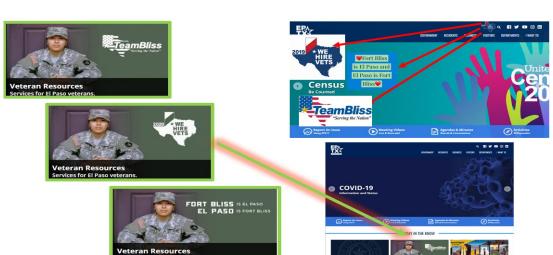






Veteran Marketing and Outreach in 2021

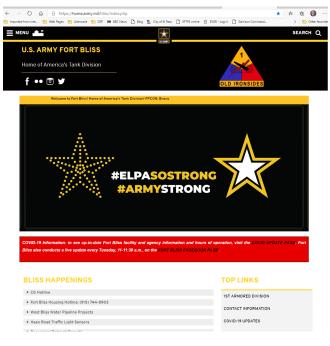




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Veteran Marketing and Outreach in 2021







WINS

019 Public Safety Bond

- HR support for Employment of Veterans
- HR4Vets
- We Hire Vets 3 times in a row
- Bridge Fellowship
- Facebook Page
- Destination El Paso App
- Sun City Bliss

Communication marketing and Veterans Strategic

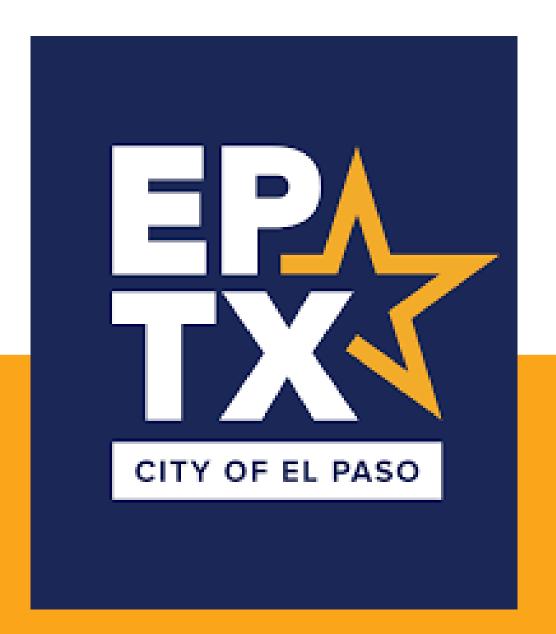
WHERE WE WANT TO GO

Plan

- "We Hire Vets" logo populated
- Website Splash Page Updates
- Veteran Highlights
- Veteran Testimonials
- Logo Development







VAAC Recommendations for Action

Employment: Bruce Biegel Homelessness: Hope Jackson Marketing & Outreach: Lance Lehr



Recommendations for Veteran and Military Spouse Employment



- ❖ We ask that Veteran Employment be addressed in our city strategic plans
 - Goal 6 (Set the Standard for Sound Governance and Fiscal Management)
 - 6.1 Recruit and retain a skilled and diverse workforce
 - 6.1.1 Obtain a 15% Veteran workforce by 2025

Recommendations: To use City resources to promote the strong relationship with Fort Bliss and advocate for hiring Veterans and Military Spouses

- Enhance Recruitment for Veteran and Military Spouse Employment
 - Educating City Hiring Managers: Veteran intangible benefits and Military Spouse qualifications
 - MOS Cross Reference: Incorporate Military Operational Specialty codes into Job Specifications where appropriate





Recommendations for Veterans Experiencing Homelessness



- Recommend committing resources to enhance the Homeless Veteran Master List
- Sustain the funding of Case Management and Supportive Services section of the Homeless Veterans Tenant Based Rental Assistance program (VTBRA) as part of the FY22 Budget (Rental Assistance is already funded through FY22)





Veteran's Affairs Advisory Committee



Recommendations for Strategic Goals in Marketing & Communications

- ❖ We ask that Veterans and Military be addressed in our city strategic plans
 - Goal 5 Promote Transparent and Consistent Communication Amongst all Members of the Community. Expand the Veteran presence on our webpage and social media sites as well as build a comprehensive strategy to connect with Veterans and Service Members (future Veterans)
- Support the increased FY22 Military Affairs budget that will include an advertising budget that enables reaching out to Veterans and their families on billboards, radio and flyers





Veteran's Affairs Advisory Committee



FOR COUNCIL ACTION:

- We ask that Veterans and Military be addressed in our city strategic plans
 - Goal 5 Promote Transparent and Consistent Communication Amongst all Members of the Community
 - 5.5 Strengthen messaging opportunities through media outlets and proactive community outreach
 - 5.5.1 Expand the Veteran presence on our webpage and social media sites as well as build a comprehensive strategy to connect with Veterans and Service members
- We ask that Veteran Employment be addressed in our city strategic plans
 - Goal 6 Set the Standard for Sound Governance and Fiscal Management
 - 6.1 Recruit and retain a skilled and diverse workforce
 - 6.1.1 Obtain a 15% Veteran workforce by 2025









Veterans Affairs Advisory Committee

March 1, 2021

