

STRATEGIC PLANNING SETS PRIORITIES

16

NEW PROPOSED STRATEGIC OBJECTIVES

Vibrant Regional Economy

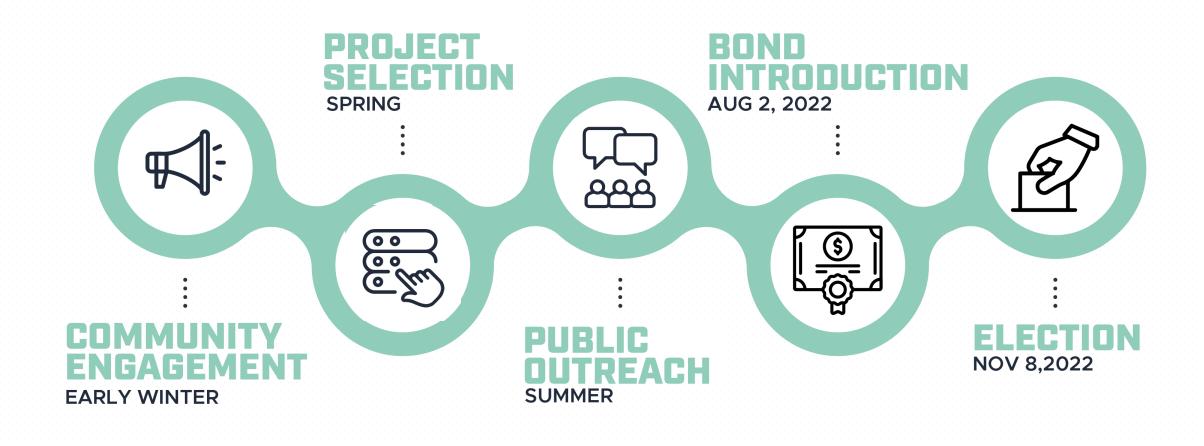
High Performing Government

Exceptional Recreational
Cultural + Educational
Opportunities

Safe + Beautiful Neighborhoods

- Grow existing and attract new target industries, including advanced manufacturing and innovation, to foster economic prosperity and create high paying jobs.
- Continue the development of integrated planning efforts with communities of excellence partners.
- Plan and implement dynamic and broadly partnered talent management strategies
- 4. Develop a bond package focused on addressing identified community priorities and needs aligned with targeted areas of investment
- Develop solutions to increase access and services for El <u>Pasoans</u> experiencing or at risk of homelessness.

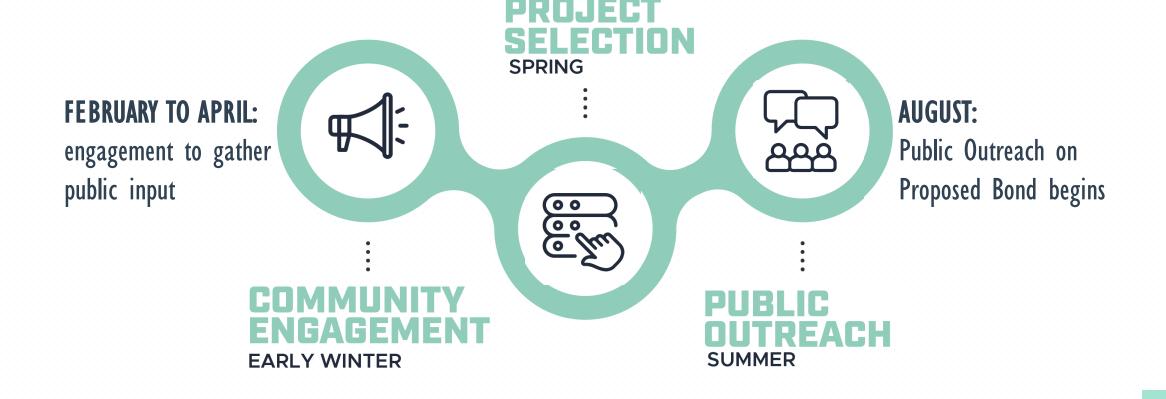
PROPOSED TIMELINE AND DEADLINES FOR POTENTIAL NOVEMBER 8, 2022 BOND ELECTION



PROPOSED TIMELINE FROM COMMUNITY ENGAGEMENT TO PROJECT SELECTION & OUTREACH

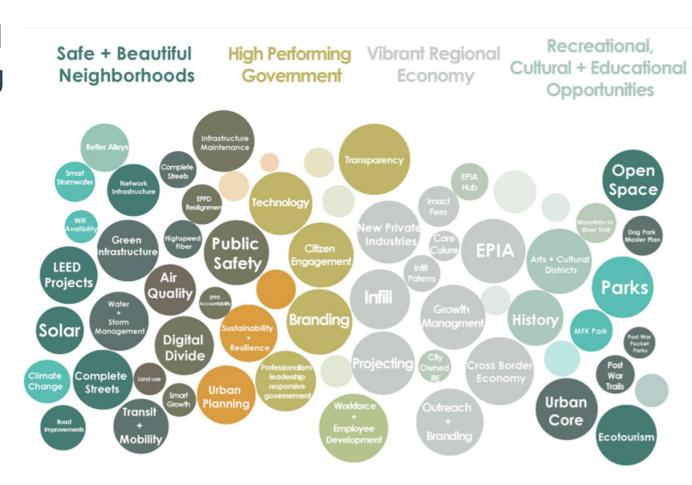
MAY TO JULY:

Public Input & data inform project selection



DEVELOPING THE ENGAGEMENT TOOL

- Project categories were derived from the 2021 Strategic Planning Session.
- Questions were developed to prioritize and identify values within those strategic plan areas.
- Questions focused on priorities, values and big picture, not specific projects.



FROM STRATEGIC PLAN TO CAPITAL PLANNING

Safe + Beautiful Neighborhoods



Safe, High quality, Complete Streets



As the city makes investments in streets and transportation infrastructure, which types of investments do you feel are most important?

High Performing Government



Addressing Climate
Change & Solar Energy



What type of investments do you feel are most appropriate for the city in addressing energy and climate change?

FROM STRATEGIC PLAN TO CAPITAL PLANNING

Vibrant Regional Economy



Economic Development



How should the city focus its economic development programs and investments?

Recreational Cultural & Educational Opportunities

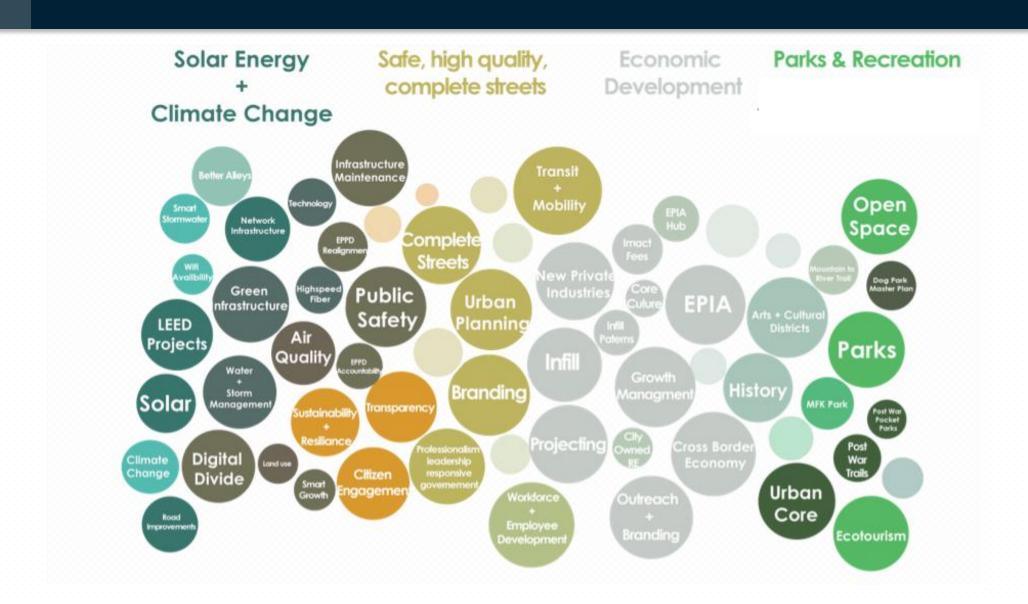


Parks and Recreation Facilities



As the city makes investments in new Parks and Recreational facilities, which type of facilities do you feel are most appropriate?

FROM STRATEGIC PLAN TO CAPITAL PLANNING



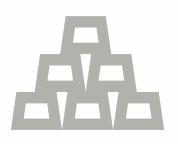
FOCUS - PUBLIC ENGAGEMENT MILESTONES













Strategic Planning Prioritization

Safe High Quality Complete Streets

Parks and Recreation

Energy + Climate Change Economic Development

Tourism

FOCUS - PUBLIC ENGAGEMENT MILESTONES

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Capital Planning, how do you fit in?









HYBRID SURVEY



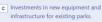
10 - As the city makes investments in new Parks and Recr...





distance of neighborhoods.



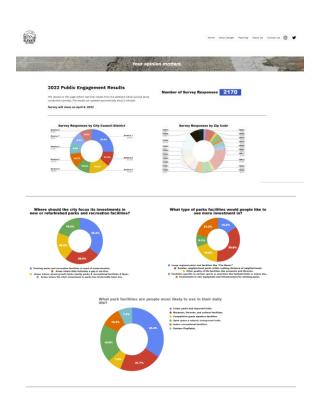




p Facilities specific to certain sports or activities like football fields or indoor play



RESULTS DASHBOARD



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FOCUS - PUBLIC ENGAGEMENT MILESTONES

PUBLIC ENGAGEMENT

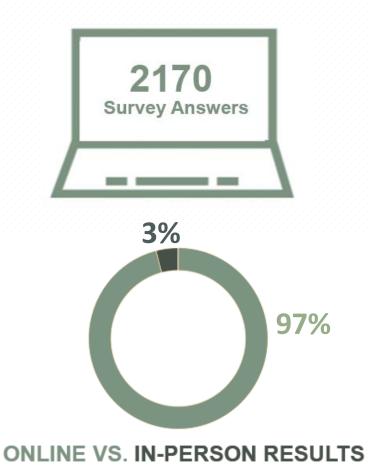
- 1 1 IN PERSON MEETINGS
 - 6 DISTRICT MEETINGS

5 HYBRID MEETINGS

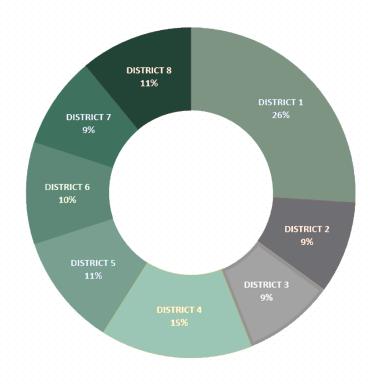
ONLINE 24/7 PRESENCE



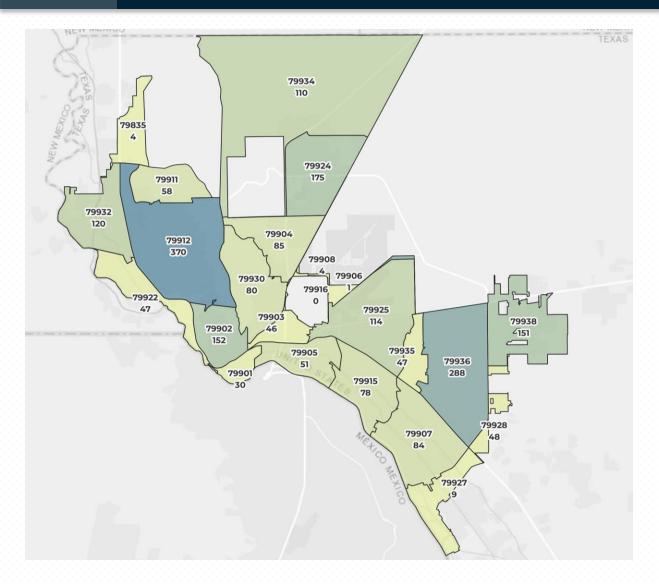
ONLINE PRESENCE

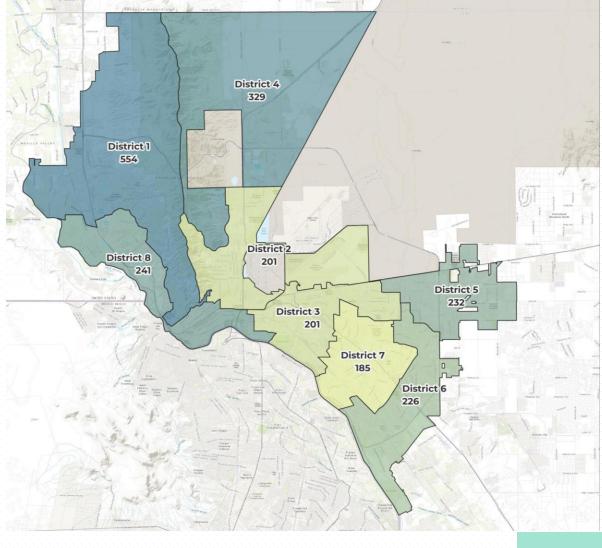


DISTRICT RESPONSES



7 FOCUS - PUBLIC ENGAGEMENT MILESTONES

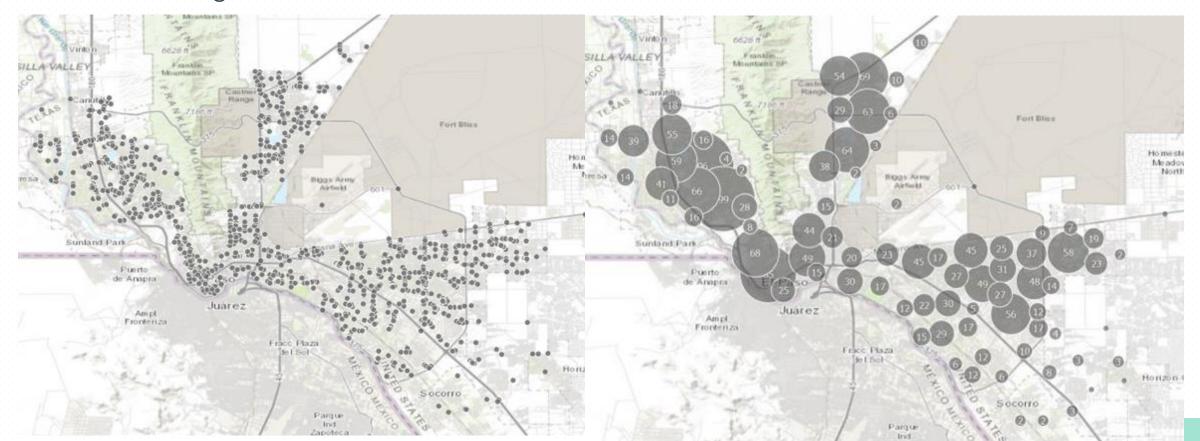




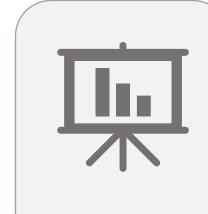
FOCUS - PUBLIC ENGAGEMENT MILESTONES

City-wide results

- Healthy geographic distribution.
- Higher response count in high growth area highlights demand for services associated with outward growth.



High-level milestones



Strategic Planning
Prioritization



Safe High Quality Complete Streets



Parks and Recreation



+ Climate Change

Energy



Economic Development

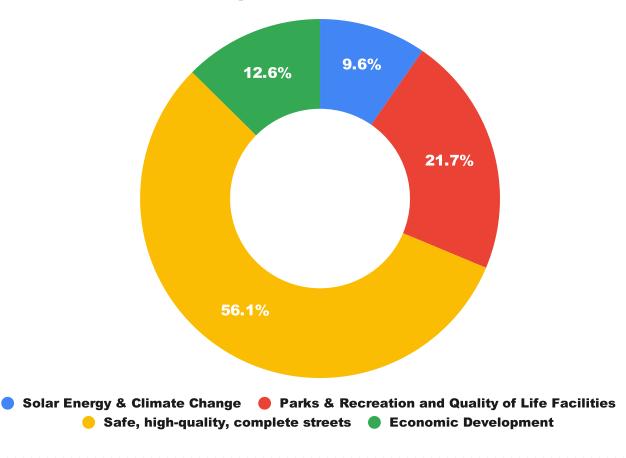


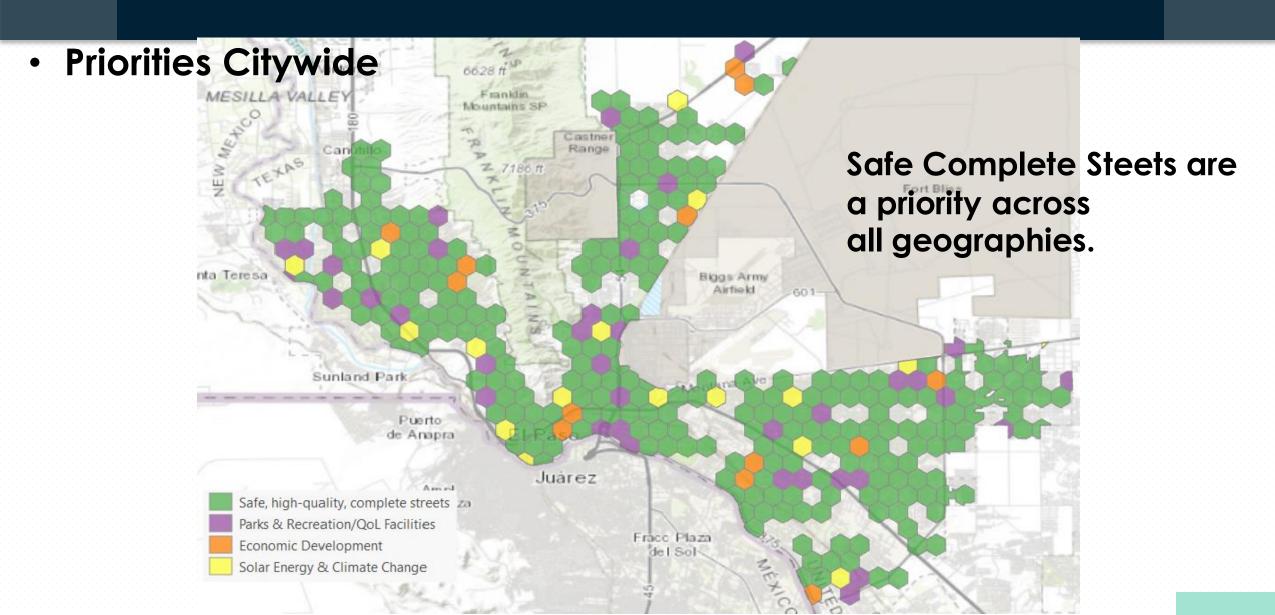
Ecotourism

 Overwhelming support for "Safe, high quality, complete streets"

- 2. Parks & Recreation and QoL Facilities also prioritized
- 3. Economic Development
- 4. Solar Energy & Climate Change

What project areas have people identified as most important to them?





Survey Results – Community Priorities.

- 56% 1. Safe Complete Steets
- 22% 2. Parks & Recreation Facilities
- **13%** 3. Economic Development
- 9% 4. Solar Energy & Climate Change



Strategic Planning Prioritization





Parks and Recreation



Energy +

Climate Change



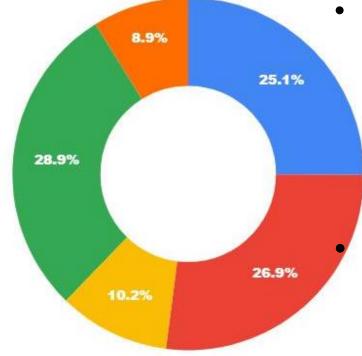
Economic Development



Tourism

Investments that prioritize STORMWATER drainage 9%

Improvements that reduce CONGESTION, TRAFFIC, EMISSIONS 29%



Investments that prioritize SAFETY: crosswalks street lighting

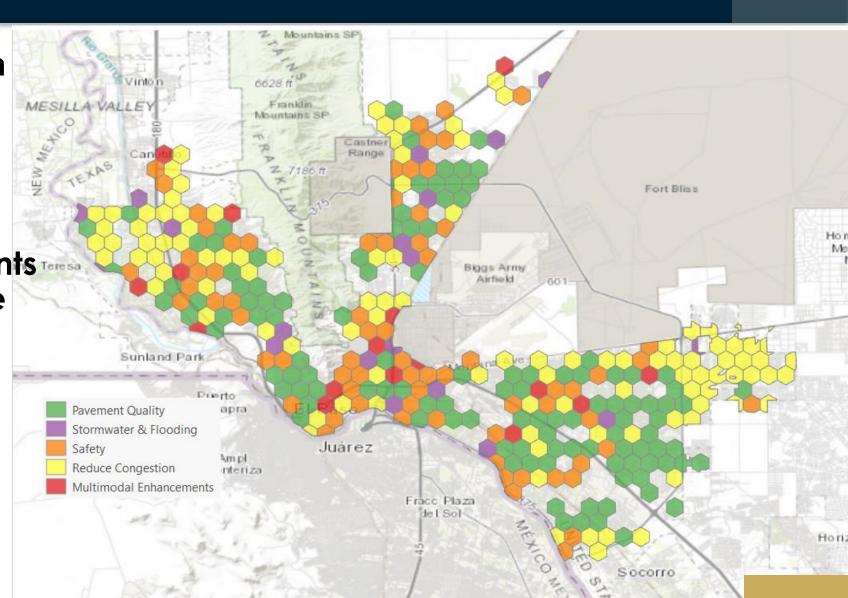
25%

Investments that improve PAVEMENT quality 27%

Expand availability of 10%
 BIKE FACILITIES & trails

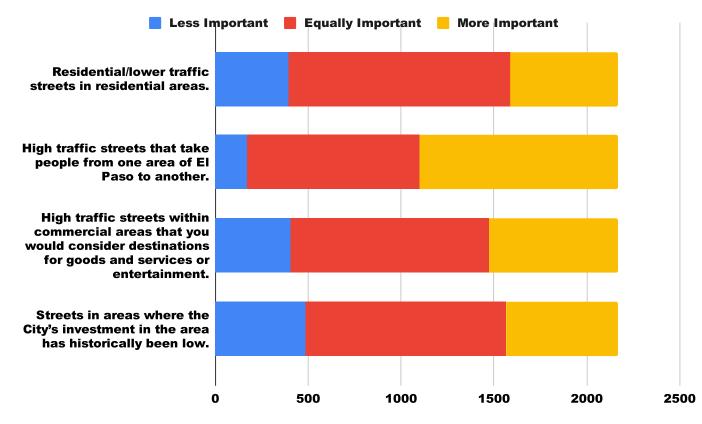
 CONGESTION mitigation prioritized by autooriented communities.

Improving pavement quality and improvements that prioritize SAFETY are evenly represented.

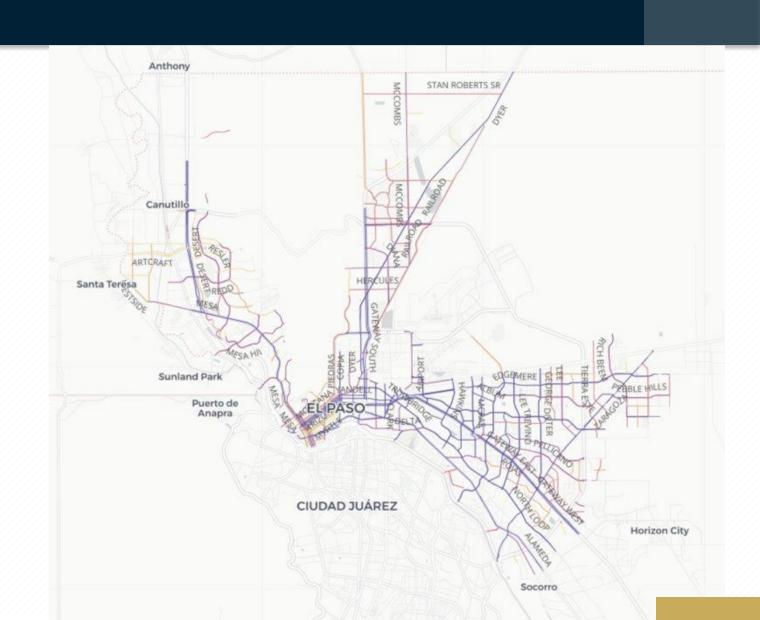


- Respondents placed more importance on HIGH TRAFFIC STREETS.
- DESTINATION STREETS
 were also
 identified as more
 important.
- HISTORICALLY UNDERINVESTED areas and residential streets similarly ranked.

What people thought about the importance of different locations for transportation related investments.



- Results support the work of the High Priority Corridor CFT.
- Prioritizes roadways improvements based on:
 - · Traffic volume,
 - Economic opportunity,
 - Health & Safety,
 - Environmental Justice
- PCI Plus



Program Recommendations

- Project selection for our streets program should go beyond resurfacing.
- Safety and traffic congestion are also priorities.

Project Type

- Make enhancements to existing streets that increase mode choice, thereby increasing capacity of roadways while simultaneously improving pavement quality.
- Construct new roadways that alleviate traffic congestion but construct them as complete streets.
- Include streetlighting, expanded sidewalks and trails that enhance accessibility as
 part of repaving and reconstruction projects to address safety. Repurposing right of
 way from pavement to sidewalk also reduces long-term paving liabilities.

Project Location

Prioritizing streets that are identified as high-traffic (High Priority Corridors)

COMMUNITY PROGRESS BOND PROGRAM RECOMMENDATIONS

Prioritize street infrastructure investments.

- Fill in gaps, increase connectivity, reduce congestion
- Build complete streets, prioritize safety

Modernize aging parks, recreation facilities

- Focus on existing, outdated facilities
- Expand open space and trails
- Investin Neighborhoods

Targeted Economic Development

- Support Small Business
- Attract Large Employers
- Location Matters
- Prioritize Infill

Address Climate Change

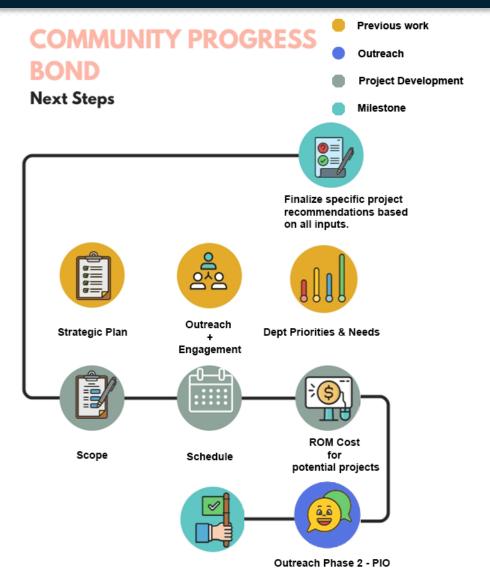
- Reduce Emissions & congestion
- Invest in Solar and energy efficiency

Explore Ecotourism

- Capitalize on outdoor amenities
- Capitalize on El Paso's history



COMMUNITY PROGRESS BOND NEXT STEPS



COMMUNITY PROGRESS BOND TIMELINE



FULL PUBLIC ENGAGEMENT SURVEY RESULTS

High-level milestones



Strategic Planning Prioritization



Safe High Quality Complete Streets



Parks and Recreation



Energy Climate Change



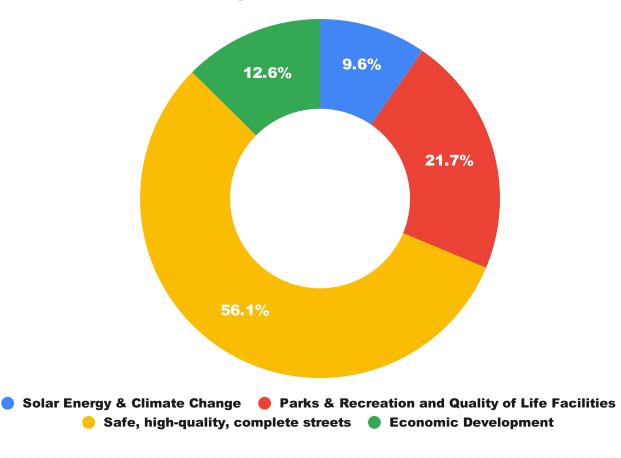
Economic Development

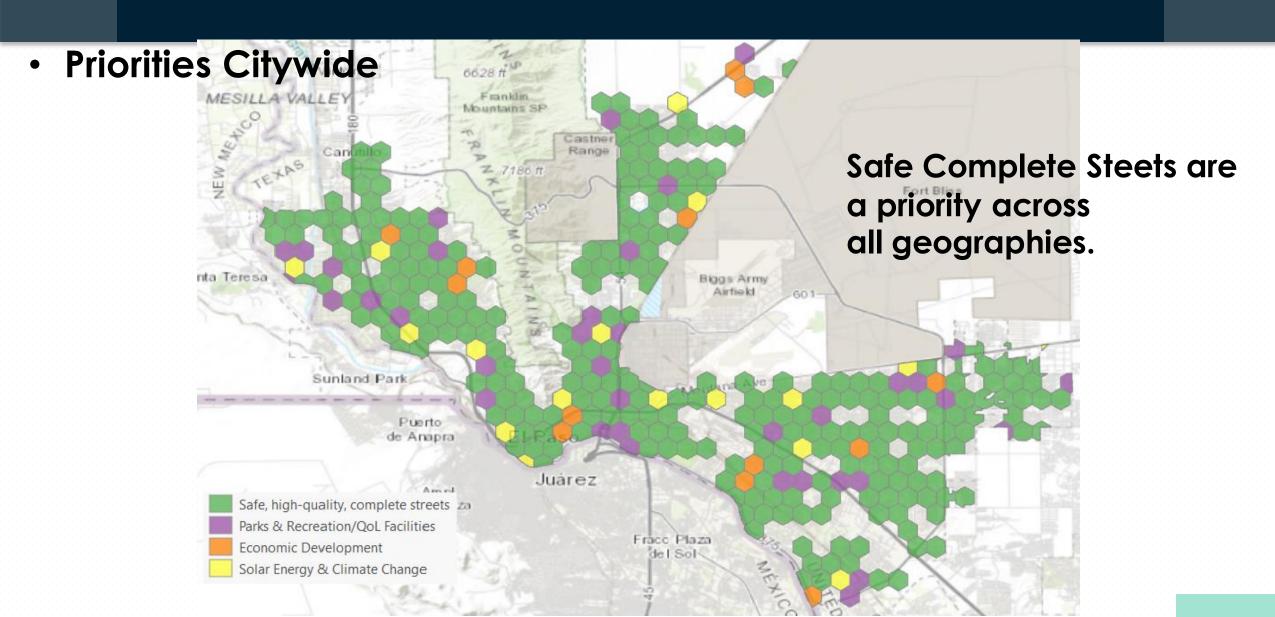


Ecotourism

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Strategic Planning Prioritization





Parks and Recreation +

Quality of Life



Energy + Climate Change



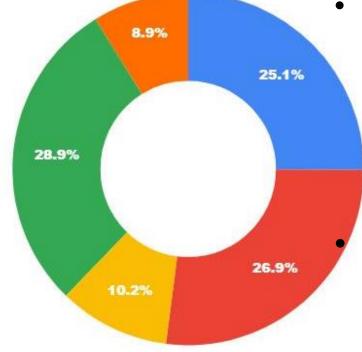
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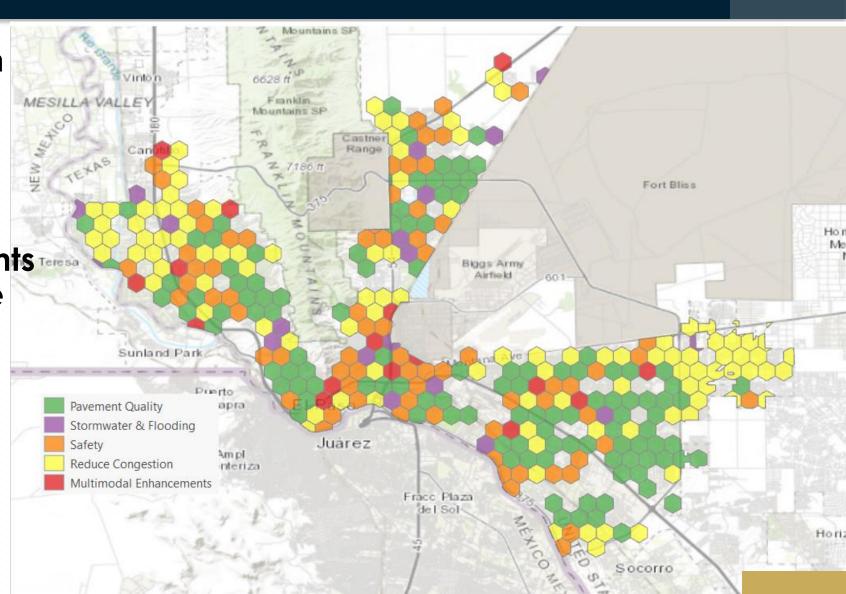
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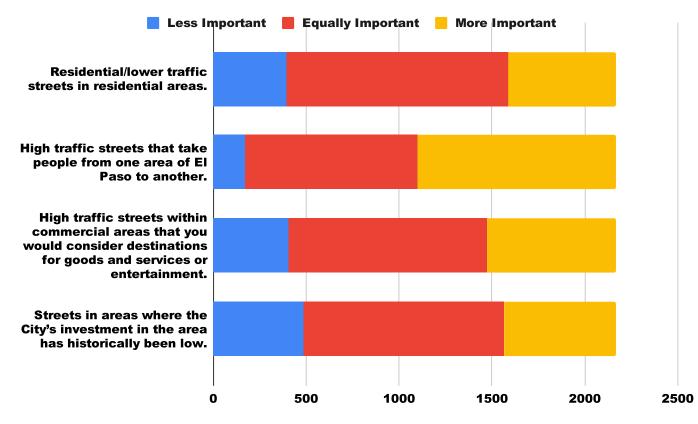
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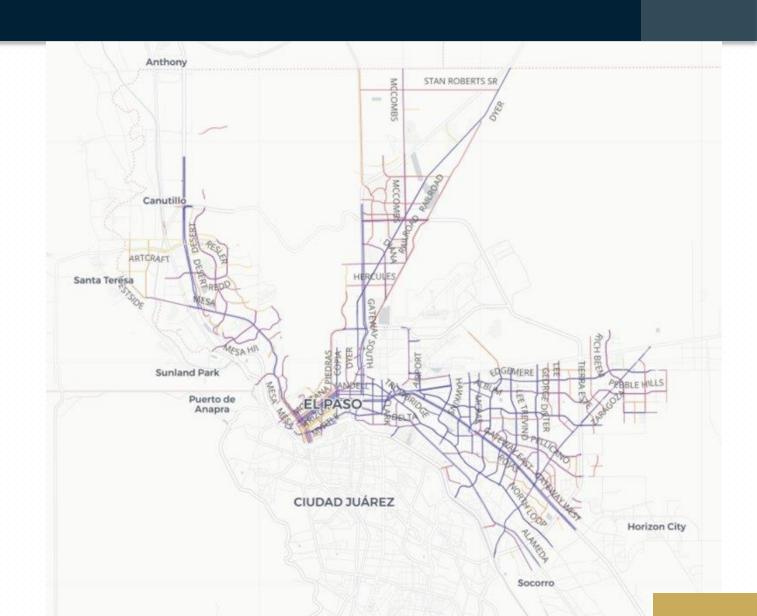


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What people thought about the importance of different locations for transportation related investments.



- Results support the high priority corridors focus.
- Prioritizes roadways on:
 - Traffic volume,
 - Economic opportunity,
 - Health & Safety,
 - Environmental Justice



FOCUS — SAFE, HIGH QUALITY, COMPLETE STREETS

Program Recommendations

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Project Location

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FOCUS — PARKS, RECREATION, AND QOL FACILITIES

High-level milestones















Strategic Planning Prioritization

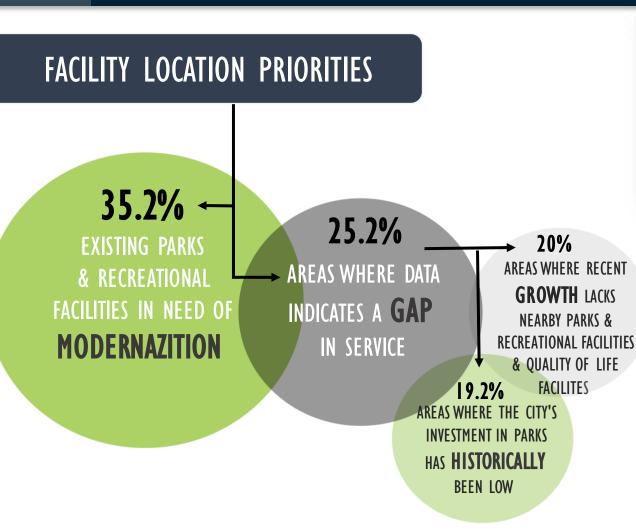
Safe High Quality Complete Streets

Parks and Recreation

Energy Climate Change

Economic Development

Ecotourism









FACILITY TYPES — INVESTMENT PRIORITIES

35.6% Smaller, neight distance of n

Smaller, neighborhood parks within walking distance of neighborhoods

21.2%

Investments in new equipment and infrastructure for existing parks

18.8%

Other quality of life facilities like museums and libraries

15.3%

Large regional parks and facilities like "The Beast"

9.1%

Facilities specific to certain sports or activities like football fields or indoor play courts

PROJECT PRIORITIES











- Respondents prioritized Linear parks and trails, and open space.
- Museums, libraries and cultural facilities were also prioritized.
- Strong in-person support for new, non-traditional competitive facilities.







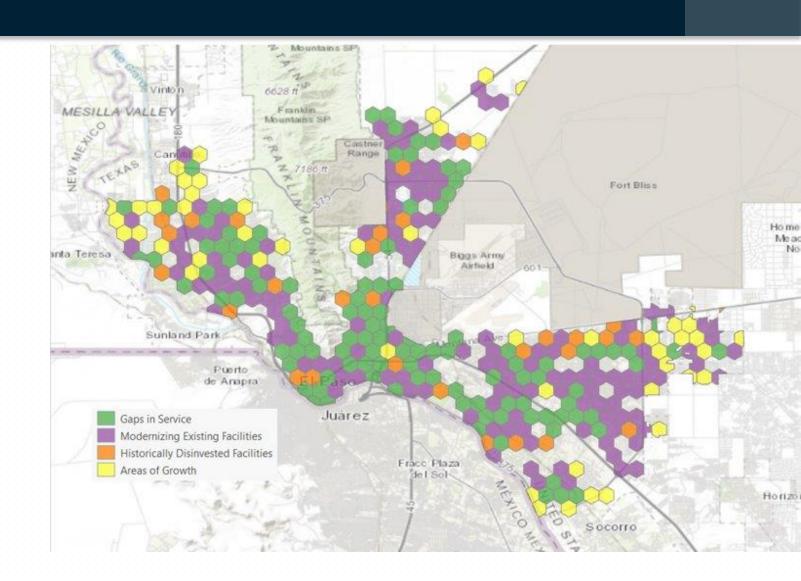






Two main priorities supported citywide:

- Investments in areas with a SERVICE GAP
- EXISTING PARKS and recreational facilities in need of MODERNIZATION



Program Recommendations

- Focus on Parks and Recreation facilities through modernization, filling service gaps, and invest in existing, neighborhood facilities.
- Invest in expanded museums, libraries and cultural facilities.
- Prioritize trails, linear parks and open space.

Project Type

- Invest in modernizing existing, older facilities through 21 century amenities and standardization of facilities and included amenities
- Continue to develop trails within parks and to make new connections between facilities.
- Make targeted investments in infrastructure & equipment in existing parks.

Project Location

- Focus & identify existing, neighborhood parks with outdated facilities.
- Identify service gaps in growth areas.













Strategic Planning Prioritization

Safe High Quality Complete Streets

Parks and Recreation

Energy + Climate Change Economic Development

Ecotourism

INVESTMENT PRIORITIES



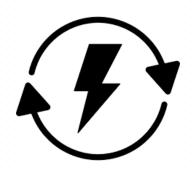
35% Transit & mobility investments that will help reduce vehicle emissions & traffic congestions

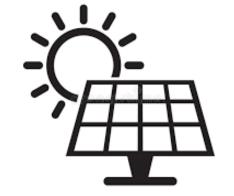
30.6% Investments in solar like rooftop solar installations for city owned facilities

25.7% Investments to reduce energy cost & energy use in city facilities

8.7% Investments in electric vehicles & charging stations





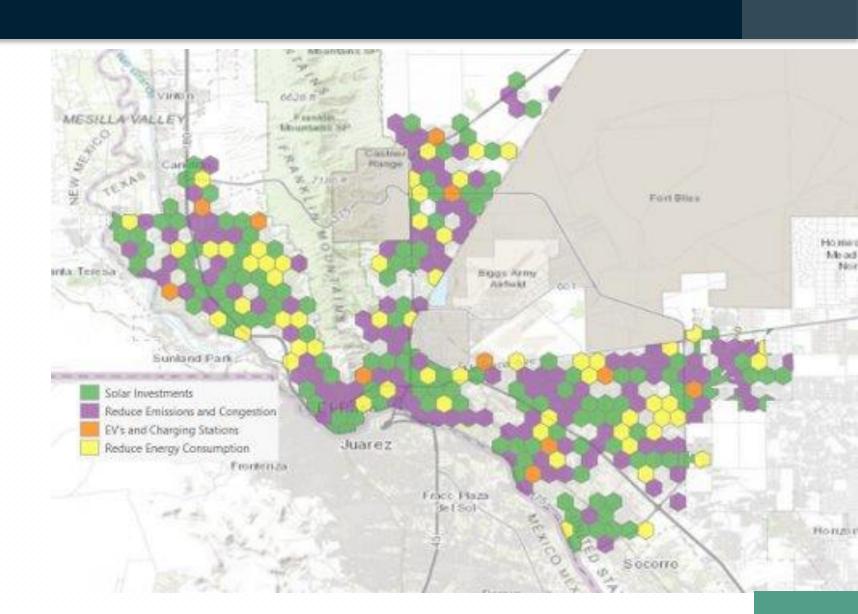




Two main priorities supported citywide:

- SOLAR INVESTMENTS
- Reduction in traffic CONGESTION & EMISSIONS

Reducing ENERGY CONSUMPTION prioritized mainly in suburban & residential areas.



Program Recommendations

- Prioritize transit & mobility investments, reduce congestion.
- Reduce energy costs and implement solar strategies.

Project Type

- Invest in modernizing existing, older facilities to reduce energy costs through energy savings upgrades and solar installations.
- Focus on congestion mitigation through transit and mobility investments that increase connectivity, reduce vehicle miles travelled.

Project Location

City-wide.

FOCUS — ECONOMIC DEVELOPMENT











Strategic Planning Prioritization

Safe High Quality Complete Streets

Parks and Recreation

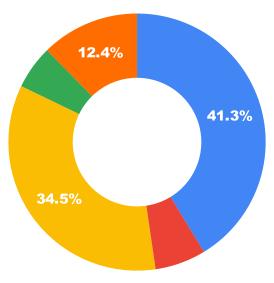
Energy + Climate Change **Economic Development**

Ecotourism

FOCUS — ECONOMIC DEVELOPMENT

- Support for small local businesses edges out attracting large employers.
- The combined small and large business support speak to overwhelming support for investments that prioritize employment & job growth.

How should the city focus its economic development programs and investments?

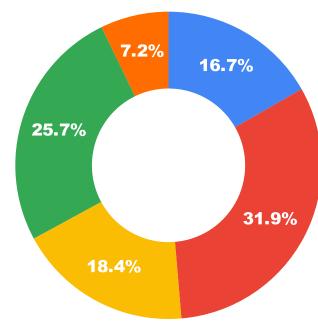


- Supporting small, local business meeting local needs and creating fewer jobs
- Supporting businesses and industries that align with the goals of regional
 - Attracting large, big-name businesses and retailers with high job potential.
 - Investments that support creating expanded housing options.
- Supporting physical improvements to business districts like streets, sidewalks,

FOCUS — ECONOMIC DEVELOPMENT

- Strong support for infill development, economic based neighborhood revitalization.
- People want to see results close to home.
- Very little support for "location doesn't matter"

Where should the City focus its economic development efforts?



- Along high priority transportation corridors.
 - On vacant lots or abandoned existing buildings within existing neighborhoods.
 - The district and area where I live.

 Location doesn't matter.

FOCUS - TOURISM













Strategic Planning Prioritization

Safe High Quality Complete Streets

Parks and Recreation

Energy + Climate Change Economic Development

Tourism

FOCUS - TOURISM





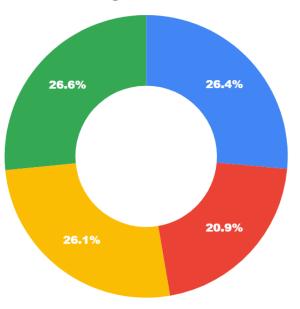








What type of Tourism Facilities would you love to see in El Paso that are currently not available?



- Eco Tourism that supports camping grounds near the mountains, and creates "experience destinations."
- Eco Tourism that supports robust local mountain biking events with supporting facilities to draw national competitions.
 Eco Tourism that celebrates our riverfront amenities and supports local farming businesses.
- Heritage Tourism that celebrates our history as a city, specifically our downtown core and traditional neighborhoods.

FOCUS - TOURISM





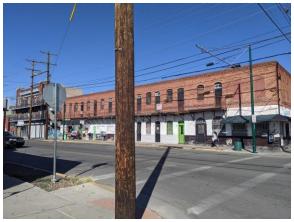












Program Recommendations

 Project selection for the ecotourism program should rely on prioritizing tourism that supports camping, creates experience destination near our mountains or riverfront.

Project Type

- Destination camping grounds, equipped to create an experience near our mountains
- Trailheads, trails and riverfront amenities providing connectivity to agricultural areas.
- Historic preservation, wayfinding or other projects that celebrate downtown and traditional neighborhoods.

Project Location

- Mountain adjacent areas in the northwest or northeast
- Locations along or adjacent to the river that can potentially connect or activate riverfront areas
- Traditional neighborhoods with historic character.