# Customer Relationship Management System Update

November 23, 2021





# **Strategic Alignment: Goal 5**

PROMOTE TRANSPARENT AND CONSISTENT COMMUNICATION AMONGST ALL MEMBERS OF THE COMMUNITY





# **311 & Service Request**Cross-Functional Team

#### Objectives:

- Holistic process review
- Segment the issues
- Blend Voice of the Customer data
- Define KPIs for improved decision making
- Reporting requirements
- Improve communication



Strategy: Leverage and expand the use of current and new technology to reduce inefficiencies and improve communications

- · Customer Relationship Management (CRM) System
  - o Multi-phase project
  - o Phase 1 May-June: Test & Pilot
- · E-forms and automation expansion (Reform)
  - o Performance Office, LSS, CFTs
  - o Sept 1- April 15: 205,000+ submissions
- · Expand Wireless Internet
  - o 7 of 9 FY21 locations completed





#### **FY21 Goal 5 Update**



### **Customer Relationship Management System**

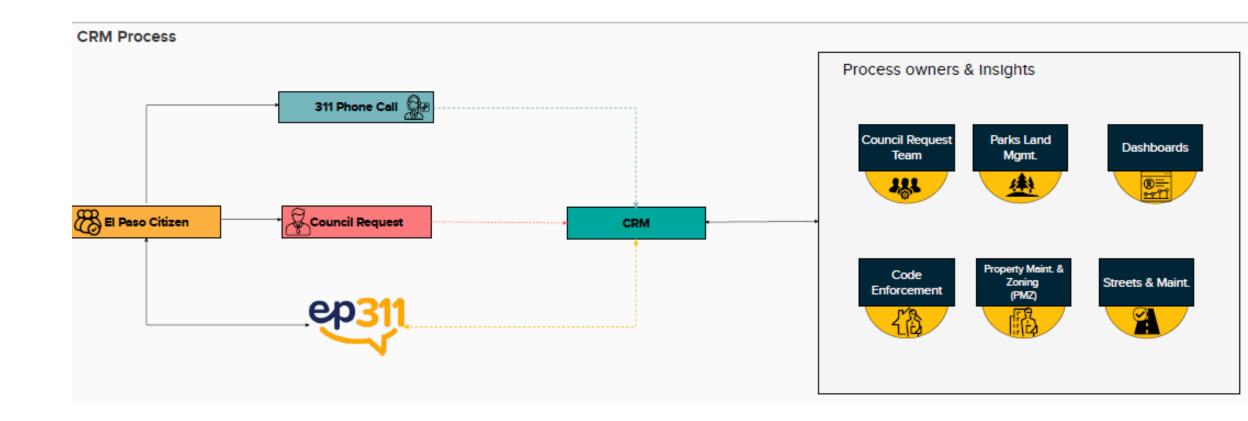
Strategy: Leverage and expand the use of current and new technology to reduce inefficiencies and improve communications

- Centralized platform for managing customer service requests
- Provide insight into resident requests
- Improved Service Delivery
- Cohesive system unifying 311 call center, Council Request (CR) process, and City departments
- Multi-phase project





#### **CRM Process**





#### **Customer Relationship Management System**

Jan - June 2021

July - Dec 2021

Jan - May 2022

May - Dec 2022

Phase 1 System Build, Pilot Group 1	Phase 2 Onboard Group 2	Phase 3 Onboard Group 3	Phase 4 Onboard Group 4
Build Environments	EP311 Focus Group feedback	Additional 2-3 Dept Configurations	Additional Dept Configurations
Requirements	Parks Land Mgmt Configuration	Council Request Process - All District Offices - Staff configuration	Additonal Status Code improvements
Integrations	PMZ Configuration	Additional Work Order Status Code edits	Dashboard/Report Development
311, Code Compliance, S&M configuration	Edit Code Compliance & PMZ Status Codes	Dashboard/Report Development	Training
Training	Automate Code Compliance Comments	Training	
311 Go Live	Council Request Ombudsperson Process - Requirements		
	Dashboard/Reports Development		
	Training		
	System Build, Pilot Group 1  Build Environments  Requirements  Integrations 311, Code Compliance, S&M configuration  Training	System Build, Pilot Group 1  Build Environments  EP311 Focus Group feedback  Requirements  Parks Land Mgmt Configuration  Integrations  311, Code Compliance, S&M Edit Code Compliance & PMZ Status Codes  Training  Automate Code Compliance Comments  Council Request Ombudsperson Process - Requirements  Dashboard/Reports Development	System Build, Pilot Group 1  Onboard Group 2  Onboard Group 3  Build Environments  EP311 Focus Group feedback  Additional 2-3 Dept Configurations  Council Request Process - All District  Offices - Staff configuration  Integrations  PMZ Configuration  PMZ Configuration  Additional Work Order Status Code edits  Edit Code Compliance & PMZ Status  Codes  Dashboard/Report Development  Training  Automate Code Compliance Comments  Council Request Ombudsperson Process - Requirements  Dashboard/Reports Development

	Phase 1 Outcomes	Phase 2 Outcomes	Phase 3 Outcomes	Phase 4 Outcomes
Outcomes	Stage & Production Environments	Code Compliance & PMZ - Status driven updates	CR Process & SR departments onboard in CRM	TBD
	Phase 1 integrations complete	Improved Service Request handling & communication in CRM (Code, PMZ, S&M)		
	Training: 311, Code, S&M	PMZ, Parks Land Mgmt onboard in CRM		
	311 Live in CRM	Ombudspersons onboard in CRM		



#### **CRM Timeline**





# **CRM Deployment - Completed**

- PHASE 1
  - Build Framework & understand Key Customer requirements
  - Integrations to Work Order Systems
  - Pilot Groups set up
  - Training for Phase 1 Pilot Groups
  - Completed June/July 2021





# **CRM Deployment – In Progress**

- PHASE 2
  - Additional Service Request configuration
  - Department system process improvements
  - Focus group discussions
  - Improve Communication for Status Updates
  - CR Ombudsperson process configuration
  - Training
  - Dashboard Reporting development
  - Phase 2 target end of 2021





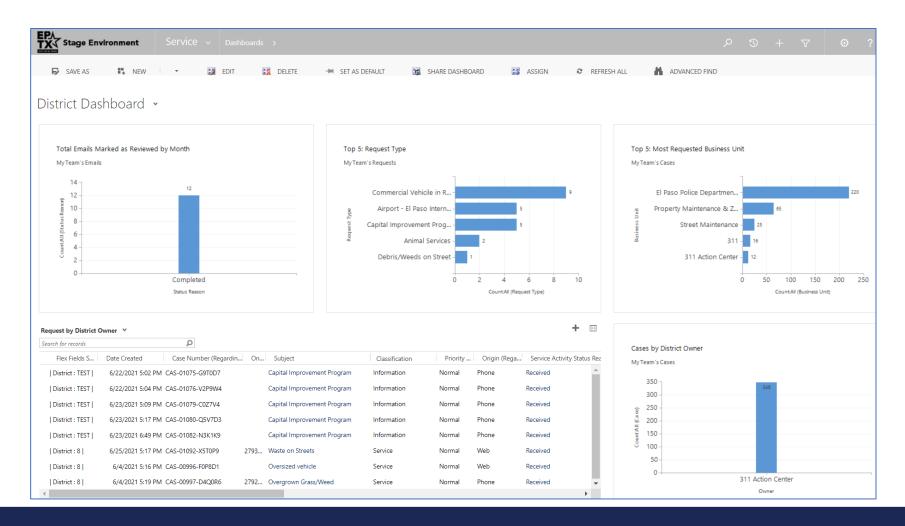
## **CRM Deployment – Next Phase**

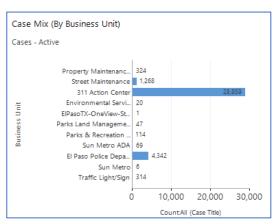
- PHASE 3
  - CR Process Council Staff configuration
  - Additional Service Request configuration
  - Improve status updates
  - Dashboard Reporting development
  - Training
  - Phase 3 target May 2022

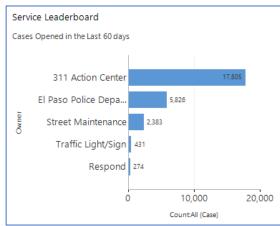




#### Dashboards











#### Dashboards

- District, Executive, Operations
- By Service Request Type
- By Submission method
- By District
- By Department
- CR requests by District









Brindar servicios excepcionales para respaldar una vida y un lugar de alta calidad para nuestra comunidad

#### Visión

Desarrollar una economía regional vibrante, vecindarios seguros y hermosos y oportunidades recreativas, culturales y educativas excepcionales impulsadas por un gobierno de alto desempeño

#### ☆ Valores

Integridad, Respeto, Excelencia, Responsabilidad, Personas