

**CITY OF EL PASO, TEXAS  
AGENDA ITEM  
DEPARTMENT HEAD'S SUMMARY FORM**

**AGENDA DATE:** 5/11/2021

**PUBLIC HEARING DATE:** N/A

**CONTACT PERSON(S) NAME AND PHONE NUMBER:** Nicole Ferrini, 915-212-1659

**DISTRICT(S) AFFECTED:** All Districts

**STRATEGIC GOAL:** Goal 8 – Nurture and promote a healthy, sustainable community

**SUBGOAL:** 8.1 – Deliver prevention, intervention and mobilization services to promote a healthy, productive and safe community

**SUBJECT:**

**APPROVE a resolution / ordinance / lease to do what? OR AUTHORIZE the City Manager to do what? Be descriptive of what we want Council to approve. Include \$ amount if applicable.**

Presentation and introduction to the 47<sup>th</sup> Year (2021-2022) Annual Action Plan for the following Federal Department of Housing and Urban Development (HUD) Entitlement Grants: Community Development Block Grant (CDBG), HOME Investment Partnership (HOME), Housing Opportunities for Persons with Aids (HOPWA), and Emergency Solutions Grant (ESG) programs. Following this introduction, a 30-day public comment period will commence, after which the Final Annual Action Plan will be presented to Council for approval.

**BACKGROUND / DISCUSSION:**

**Discussion of the what, why, where, when, and how to enable Council to have reasonably complete description of the contemplated action. This should include attachment of bid tabulation, or ordinance or resolution if appropriate. What are the benefits to the City of this action? What are the citizen concerns?**

Following an extensive planning process, the Department of Community and Human Development (DCHD) introduces to City Council and the El Paso community, the Draft 2021-2022 Annual Action Plan, thereby commencing a 30-day public comment period as required by HUD. The Draft 2021-2022 Annual Action Plan specifies DCHD's funding recommendation for the following four HUD entitlement grant programs: Community Development Block Grant (CDBG), Emergency Solutions Grant (ESG), Housing Opportunities for Persons With AIDS (HOPWA), and HOME Investment Partnership Program (HOME). Staff's recommendation is informed by detailed evaluation of proposed projects and services by subject matter experts, the Community Development Steering Committee and various City department staff.

Backup documentation for this item includes summaries of the draft budget recommendations listing the programs and projects being proposed for each funding source.

**PRIOR COUNCIL ACTION:**

**Has the Council previously considered this item or a closely related one?**

The 47<sup>th</sup> Year Policies and Procedures for recommending projects and programs for funding under the federal entitlement was approved unanimously by City Council on August 18, 2020.

**AMOUNT AND SOURCE OF FUNDING:**

**How will this item be funded? Has the item been budgeted? If so, identify funding source by account numbers and description of account. Does it require a budget transfer?**

CDBG Allocation:	\$6,360,895
ESG Allocation:	\$544,716
HOPWA Allocation:	\$704,106
HOME Allocation:	\$2,631,084
HOME Program Income (projection):	\$1,800,000
CDBG Revolving Loan Fund (projection):	\$500,000

**HAVE ALL AFFECTED DEPARTMENTS BEEN NOTIFIED?  YES  NO**

**PRIMARY DEPARTMENT:** Department of Community + Human Development

**SECONDARY DEPARTMENT:** N/A

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\*\*\*\*\*REQUIRED AUTHORIZATION\*\*\*\*\*

**DEPARTMENT HEAD:**



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**(If Department Head Summary Form is initiated by Purchasing, client department should sign also)**

# 47<sup>th</sup> Year | 2021-2022 Community Development Block Grant (CDBG) Final Recommended Budget

CHILDREN AND YOUTH SERVICES RECOMMENDATIONS (SEMI-AUTOMATIC RENEWAL)					
	APPLICANT/ADDRESS	PROJECT NAME – DESCRIPTION	REP. DISTRICT	CURRENT BUDGET	RECOMMENDED 47 <sup>th</sup> YEAR BUDGET
1	Candlelighters of the El Paso 1400 E. Hardaway St, Suite 206 El Paso, Texas 79903	<u>Living Everyday Program</u> – The program provides immediate needs assistance and comprehensive support services to children and youth in treatment for cancer and the family members that care for them. The program addresses the particular strains – financial, social, and emotional – resulting from childhood cancer throughout their treatment period (typically lasting 2-3 years)	Citywide	\$40,436	<b>Semi-Automatic Renewal \$40,000</b>
2	CASA of El Paso 221 N. Kansas St, Suite 1501 El Paso, Texas 79901	<u>Court Appointed Special Advocates</u> –CASA recruits and trains volunteers to advocate in court for hundreds of El Paso’s innocent children that are removed from their homes because of abuse or neglect. CASA helps a judge decide whether a child should stay with the parents, be placed with relatives, or be freed for permanent adoption.	Citywide	\$48,789	<b>Semi-Automatic Renewal \$40,000</b>
3	Child Crisis Center of El Paso 2100 N. Stevens St El Paso, Texas 79930	<u>Respite and Urgent Residential Care for Children</u> - The Child Crisis Center of El Paso's mission is to prevent child abuse and neglect. CCCEP accomplishes this mission by providing 24/7 emergency shelter for unaccompanied children ages newborn to 13 years of age a safe and secure living environment during a family crisis or urgent situation. This allows them to be immediately removed from dangerous or harmful situations. CCCEP's Child Care workers provide for each child's basic needs while maintaining a structured, supportive environment that includes access to family and community supports	Citywide	\$40,000	<b>Semi-Automatic Renewal \$40,000</b>
4	Project Vida 3616 Pera Ave, El Paso Texas 79905 (Admin); 3607 Rivera Ave, El Paso, Texas 79905; 3718 Alameda Ave, El Paso, Texas 79905	<u>After School Enrichment and Youth Program</u> – Project Vida provides after school education and recreation activities for individuals aged 6-18 years at no-cost. The program offers age-appropriate character development curricula; trained and qualified staffing; volunteer mentors; homework assistance; reading programs; structured play for younger participants; computer science, coding and creative technology activities; community service learning activities; art and craft projects; and career awareness and college financial aid options for middle and high school participants.	Citywide	\$40,000	<b>Semi-Automatic Renewal \$40,000</b>
5	Project Vida 3616 Pera Ave, El Paso Texas 79905; 51 N Hammett St, El Paso Texas 79905	<u>Early Childhood Development</u> – Project Vida provides high quality licensed childcare, early childhood education, and parenting education for low/moderate income families (Children ages birth to 12 years and their parents).	Citywide	\$50,000	<b>Semi-Automatic Renewal \$40,000</b>
<b>CHILDREN AND YOUTH SERVICES SUBTOTAL</b>				<b>\$219,225</b>	<b>\$200,000</b>

HOMELESS, EMERGENCY SHELTER AND HOUSING SERVICES RECOMMENDATIONS (OPEN FOR COMPETITION)					
	APPLICANT/ADDRESS	PROJECT NAME – DESCRIPTION	REP. DISTRICT	CURRENT BUDGET	RECOMMENDED 47 <sup>th</sup> YEAR BUDGET
6	Center Against Sexual and Family Violence 580 Giles Rd El Paso, Texas 79915 (Admin)	<u>CASFV Runaway and Homeless Shelter</u> – Program will provide to survivors of domestic or sexual violence comprehensive education and employment assessment leading to self-sufficiency and economic independence. Through this program, CASFV offers job training, preparation, education and support services to aid victims in obtaining and sustaining employment for economic security. CASFV's highly trained staff offer a safe and healthy learning environment fostering dignity, respect, and personal stability. Project components include a full-time workforce/educational advocate, financial literacy, GED and ES L classes on-site, and, client assistance with housing, transportation and training.	Citywide	\$0	<b>\$90,733</b>
7	YWCA El Paso del Norte Region 201 E. Main St., Suite 400 El Paso, Texas 79901 (Admin); 3700 Altura Ave, El Paso Texas 79930 (Project)	<u>YWCA Homeless Program</u> – Program will provide eligible clients with housing and basic needs, through the YWCA Sara McKnight Transitional Living Center (TLC). The YWCA TLC is a 19-unit dormitory style facility that provides safe and secure shelter with intensive case management and support services that guide clients toward permanent housing (PH).	Citywide	\$50,472	<b>\$99,058</b>
<b>HOMELESS, EMERGENCY SHELTER &amp; HOUSING SERVICES SUBTOTAL</b>				<b>\$50,472</b>	<b>\$189,791</b>

MENTAL AND MEDICAL HEALTH SERVICES RECOMMENDATIONS (OPEN FOR COMPETITION)					
	APPLICANT/ADDRESS	PROJECT NAME – DESCRIPTION	REP. DISTRICT	CURRENT BUDGET	RECOMMENDED 47 <sup>th</sup> YEAR BUDGET
8	Center Against Sexual and Family Violence 580 Giles Rd El Paso, Texas 79915 (Admin)	<u>Mental Health Services for Survivors of Domestic Violence</u> – The services provided under this program seek to improve access to behavioral health treatment services, especially for this underserved population and reduce the stigma associated with seeking such services. All clients and their families are offered: group therapy for survivors, their families and children; individual therapy and crisis intervention on an as needed basis for survivors and children; therapeutic family camps and group therapeutic interventions; and support groups facilitated by CASFV staff. The aim of CAS FV mental health services is to provide clients with the tools to gain stability, develop coping mechanisms, heal from trauma and break the cycle of violence.	Citywide	\$43,391	<b>\$99,057</b>

9	Project Vida Health Center 3607 Rivera Ave, El Paso Texas 79905 (Admin); 3612 Pera Ave, El Paso Texas 79905	<u>Integrated Primary Health Care</u> – PVHC provides a comprehensive, community-oriented primary health care program with outreach, health education, preventive care, and primary clinical and mental health care for low-income families and individuals in medically underserved areas. The program serves a patient population at risk for or diagnosed with diabetes, depression and/or anxiety. Diabetes, other chronic diseases and poor mental health are often co-morbid.	Citywide	\$52,597	<b>\$99,058</b>
<b>MENTAL AND MEDICAL HEALTH SERVICES SUBTOTAL</b>				<b>\$95,988</b>	<b>\$198,115</b>

**SENIORS AND PERSONS WITH DISABILITIES SERVICES RENEWAL RECOMMENDATIONS (SEMI-AUTOMATIC RENEWAL)**

	APPLICANT/ADDRESS	PROJECT NAME – DESCRIPTION	REP. DISTRICT	CURRENT BUDGET	RECOMMENDED 47 <sup>th</sup> YEAR BUDGET
10	County of El Paso 6314 Delta Dr, El Paso, Texas 79905 (Admin); 600 S. Ochoa St, El Paso, Texas 79901	<u>El Paso City-County Nutrition Program</u> – The El Paso City-County Nutrition Program provides nutritionally balanced, home delivered, noontime meals to community dwelling frail elderly and persons with disabilities to maintain independent living and delay or avoid premature institutionalizations.	Citywide	\$40,622	<b>Semi-Automatic Renewal \$49,057</b>
11	Opportunity Center 1208 Myrtle Ave El Paso, Texas 79901	<u>Elderly Case Management Program</u> – Clients (62 years of age and older) will have greater availability and/or accessibility to support services to include needs assessment, support connections, housing and care counseling. Progress will be monitored and tracked in accordance with their individual service plan through case management including case conferencing with the data inputted into the Homeless Management Information System (HMIS). As a result, the projected outcomes are: 1) 100% of clients will have access to case management.	Citywide	\$48,190	<b>Semi-Automatic Renewal \$49,057</b>
12	Paso Del Norte CDC 1101 E. Schuster Ave El Paso, Texas 79902	<u>Paso Del Norte CDC Applied Behavior Analysis Program</u> – uses evidenced based intervention and treatment approach that systematically applies interventions to bring about positive developmental and behavior changes. Services include, but are not limited to: behavior, language and preference assessments, treatment planning, parent and family training, adaptive skill programming. Behavior reduction interventions, social skills training, peer-model programs, self-management training, and school and IEP consultation. Therapies are conducted by licensed therapists on the PDNCDC campus. ABA generally provides a minimum of 6 hours of therapy per month and 72 hours of therapy annually for a child receiving therapy.	Citywide	\$50,654	<b>Semi-Automatic Renewal \$49,057</b>

13	Project Amistad 3210 Dyer St El Paso, Texas 79930	<u>Money Management and Social Services</u> – The program provides money management and an array of services to seniors and persons with disabilities who are at risk and suffer from neglect and exploitation and who do not have the capacity to manage their limited income. The program also assists the clients with ensuring that their basic needs are being provided and paid for along with balancing their financial accounts. This includes ensuring they are residing in a safe environment and have mobility options along with a professional advocate to address emergent needs. The program promotes for the individual to be self-sufficient and independent.	Citywide	\$50,151	<b>Semi-Automatic Renewal \$49,057</b>
<b>SENIORS AND PERSONS WITH DISABILITIES SERVICES SUBTOTAL</b>				<b>\$189,617</b>	<b>\$196,228</b>

<b>RECREATIONAL SET-ASIDES (SEMI-AUTOMATIC RENEWAL)</b>					
	<b>APPLICANT/ADDRESS</b>	<b>PROJECT NAME – DESCRIPTION</b>	<b>REP. DISTRICT</b>	<b>CURRENT BUDGET</b>	<b>RECOMMENDED 47<sup>th</sup> YEAR BUDGET</b>
14	City of El Paso Parks and Recreation 801 Texas Ave, 2nd Floor El Paso, TX 79901 (Admin)  Cooley Elementary, 107 N. Collingsworth Street, El Paso TX 79905; Douglass Elementary, 101 S. Eucalyptus Street, El Paso, TX 79905; Roberts Elementary, 341 Thorn Avenue, El Paso, TX 79932; Stanton Elementary, 5414 Hondo Pass Drive, El Paso TX 79924; Ysleta Elementary, 8624 Dorbandt Circle, El Paso TX 79907	<u>Neighborhood Youth Outreach Program</u> – After school programs for children from extremely low to moderate income level households. The project is designed to enhance personal development through structured and leisure activities in a safe, supervised environment. The five elements of the after school programs are sports, health and fitness, arts and crafts, performing arts, and environmental education.	Citywide	\$30,000	<b>Semi-Automatic Renewal \$30,000</b>
15	YWCA El Paso Del Norte Region 201 E. Main, Suite 400, El Paso, Texas 79901 (Admin); 3700 Altura Ave, El Paso TX 79930	<u>YWCA Youth Summer Program</u> – This program will serve homeless youth and enriching summer program to low income children outside of school. It will offer economic empowerment to students and families through educational enrichment. Out of school activities provide supplemental learning, connect youth to their peers, teach social and emotional skills, summer food service and improved access to transportation.	Citywide	\$65,000	<b>Semi-Automatic Renewal \$65,000</b>

16	City of El Paso Parks & Recreation 801 Texas Ave, 2nd Floor El Paso, Texas 79901 (Admin); 9031 Viscount Blvd, El Paso, Texas 79925	<u>Disability Exercise Program</u> – Disability Exercise Program is a free-of-charge program for seniors and adults with disabilities. It offers a wide variety of physical structured activities, as well as cultural and social activities in a suitable living environment.	Citywide	\$30,000	<b>Semi-Automatic Renewal \$30,000</b>
<b>RECREATIONAL SET-ASIDES SUBTOTAL</b>				<b>\$125,000</b>	<b>\$125,000</b>

<b>FIRST TIME HOMEBUYER COUNSELING AND EDUCATION SET-ASIDE (SEMI-AUTOMATIC RENEWAL)</b>					
	<b>APPLICANT/ADDRESS</b>	<b>PROJECT NAME – DESCRIPTION</b>	<b>REP. DISTRICT</b>	<b>CURRENT BUDGET</b>	<b>RECOMMENDED 47<sup>th</sup> YEAR BUDGET</b>
17	El Paso Community Action Program - Project BRAVO, Inc. 2000 Texas Ave El Paso, Texas 79901	<u>First Time Homebuyer Education &amp; Counseling Program</u> - The Homebuyer Education & Counseling Program (HECP) assists low-to-moderate income households who live in the City of El Paso and are interested in buying a home. Participants receive 8 hours of education and counseling related to the process of buying a home. Housing Counselors provide: individual/group education; individual/group counseling; information on incentive programs including those offered by the City through the HOME program; and unbiased information on how to select lenders, real estate agents, home inspectors, and other vendors. Participants receive a certificate of completion that may be used for homebuyer incentive programs available with the City of El Paso and lenders.	Citywide	\$40,000	<b>Semi-Automatic Renewal \$40,000</b>
<b>FIRST TIME HOMEBUYER COUNSELING &amp; EDUCATION PROGRAM SET-ASIDE SUBTOTAL</b>				<b>\$40,000</b>	<b>\$40,000</b>

INNOVATIVE INCUBATOR SET-ASIDE (OPEN FOR COMPETITION)					
	APPLICANT/ADDRESS	PROJECT NAME – DESCRIPTION	REP. DISTRICT	CURRENT BUDGET	RECOMMENDED 47 <sup>th</sup> YEAR BUDGET
18	El Paso Coalition for the Homeless 6044 Gateway East, Suite 211 El Paso, Texas 79905	<u>El Paso Coalition for the Homeless Homelessness Diversion Project</u> – Homelessness diversion is a strategy that prevents homelessness for people seeking shelter by helping them identify immediate alternate housing arrangements and, if necessary, connecting them with services and financial assistance to help them return to permanent housing. The services families are provided with when being diverted from homelessness are services that caseworkers in most homeless assistance projects are already trained to deliver including financial, utility, and/or rental assistance, short-term case management, conflict mediation, connection to mainstream services and/or benefits and housing search. The main difference between diversion and other permanent housing-focused interventions centers on the point at which intervention occurs. Prevention targets people at imminent risk of homelessness, diversion targets people as they are applying for entry into shelter, and rapid rehousing targets people who are already homeless. The Homelessness Diversion Project will target households, primarily families, that present at a system entry point (navigation/drop-in center, 2-1-1) or at a shelter seeking a place to stay. There are currently no federally-funded diversion programs for this population so the proposed project will fill an existing gap in services while reducing the number of households becoming homeless, the demand for shelter beds, and the size of program wait lists.	Citywide	\$0	<b>\$80,000</b>
<b>INNOVATIVE INCUBATOR SUBTOTAL AMOUNT</b>				<b>\$0</b>	<b>\$80,000</b>

ECONOMIC DEVELOPMENT (SEMI-AUTOMATIC RENEWAL)					
	APPLICANT/ADDRESS	PROJECT NAME – DESCRIPTION	REP. DISTRICT	CURRENT BUDGET	RECOMMENDED 47 <sup>th</sup> YEAR BUDGET
19	Project Vida 3607 Rivera Ave, El Paso, Texas 79905; 1721 Lee Trevino Dr #B-1, El Paso, Texas 79935	<u>Microenterprise Technical Assistance Program</u> - Project Vida Community Development Corporation (PVCDC). PVCDC would continue and expand its collaboration with ACCION Texas to improve business skills and expand access to capital among small business owners. A primary objective of the project is job retention and job creation. Both agencies would continue to address the financial resources and technical assistance needs of microenterprises serving low-to moderate income persons that have been unable to acquire this assistance through other channels.	Citywide	\$90,000	<b>Semi-Automatic Renewal \$100,000</b>
20	YWCA El Paso Del Norte Region 1600 Brown Street, El Paso, Texas 79902; 3700 Mattox St, El Paso, Texas 79925	<u>YWCA LIFT (LEARN, INVEST, FOCUS, TRAIN)</u> - program provides intensive needs assessment, computer literacy and job readiness training to the unemployed or underemployed residents. A full LIFT will served individuals needing to obtain a GED, and a short LIFT for those who already have a high school degree or GED.	Citywide	\$85,000	<b>Semi-Automatic Renewal \$100,000</b>
<b>ECONOMIC DEVELOPMENT – COMPETITIVE SET-ASIDE SUBTOTAL</b>				<b>\$175,000</b>	<b>\$200,000</b>
<b>47th YEAR (2021-2022) PUBLIC SERVICES TOTAL</b>					<b>\$1,229,134</b>



<b>VOLUNTEER HOUSING REHABILITATION (SEMI-AUTOMATIC RENEWAL)</b>					
	<b>APPLICANT/ADDRESS</b>	<b>PROJECT NAME – DESCRIPTION</b>	<b>REP. DISTRICT</b>	<b>CURRENT BUDGET</b>	<b>RECOMMENDED 47<sup>th</sup> YEAR BUDGET</b>
21	Rebuilding Together El Paso, Inc. 6400 Airport Rd., Bldg. A, Suite G El Paso TX 79925 (Admin)	<u>Rebuilding Together El Paso Volunteer Housing Rehabilitation</u> – Will provide basic and necessary repairs to rejuvenate and/or rehabilitate the homes of El Paso’s low income elderly and/or disabled homeowners. CD funds will be used on 17 homes in Representative District #1 targeted for this project. Repairs are made at no cost to the homeowner with hundreds of volunteers who do the majority of the work and donations of money and materials.	1	\$60,000 (District #6)	<b>Semi-Automatic Renewal \$50,000</b>
22	Rebuilding Together El Paso, Inc. 6400 Airport Rd., Bldg. A, Suite G El Paso TX 79925 (Admin)	<u>Rebuilding Together El Paso Volunteer Housing Rehabilitation</u> – Will provide basic and necessary repairs to rejuvenate and/or rehabilitate the homes of El Paso’s low income elderly and/or disabled homeowners. CD funds will be used on 17 homes in Representative District #8 targeted for this project. Repairs are made at no cost to the homeowner with hundreds of volunteers who do the majority of the work and donations of money and materials.	8	\$60,000 (District #7)	<b>Semi-Automatic Renewal \$88,548</b>
23	Fisherman of Hope, Hope is on the Rise 11220 Rojas Dr., B-4 El Paso, Texas 79935 (Admin)	<u>Fisherman of Hope Volunteer Housing Rehabilitation</u> – The target clientele will assist elderly persons, severely disabled adults, the homeless, illiterate adults, and migrant workers in District #1. Improvements will be made to either build ADA ramps, replace or repair broken windows or broken doors. Paint exterior and interior of homes if needed. Provide space heaters and or portable fans according to the current climate when services are provided. Repair leaking faucets and toilets. Clean yards that do not meet city standards.	1	\$57,500 (District #6)	<b>Semi-Automatic Renewal \$50,000</b>
24	Fisherman of Hope, Hope is on the Rise 11220 Rojas Dr., B-4 El Paso, Texas 79935 (Admin)	<u>Fisherman of Hope Volunteer Housing Rehabilitation</u> – The target clientele will assist elderly persons, severely disabled adults, the homeless, illiterate adults, and migrant workers in District #8. Improvements will be made to either build ADA ramps, replace or repair broken windows or broken doors. Paint exterior and interior of homes if needed. Provide space heaters and or portable fans according to the current climate when services are provided. Repair leaking faucets and toilets. Clean yards that do not meet city standards.	8	\$57,500 (District #7)	<b>Semi-Automatic Renewal \$50,000</b>
<b>PUBLIC FACILITIES + HOUSING - Volunteer Housing Rehab Subtotal</b>				<b>\$235,000</b>	<b>\$238,548</b>

<b>PUBLIC FACILITIES – SMALL-SCALE IMPROVEMENTS (DISTRICT 1 + DISTRICT 8)</b>					
	<b>APPLICANT/ADDRESS</b>	<b>PROJECT NAME – DESCRIPTION</b>	<b>REP. DISTRICT</b>	<b>FUNDING REQUEST</b>	<b>RECOMMENDED 47<sup>th</sup> YEAR BUDGET</b>
25	Application submitted by COEP Office of ADA and Accessibility with two emails of support from citizens who represent the United Advocacy of El Paso, Grupo Dignidad Igualdad y Oportunidad, Volar, the Coalition for Texans with Disabilities.	<u>Wheelchair Ramps at Lakehurst Rd and Saratoga Dr</u> – Intersections along Lakehurst Rd and Saratoga Dr around Centennial Dr and Thorn Ave, El Paso TX, 79912 – project entails the installation of ADA ramps at 12 corners (or 12 individual directional ramps) along Lakehurst Rd and Saratoga Dr. allowing pedestrians (specifically individuals using mobility devices) to use the sidewalks and have access to City services.	1	\$35,146	<b>\$35,146</b>
26	Application submitted by COEP Park and Recreation Department with one citizen request form submitted by Rep. Svarzbein for this project.	<u>Tom Lea Lower Park Dog Run</u> – 1203 E Schuster Ave, El Paso TX, 79902 – project will include new 6’ high chain link fence; new gate for pedestrian access (2); new gate for maintenance access (1); new sidewalk at the entrance of the dog run, to provide accessibility from the existing parking lot to the new dog run; new drinking fountain pet friendly; and new bench with concrete pad (2).	1	\$376,076	<b>\$464,854</b>
27	Application submitted by COEP Office of ADA and Accessibility with two emails of support from citizens who represent the United Advocacy of El Paso, Grupo Dignidad Igualdad y Oportunidad, Volar, the Coalition for Texans with Disabilities	<u>Sidewalks along Barney St</u> – Barney St between French Pl and Kyles St, El Paso TX, 79905 –project entails the installation of 170 linear feet of sidewalk and curb cuts on three corners (three directional ramps). The new sidewalk section is along north section of Barney St between Kyles st and French PL The ramps would be at the intersection of Kyles St and Barney and French Pl and Barney st allowing pedestrians (specifically individuals using mobility devices) to use the sidewalks and have access to City services.	8	\$32,256	<b>\$32,256</b>
28	Application submitted by COEP Office of ADA and Accessibility with two emails of support from citizens who represent the United Advocacy of El Paso, Grupo Dignidad Igualdad y Oportunidad, Volar, the Coalition for Texans with Disabilities	<u>Sidewalks along Flower Dr</u> – Along Flower Dr between Huerta St and Buena Vista St, El Paso TX, 79905 – project entails the installation of 365 linear feet of sidewalk and curb cuts at one intersection. The new sidewalk section is along north section of Flower Dr between Buena Vista St and Huerta St. The ramps would be at the intersection of Huerta and Flower Dr. allowing pedestrians (specifically individuals using mobility devices) to use the sidewalks and have access to City services.	8	\$43,442	<b>\$43,442</b>
29	Application submitted by YWCA, with 96 signatures attached, 44 responses received throughout feedback phase, and 17 citizen request forms submitted.	<u>YWCA Joyce Jaynes Branch Renovation</u> – 1600 Brown Street, El Paso TX 79902 – project will address the highest priority needs of this 42,387 sq. ft., three-story facility. This includes: replace facility roof; replace evaporative coolers with AC package units; replace elevator; replace network cabling throughout facility; replace program area floors; install multi-purpose modular computer stations; centralized front desk entrance; replace old emergency door exits; renovate restrooms in both levels; renovate classrooms and program spaces; fitness/weight room renovation; replace pool tile on deck and in pool.	8	\$1,387,949	<b>\$424,302</b> <b>(remainder of project funded under large scale set-aside)</b>
<b>PUBLIC FACILITIES + HOUSING - Small-Scale Subtotal</b>					<b>\$1,000,000</b>

<b>PUBLIC FACILITIES – LARGE-SCALE IMPROVEMENTS</b>					
	<b>APPLICANT/ADDRESS</b>	<b>PROJECT NAME – DESCRIPTION</b>	<b>REP. DISTRICT</b>	<b>FUNDING REQUEST</b>	<b>RECOMMENDED 47<sup>th</sup> YEAR BUDGET</b>
30	Application submitted by Ascension DePaul Holding of El Paso with 45 signatures attached, and 57 responses from website survey.	<u>Ascension DePaul Holding of El Paso, Centro San Vicente Healthcare Center Renovation</u> – 8061 Alameda Avenue, El Paso, TX 79915 – project will consist of renovating 5,948 of square feet at Centro San Vicente's main health center located at 8061 Alameda Ave. The target areas for renovation under this project include laboratory, patient registration and three wait areas: registration, pharmacy and laboratory. This includes construction of a new entry way which will help to maximize existing clinical space and future expansion efforts. More specifically, renovations will be comprised of demolition and build-up of walls, framing, replacement the old stained tiles, installation of new baseboards, drywall and painting of walls, installation of glass doors, composites, (rough carpentry and millwork), air-ducting and ventilation, data/telephone installation, security cameras, fire alarm and smoke detectors. Additionally, this includes costs for direct project oversight of any necessary building permits and contractor fees. The proposed scope of work will maximize space efficiencies and working space, improve patient flow, provider productivity, increase the number of patients served, and create a more sterile clinical environment.	7, Citywide	\$1,007,683	<b>\$394,120</b>
31	Application submitted by El Paso Child Guidance Center, with petition with 109 signatures attached.	<u>El Paso Child Guidance Center Renovation and Expansion</u> – 2701 E. Yandell Drive, El Paso TX, 79903 – renovation and expansion improvements to provide additional counseling offices, ADA-compliant restrooms, hallways and entrances, and additional office space for therapy and psychiatric care.	8, Citywide	\$1,263,267	<b>\$1,263,267</b>
32	Application submitted by YWCA, with 96 signatures attached, 44 responses received throughout feedback phase, and 17 citizen request forms submitted.	<u>YWCA Joyce Jaynes Branch Renovation</u> – 1600 Brown Street, El Paso TX 79902 – project will address the highest priority needs of this 42,387 sq. ft., three-story facility. This includes: replace facility roof; replace evaporative coolers with AC package units; replace elevator; replace network cabling throughout facility; replace program area floors; install multi-purpose modular computer stations; centralized front desk entrance; replace old emergency door exits; renovate restrooms in both levels; renovate classrooms and program spaces; fitness/weight room renovation; replace pool tile on deck and in pool.	8	\$1,387,949	<b>\$963,647</b> <b>(remainder of project funded under small scale set-aside)</b>
<b>PUBLIC FACILITIES + HOUSING - Large-Scale Subtotal</b>					<b>\$2,621,034</b>
<b>47th YEAR (2020-2021) PUBLIC FACILITIES + HOUSING TOTAL</b>					<b>\$3,859,582</b>

<b>DCHD ADMINISTRATION &amp; PLANNING (Maximum 20% of Entitlement)</b>					
	<b>APPLICANT/ADDRESS</b>	<b>PROJECT NAME – DESCRIPTION</b>	<b>REP. DISTRICT</b>	<b>CURRENT FUNDING</b>	<b>RECOMMENDED 47<sup>th</sup> YEAR BUDGET</b>
33	Community & Human Development City 3, 801 Texas Avenue, 3rd Floor El Paso, Texas 79901	Program Management and Coordination to include: <ul style="list-style-type: none"> <li>Community Development \$1,014,734</li> <li>City Attorney \$43,414</li> </ul>	N/A	\$1,017,919	<b>\$1,058,148</b>

34	Community & Human Development City 3, 801 Texas Avenue, 3rd Floor El Paso, Texas 79901	Indirect Costs (26.00% of salaries) associated with Program Management and Coordination to include: <ul style="list-style-type: none"> <li>• Community Development \$167,976</li> <li>• City Attorney \$4,355</li> </ul>	N/A	\$181,716	<b>\$172,331</b>
35	El Paso Coalition for the Homeless 6044 Gateway East, Suite 211 El Paso, Texas 79905 Carol Bohle, Executive Director 843-2154	CoC Planning and Administration – this project will fund program management and coordination for Continuum of Care planning activities.	Citywide	\$52,800	<b>\$41,700</b>
<b>ADMINISTRATION &amp; PLANNING SUBTOTAL</b>					<b>\$1,272,179</b>
<b>47th YEAR CDBG ENTITLEMENT (EN) SUBTOTAL</b>					<b>\$6,360,895</b>

<b>CDBG REVOLVING LOAN FUND (RLF)</b>					
The income that the City of El Paso expects to receive from the CDBG Revolving Loan Fund during the 43rd Year Community Development Program, as well as the HUD-approved Unidentified CDBG Revolving Loan Fund Amount, will be used for the activities described below.					
	<b>APPLICANT/ADDRESS</b>	<b>PROJECT NAME – DESCRIPTION</b>	<b>REP. DISTRICT</b>	<b>CURRENT FUNDING</b>	<b>RECOMMENDED 47<sup>th</sup> YEAR BUDGET</b>
36	Community & Human Development City 3, 801 Texas Avenue, 3rd Floor El Paso, Texas 79901	Housing Programs Division – Administration costs related to conducting outreach and taking and processing applications.	N/A	\$97,097	<b>\$97,097</b>
37	Community & Human Development City 3, 801 Texas Avenue, 3rd Floor El Paso, Texas 79901	Housing Programs Division – Project costs for the provision of loans/grants to rehabilitate owner-occupied units that are occupied by low- and moderate-income households citywide, conducting assessment inspections of properties proposed for rehabilitation, preparing plans and specifications, preparing financial packages for City Council approval, preparing closing documents, inspecting and approving payments to construction general contractors, and provision of a Single Family Owner-Occupied Rehabilitation Program, Multi-Family Development Program, Minor Repair Program and a Sewer Connection Program. CDBG Revolving Loan Funds will be utilized as follows: <ol style="list-style-type: none"> <li>1. Single-Family Owner Occupied Rehabilitation Program: \$282,903</li> <li>2. First Time Homebuyer Program (3 units): <u>\$120,000</u></li> </ol> <p style="text-align: right;">\$402,903</p>	N/A	\$402,903	<b>\$402,903</b>
<b>CDBG REVOLVING LOAN FUND (RLF) SUBTOTAL</b>					<b>\$500,000</b>

<b>47TH YEAR BUDGET TOTAL (INCLUDING CDBG EN + CDBG RLF)</b>					<b>\$6,860,895</b>
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## 47<sup>th</sup> Year | 2021-2022 Emergency Solutions Grant (ESG) Final Recommended Budget

	APPLICANT/ADDRESS	PROJECT DESCRIPTION	REP. DISTRICT	CURRENT FUNDING	RECOMMENDED 47 <sup>th</sup> YEAR BUDGET
<b>1</b>	El Paso Coalition for the Homeless 6044 Gateway East, Suite 211 El Paso, Texas 79905	<u>ESG HMIS Services</u> - The El Paso Coalition for the Homeless is the El Paso CoC's HMIS Lead and Administrator and provides training and technical support to subrecipients of ES G program funds, focusing on timely, accurate and complete data entry to manage their programs, report to funders, measure their performance and accept clients through the CE process. The agencies receiving ES G grant funds and performing HMIS activities, therefore, are the target population for the ESG HMIS program.	Citywide	\$40,000 (HMIS)	<b>\$40,000</b> <b>(HMIS)</b>
<b>2</b>	El Paso Human Services 1001 Montana Ave El Paso, Texas 79902	<u>Youth Homelessness Program</u> – El Paso Human Services, Inc. will address ending youth homelessness in El Paso, TX by providing suitable housing through Rapid Re-Housing assistance and support services for homeless youth ages 18-24, which include unaccompanied youth, parenting youth and children of parenting youth.	Citywide	\$56,391 (Rapid Rehousing)	<b>\$72,367</b> <b>(Rapid Rehousing)</b>
<b>3</b>	Emergence Health Network 1600 Montana Ave El Paso, Texas 79902	<u>Homeless Street Outreach</u> – The objective of the Homeless Street Outreach program is to help individuals get off the streets, link them to a full range of services that will lead to self-sufficiency and permanent housing. On a daily basis, Street Outreach workers will encompass the City of El Paso in an effort to reach homeless individuals who reside in the streets or in a place not meant for human habitation. Individuals with mental health needs will be linked to EHN services, reducing emergency room visits and psychiatric hospitalization.	Citywide	\$89,188 (Street Outreach)	<b>\$99,159</b> <b>(Street Outreach)</b>
<b>4</b>	La Posada Home 1020 N. Campbell St El Paso, Texas 79902	<u>La Posada Home</u> – La Posada Home will provide shelter for families escaping domestic violence. Costs are for direct services and crucial operation expenses. La Posada Home will utilize traditional Housing First approach by rapidly placing and stabilizing in permanent housing and by providing services without any preconditions regarding income, work effort, sobriety, or any other factor.	Citywide	\$0	<b>\$83,397</b> <b>(Emergency Shelter)</b>

	APPLICANT/ADDRESS	PROJECT DESCRIPTION	REP. DISTRICT	CURRENT FUNDING	RECOMMENDED 47 <sup>th</sup> YEAR BUDGET
5	Project Vida, Inc. 3607 Rivera Ave El Paso, Texas 79905	<u>Homelessness Prevention and Recovery Program</u> – Project Vida seeks to 1) prevent at-risk families and individuals (households) from becoming homeless when faced with eviction due to economic hardship and inability to meet rent payments, and 2) rapidly re-house households already homeless to prevent long-term homelessness.	Citywide	\$120,817 (Homeless Prevention + Rapid Rehousing)	<b>\$171,663</b> <b>(Homeless Prevention + Rapid Rehousing)</b>
6	The Salvation Army 4300 East Paisano Dr El Paso, Texas 79905	<u>Red Shield Family Center</u> – The Salvation Army Red Shield Family Center project will provide food, shelter, supportive services, and case management. Clients receive follow up services, on an as needed basis, for up to three months. Program outcomes are tracked and components honed and adapted to best suit the needs of program participants.	Citywide	\$46,635 (Emergency Shelter, Homeless Prevention + Rapid Rehousing)	<b>\$40,000</b> <b>(Emergency Shelter)</b>
7	Community + Human Development City 3, 801 Texas Ave, 3rd Floor El Paso, Texas 79901	<u>ESG City Administrative Fees</u> – Grantee may use not more than 7.5% of the grant amount for its own administrative costs.	N/A	\$38,615	<b>\$38,130</b>
<b>47TH YEAR ESG BUDGET TOTAL</b>					<b>\$544,716</b>

## 47<sup>th</sup> Year | 2021-2022 Housing Opportunities for Persons with AIDS (HOPWA) Final Recommended Budget

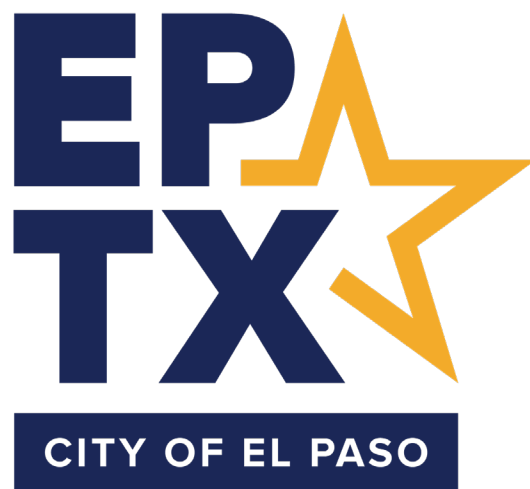
	APPLICANT/ADDRESS	PROJECT NAME – DESCRIPTION	REP. DISTRICT	CURRENT FUNDING	RECOMMENDED 47 <sup>TH</sup> YEAR BUDGET
1	City of El Paso Health Department 701 Montana Ave El Paso, Texas 79902  5115 El Paso Dr El Paso, Texas 79905	<u>El Paso County HOPWA Program – Tenant-Based Rental Assistance (TBRA)</u> – Provision of long-term TBRA to clients living with HIV/AIDS in the City of El Paso and El Paso County.	Citywide and Balance of El Paso County	\$483,533	<b>\$557,100</b>
2		<u>El Paso County HOPWA Program – Supportive Services</u> – Provision of supportive services that includes case management, counseling, job development, housing information and resource identification.	Citywide and Balance of El Paso County	\$82,159	<b>\$84,160</b>
3		<u>HOPWA Project Sponsor Administrative Fees</u> – Project sponsor is limited to 7% of awarded funds for administration costs.	N/A	\$42,578	<b>\$41,723</b>
4	Community + Human Development City 3, 801 Texas Ave, 3rd Floor El Paso, Texas 79901	<u>HOPWA City Administrative Fees</u> – Grantee may not use more than 3% of the grant amount for its own administrative costs.	N/A	\$18,812	<b>\$21,123</b>
<b>47TH YEAR HOPWA BUDGET TOTAL</b>					<b>\$704,106</b>

### 2021-2022 HOME Investment Partnerships Program Recommended Budget

	<b>PROGRAM</b>	<b>Recommended 2021-2022 Budget</b>
1	Single Family Rehabilitation Program	\$ 1,050,000
2	Multi-Family Affordable Housing Development	\$ 2,248,050
3	First Time Homebuyer Program	\$ 600,000
4	Veterans Tenant Based Rental Assistance (TBRA)	\$ 233,424
5	Rental Assistance/TBRA (HACEP)	\$ 259,405
6	DCHD Administration	\$ 540,205
<b>2021-2022 HOME BUDGET TOTAL</b>		<b>\$ 4,931,084</b>



ANNUAL ACTION PLAN  
CITY OF EL PASO, TEXAS  
2021-2021



PREPARED BY THE DEPARTMENT OF  
COMMUNITY AND HUMAN DEVELOPMENT

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## **AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)**

### **1. Introduction**

This 2021-2022 Annual Action Plan for entitlement grants from the Department of Housing and Urban Development (HUD) is focused on best leveraging the funding sources to provide the greatest impact for—and benefit to—low and moderate income El Pasoans.

This introduction provides a summary of the actions taken to produce the City of El Paso 2020-2025 Consolidated Plan and 2021-2022 Annual Action Plan as well as a summary of the priority needs established by the community. Community stakeholders engaged in numerous conversations and a Community Needs Assessment survey was deployed to establish the priority needs identified in the Needs Assessment section of the plan. The City of El Paso, Department of Community + Human Development (DCHD) partnered with the Housing Authority of the City of El Paso (HACEP) and HR&A Advisors to conduct a housing market needs assessment in 2018 that established priorities for investment in affordable housing across the region. That assessment, along with current demographic research, informed the Housing Market Analysis section of the plan. The Strategic Plan section is informed by the aforementioned efforts as well as the City of El Paso's 25 by 2025 Strategic Plan, the El Paso Regional Housing Plan, Resilient El Paso (the City's resilience strategy), and the Financial Empowerment Blueprint.

El Paso expects to receive the following entitlement grants during the planning period of 2020-2025 to contribute towards addressing priority needs of the community. Funding of specific projects under these grant resources are identified in this Annual Plan.

#### HUD Entitlement Grants included in this Plan:

- Community Development Block Grant (CDBG)
- HOME Investment Partnerships Program (HOME)
- Housing Opportunities for Persons with AIDS (HOPWA)
- Emergency Solutions Grant (ESG)

The 2021-2022 Annual Action Plan is the second of what will be five annual plans under the 2020-2025 Consolidated Plan. The Annual Plan establishes projects to be implemented over the next year to begin addressing priority needs in the community. All proposed projects and activities are intended to principally benefit residents of El Paso who have extremely low, low and moderate-incomes.

### **2. Summarize the objectives and outcomes identified in the Plan**

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

Approximately 44% of households in El Paso meet the HUD definition of low to moderate income, meaning that they are at or below 80% of the Area Median Income (AMI) (ACS 2018 5-Year Estimates). It is primarily this population that the City seeks to assist in achieving housing stability, financial empowerment and overall increased quality of life. This population tends to experience more housing cost burden, less financial capacity, and are more likely to live in aging housing requiring repair and/or rehabilitation.

25% of El Paso households are housing cost burdened, meaning they spend more than 30% of their household income on housing costs (i.e. rent, mortgage, utilities, insurance). Of particular concern is the prevalence of severe housing cost burden for households at or below 30% AMI. 52% of these extremely low income households expend more than half of their income on housing costs. These individuals and families are likely forced to make difficult choices to meet their basic needs for food, shelter and warmth.

Homelessness in El Paso is currently at a manageable level, but may increase as a result of a growing housing affordability gap for households who can afford a rental or mortgage payment of no more than \$600/month. The ongoing economic challenges of the COVID-19 pandemic have exacerbated this situation, requiring a focus on preventing homelessness and ensuring that when it occurs, homelessness is rare, brief and non-recurring.

El Paso is also challenged with an aging housing stock in need of repair and rehabilitation. More than half of all housing units in El Paso were built before 1980 and are more likely in need of major repairs and lead paint abatement. However, these older units tend to be more affordable for lower income households who are more likely to require assistance in order to afford needed repairs. Lower income El Pasoans also present financial capacity issues in terms of bankability, credit worthiness, and limited capital for microenterprise development, making it more difficult for them to maintain quality housing choice.

It is for the preceding reasons that the City of El Paso prioritizes the following issues in this Plan above all others:

- Ensuring quality, affordable housing choice for all El Pasoans
- Preventing and responding to homelessness
- Empowering El Pasoans to become financially stable

### **3. Evaluation of past performance**

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

The figures in the attached table titled "2020-2025 Consolidated Plan - Annual Performance" for 2020-2021 are projections based on the actual projects being implemented under the 2020-2021 Annual

Action Plan and will be updated with actuals in the 2022-2023 Annual Action Plan. The figures for 2021-2022 are projections based on the projects to be funded under this current Annual Action Plan.

Successful implementation of the 2020-2021 and 2021-2022 Annual Action Plans will result in significant progress towards meeting the goals of the 5-Year Consolidated Plan (Con Plan). Nearly all goals show progress towards completion. Those goals that remain unaddressed should be made priorities as in the later years covered by the Con Plan.

The COVID-19 pandemic has placed a strain on the ability of the City and its subrecipients to meet expected goals for the current year. As such, the actual performance numbers for 2020-2021 may be significantly less than those currently projected in the table above. Many service providers have had to reduce client contact or had to eliminate it entirely for a certain portion of the year. Increased material costs and a slowing of supply chains has resulted in delays in public facility projects that may result in the City falling out of compliance with the HUD timeliness standards. A certain level of forgiveness was provided by HUD in relation to enforcement of the timeliness test in 2020, and with the pandemic still ongoing, the City is hopeful that HUD will show the same discretion in 2021.

2020-2025 Consolidated Plan Goals

Decent Housing Goals (DH)	5-Yr Goal	Annual Performance					Progress Towards Completion
		2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	
DH 1.1 Fair Housing Education	500 persons	60	60				24%
DH 1.2 FTHB Counseling & Education	600 persons	120	100				37%
DH 1.3 HOPWA Support Services	600 persons	63	68				22%
DH 2.1 Housing Rehabilitation Assistance	250 households	116	117				93%
DH 2.2 Rental Housing by Developers	75 units	16	-				21%
DH 2.3 Rental Housing by CHDOs	24 units	6	-				25%
DH 3.1 TBRA/Homeless Prevention	500 households	20	118				28%
DH 3.2 Rapid Rehousing	125 households	-	58				46%
DH 3.3 First Time Homebuyer Assistance	70 households	10	62				103%

Economic Opportunity Goals (EO)

EO 1.1 Financial Empowerment	500 persons	185	132				63%
EO 1.2 Microenterprise Technical Assistance	500 businesses	110	110				44%

Suitable Living Environment Goals (SL)

SL 1.1 Homeless, Emergency Shelter & Housing	7,500 persons	394	1,840				30%
SL 1.2 Street Outreach	1,000 persons	-	100				10%
SL 1.3 Mental & Medical Health Services	6,000 persons	1,226	1,420				44%
SL 1.4 Food Infrastructure & Access	10,000 persons	-	7,500				75%
SL 1.5 Children & Youth Services	7,500 persons	1,824	1,308				42%
SL 1.6 Seniors & Persons w/ Disabilities	2,000 persons	445	408				43%
SL 2.1 Public Facilities - Homeless Shelters	500 persons	-	-				0%
SL 2.2 Public Facilities - Mobility Infrastructure	10,000 persons	-	5,100				51%
SL 2.3 Public Facilities - Neighborhood	50,000 persons	7,500	7,065				29%
SL 2.4 Public Facilities - Healthcare	5,000 persons	5,000	2,126				143%
SL 2.5 Public Facilities - Mental Health	500 persons	-	-				0%
SL 2.6 Public Facilities - Parks & Open Space	60,000 persons	14,325	7,970				37%
SL 2.7 Public Facilities - Abused/Neglected Children	100 persons	-	933				933%
SL 2.8 Public Facilities - Senior Centers	1,000 persons	-	-				0%

**2020-2025 Consolidated Plan - Annual Performance**

#### **4. Summary of Citizen Participation Process and consultation process**

Summary from citizen participation section of plan.

The City of El Paso conducted two public hearings on August 4th and 18th of 2020 to receive input on the Policies and Procedures for the 2021-2022 planning year. Those Policies and Procedures established the processes by which the City would produce recommendations to City Council for funding of programs for the 2021-2022 Program Year.

The department provided an application training for nonprofit and governmental agencies interesting in applying to be subrecipients of the City's allocated Entitlement Grant funds (CDBG, HOME, ESG and HOPWA), and posted newspaper ads announcing funding availability and the process for residents to request infrastructure improvements. Idea workshops, followed by design labs, were conducted in both of the targeted districts for small-scale infrastructure projects (Districts 1 and 8). All four of those meetings were conducted virtually as a result of the COVID-19 pandemic. The idea workshops provided a forum for residents to raise challenges/issues in their neighborhoods that infrastructure investments may be able to address. The follow up design labs then offered the opportunity for residents to discuss those challenges/issues with City departments and nonprofit agencies in order to identify the most effective and efficient infrastructure improvements to address those challenges.

For sections of this plan related to addressing homelessness in El Paso, including the Emergency Solutions Grant (ESG), The City of El Paso consulted with the El Paso Coalition for the Homeless, which is the Continuum of Care (CoC) Lead Agency, as well as the CoC Board. Sections of the plan informed through those consultations are: AP-10 Consultation, AP-55 Affordable Housing, AP-65 Homeless and Other Special Needs Activities, AP-90 Program Specific Requirements, and the ESG Written Standards (included as an attachment to this document). Draft ESG recommendations were presented at the regular CoC board meeting on April 8, 2021 to receive comment. See section AP-10 Consultation for a more detailed description of CoC coordination and consultation.

The City of El Paso has a Community Development Steering Committee that assists in evaluation of subrecipient proposals and provides comment on the Department of Community + Human Development's funding recommendations for the HUD Entitlement Grants. That Steering Committee is made up of appointees from each City and Council Representative and the Mayor. The steering Committee three times in early 2021 to host public meetings. The first meeting, in January, 2021, allowed for agencies that submitted large-scale public facility proposals to publicly present their proposed projects and answer questions from the Steering Committee and the public. The second meeting, in February 2021, was a similar public meeting to hear presentations on small-scale public facility proposals. Following those presentations, project evaluations were finalized by staff and Steering Committee members to inform the final funding recommendations that were presented, along with CDBG public services, ESG and HOPWA, at a final public Steering Committee meeting in March 2021. All of these meetings were also conducted virtually via Microsoft Teams, with full public access. See section AP-12 Participation of this document for additional meeting details.

The final 2021-2022 Annual Action Plan will be presented in draft form to City Council in May 2021, and following a 30-day public comment, will be brought back to Council in late June or early July for final adoption.

## **5. Summary of public comments**

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

All public meetings for the development of this Annual Plan were conducted virtually via Microsoft Teams. Links to recordings of meetings are included in section AP-12 Participation of this document, where all public comment can be reviewed. In general, the received significant support for recommendations in this plan from the public, applicant agencies, the Community Development Steering Committee, the CoC Board and CoC Lead Agency, and the Mayor and City Council.

## **6. Summary of comments or views not accepted and the reasons for not accepting them**

All comments received were accepted and considered in the formulation of the Plan.

## **7. Summary**

The previous sections are an all-encompassing summary of the 2021-2022 Annual Action Plan for the City of El Paso.

**PR-05 Lead & Responsible Agencies – 91.200(b)**

**1. Agency/entity responsible for preparing/administering the Consolidated Plan**

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	EL PASO	Community and Human Development
HOPWA Administrator	EL PASO	Community and Human Development
HOME Administrator	EL PASO	Community and Human Development
ESG Administrator	EL PASO	Community and Human Development

**Table 1 – Responsible Agencies**

**Narrative (optional)**

This 2021-2022 Annual Action Plan for entitlement grants from the Department of Housing and Urban Development (HUD) is focused on best leveraging the funding sources to provide the greatest impact for—and benefit to—low and moderate income El Pasoans.

This introduction provides a summary of the actions taken to produce the City of El Paso 2020-2025 Consolidated Plan and 2021-2022 Annual Action Plan as well as a summary of the priority needs established by the community. Community stakeholders engaged in numerous conversations and a Community Needs Assessment survey was deployed to establish the priority needs identified in the Needs Assessment section of the plan. The City of El Paso, Department of Community + Human Development (DCHD) partnered with the Housing Authority of the City of El Paso (HACEP) and HR&A Advisors to conduct a housing market needs assessment in 2018 that established priorities for investment in affordable housing across the region. That assessment, along with current demographic research, informed the Housing Market Analysis section of the plan. The Strategic Plan section is informed by the aforementioned efforts as well as the City of El Paso’s 25 by 2025 Strategic Plan, the El Paso Regional Housing Plan, Resilient El Paso (the City’s resilience strategy), and the Financial Empowerment Blueprint.



El Paso expects to receive the following entitlement grants during the planning period of 2020-2025 to contribute towards addressing priority needs of the community. Funding of specific projects under these grant resources are identified in this Annual Plan.

HUD Entitlement Grants included in this Plan:

- Community Development Block Grant (CDBG)
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- Housing Opportunities for Persons with AIDS (HOPWA)
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The 2021-2022 Annual Action Plan is the second of what will be five annual plans under the 2020-2025 Consolidated Plan. The Annual Plan establishes projects to be implemented over the next year to begin addressing priority needs in the community. All proposed projects and activities are intended to principally benefit residents of El Paso who have extremely low, low and moderate-incomes.

**Consolidated Plan Public Contact Information**

City of El Paso, Department of Community and Human Development (DCHD)  
801 Texas Avenue, 3rd Floor  
El Paso, Texas 79901  
Phone: (915) 212-0138  
Email: [DCHDServices@elpasotexas.gov](mailto:DCHDServices@elpasotexas.gov)

## **AP-10 Consultation – 91.100, 91.200(b), 91.215(I)**

### **1. Introduction**

The City of El Paso's Department of Community and Human Development (DCHD) consults with community residents, multiple organizations, and community representatives in preparation to submit the Annual Action Plan as the City's application for HUD funding. The Draft Annual Action Plan was made available on the City's website at <https://www.elpasotexas.gov/community-and-human-development/forms-and-notice/>. Typically, the Draft Annual Action Plan would also be made available public libraries throughout the City; however, staff was unable to do so for this year's planning process as a result of the ongoing COVID-19 pandemic. Following the distribution of the Draft Annual Action Plan, the City provided a 30-day public comment period to allow for its citizens to provide their views and feedback. After this 30-day comment period, another public hearing was held at City Council where the final version of the Annual Action Plan was ultimately approved. The City also regularly communicates with various state and local groups, departments and organizations as part of the planning process.

### **Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))**

The City of El Paso's Department of Community and Human Development (DCHD) consults with various health and service agencies throughout the process of developing the Annual Action Plan, including the Housing Authority of the City of El Paso (HACEP). All meetings and consultations during the development of this Plan were conducted virtually to comply with CDC guidance regarding social distancing under the COVID-19 pandemic. HACEP was consulted on affordable housing portions of the Plan. The local Department of Public Health is the service provider for HOPWA programming and was coordinated with to establish goals and benchmarks for that program. The City has a service category for medical and mental health, allowing for service providers to submit proposals for programming under that CDBG-funded service category. Other service providers were invited to submit proposals with a focus on: housing rehabilitation; economic development; senior, youth and disabled services; and persons experiencing homelessness.

### **Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.**

The City of El Paso coordinates with the El Paso Coalition for the Homeless (EPCH), lead entity for the El Paso Continuum of Care (CoC). EPCH provides technical assistance to applicant agencies and coordinates monthly meetings of the CoC which is comprised of homeless assistance providers, victim service providers, faith-based organizations, governments, public housing agencies, school districts, social

service providers, mental, behavioral and primary health entities, universities, veterans' services and housing assistance providers. The City participates in monthly meetings of the CoC and is represented on numerous CoC committees to include the Planning Committee, Coordinated Assessment Oversight Committee, the Performance and Benchmark's Committee and the HMIS oversight committee.

EPCH serves as the El Paso CoC networking entity and through its initiatives, activities and staff, ensures enhanced coordination between mainstream services and homeless assistance programs as defined in the ESG Program Rule.

The CoC continues its efforts to end and prevent homelessness in the El Paso area, highlighting their objectives and strategies in their Strategic Plan. Through its Strategic Plan, the CoC has identified five objectives to assure that funding is approached in an effective way and national best practices are implemented in the El Paso area to prevent homelessness and strengthen resources. Those objectives are:

- Increase leadership, cooperation, and civic engagement.
- Increase access to stable and affordable housing.
- Support effective pathways toward self-sufficiency and reduced vulnerability.
- Transform homeless services to Crisis Response System leading to improved health and safety.
- Advance health and housing stability.

The CoC utilizes resources to support chronically homeless individuals and families, families with children, veterans, unaccompanied youth, and persons who are at-risk of homelessness.

For example, the CoC encourages the creation of permanent housing for individuals and families that are chronically homeless, and regularly seeks to create partnerships with prospective organizations to increase the supply of affordable housing and social services. EPCH relies heavily on funding from HUD's CoC Program to create permanent housing for those considered Chronically Homeless, allocating more than 86% of its Annual Renewal Amount to Rapid Rehousing (RRH) and Permanent Supportive Housing, prioritizing Chronically Homeless households.

Furthermore, the 2020 Point in Time showed that 6.5% of individuals experiencing homelessness are veterans; and preventing and ending veteran homelessness is a priority of the CoC. The CoC coordinates with the American GI Forum, Endeavors, Texas Veterans Commission, and the El Paso Veteran Affairs (VA) Homeless Program to provide housing assistance, case management, employment search, and other quality services.

The Department of Veteran Affairs contributed significant COVID funding to veteran providers to provide basic needs as well as emergency housing in hotels, rapid rehousing and prevention assistance to veterans to promote safety and to reduce the spread of the virus among this priority population. This year the City, in collaboration with the City of El Paso Veterans Advisory Committee and the CoC's

Veterans Committee, was able to fund a veterans housing program that will provide a housing option to veterans who are primarily chronically homeless and are ineligible for other Veteran housing programs.

In addition to the annual resources and ESG COVID funds dedicated to preventing homelessness, significant funding through the CARES Act was allocated to prevent evictions in the El Paso community from both City and other government resources.

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS**

Allocation of ESG funds

The City of El Paso consults with the CoC during the process of determining what distribution of ESG funds is allocated to each ESG component. DCHD considers the CoC's recommendation when allocating funding percentages to service components and presents the final funding recommendation for review and comment.

Development of Performance Standards and Evaluation of Outcomes

The City of El Paso participates in the CoC's Performance and Benchmarks committee to assist in the development and evaluation of community performance standards.

The City also requires its ESG subrecipients to meet the CoC Performance Standards to ensure that each program is consistent with the benchmarks established by the Performance and Benchmarks Committee in alignment with the HEARTH Act. The benchmarks are community-wide as all homeless assistance programs, including Supportive Services for Veteran Families (SSVF), Projects for Assistance in Transition from Homelessness (PATH), CoC, ESG, Homeless, Housing and Service Program (HHSP) and Family and Youth Services Bureau (FYSB), are expected to adhere to the benchmarks. To ensure this, the City has written into its contracts that ESG subrecipients are subject to evaluation and monitoring by the CoC on their performance against the established benchmarks

Develop funding + Policies and Procedures for the Administration of HMIS

The City of El Paso supports the EPCH's HMIS functions through an ESG set-aside for HMIS services. Services provided under this funding include HMIS training, helpdesk support, reconciliation of data, monthly report generation, and development of ESG CAPER reports for upload into the SAGE HMIS. The City of El Paso also contributes to the development and implementation of policies and procedures for the administration of HMIS through participation in the HMIS oversight committee meetings and the enforcement of policies with the City's ESG sub recipient agencies.

**2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction’s consultations with housing, social service agencies and other entities**

**Table 2 – Agencies, groups, organizations who participated**

1	<b>Agency/Group/Organization</b>	Housing Authority of The City of El Paso
	<b>Agency/Group/Organization Type</b>	PHA
	<b>What section of the Plan was addressed by Consultation?</b>	Public Housing Needs
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	HACEP drafted applicable sections of AP-60 Public Housing in order to ensure real time data and perspectives.
2	<b>Agency/Group/Organization</b>	EL Paso Coalition for the Homeless
	<b>Agency/Group/Organization Type</b>	CoC Lead Agency
	<b>What section of the Plan was addressed by Consultation?</b>	ESG and homeless-related sections of AAP
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	EPCH reviewed and provided data and comment on the above sections of the plan to provide data and ensure alignment of funding sources.

**Identify any Agency Types not consulted and provide rationale for not consulting**

The City of El Paso has made every reasonable effort to consult with agencies of all types through direct outreach, surveys, and public meetings and hearings.

**Other local/regional/state/federal planning efforts considered when preparing the Plan**

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	El Paso Coalition for the Homeless	Goal SL 1.1 Homeless, Emergency Shelter and Housing aligns with the Continuum of Care Plan.
El Paso Regional Housing Plan	City of El Paso	All decent housing strategies were informed by the El Paso Regional Housing Plan.
Financial Empowerment Blueprint	City of El Paso	Economic and workforce development strategies are aligned with the Financial Empowerment Blueprint.
Resilient El Paso	City of El Paso	Resilient El Paso addresses the physical and social well-being of the community and our ability to withstand unexpected shocks as a community and as individual households. Many of the social service and public facility goals were informed by Resilient El Paso.
PHA 5-Year Plan	Housing Authority of the City of El Paso	Goals to increase the local stock of decent and affordable housing are aligned with the PHA 5-Year Plan.

**Table 3 – Other local / regional / federal planning efforts**

**Narrative (optional)**

## **AP-12 Participation – 91.105, 91.200(c)**

### **1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting**

The City of El Paso encouraged its residents to provide input throughout the 2021-2022 Annual Action Plan process. Through its adopted Citizen Participation Plan (CPP), the City sets forth policies and procedures to engage with low- and moderate-income individuals and residents of predominantly low- and moderate-income neighborhoods. That engagement provides the City with vital feedback on housing, infrastructure, public facilities and public service needs that are then addressed in the Consolidated Plan and Annual Action Plan.

As required by the CPP, a minimum of two public hearings were held at different stages in the planning process. Even through the COVID-19 pandemic, the City found innovative ways to communicate and engage with community partners and the general public. For example, the Department of Community and Human Development (DCHD) held its Idea Workshops and Design Labs (i.e., public hearings) through virtual communication platforms, such as Microsoft Teams, in which DCHD partnered with City Representatives to ensure that reasonable efforts were made to engage with constituents. Furthermore, going beyond established requirements, DCHD held several other public meetings, events and workshops training sessions (see below for more detail).

The City also incorporates into its planning process the Community Development Steering Committee, a board of citizen volunteers, who provide input and comment on program recommendations that are ultimately approved by City Council.

Lastly, as required by HUD, the City holds a final 30-day public comment period to collect any residual feedback from the public before the Final Annual Action Plan is approved by City Council and then submitted to HUD.

**Citizen Participation Outreach**

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Public Meeting	Non-targeted/broad community	Public meeting was held virtually due COVID-19 health crisis.	Representative Peter Svarzbein wanted clarification on the process of how funding was allocated to facilities projects prior to the large scale and small scale we have now. Director Nicole Ferrini explained that large scale is not targeted and small scale funding is to the rotating districts every funding cycle.	N/A	



Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
2	Public comment period 08/05/2020-08/16/2020	Non-targeted/broad community	N/A	None	N/A	
3	Public Meeting	Non-targeted/broad community	Public meeting was held virtually due COVID-19 health crisis.	None	N/A	
4	Newspaper Ad	Non-targeted/broad community  City Department, Non-Profit Agencies and Non-Municipal Government Entities	N/A	N/A	N/A	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
5	Public Meeting	Non-targeted/broad community  Residents of District #1 and District #8	N/A	N/A	N/A	
6	Public Meeting	Non-English Speaking - Specify other language: Spanish  Non-targeted/broad community  Residents of District #1 and District #8	N/A	N/A	N/A	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
7	CDBG Public Facilities training (morning session) on 47th Year application process on 08/25/2020	City Department, Non-Profit Agencies and Non-Municipal Government Entities	10	N/A	N/A	
8	CDBG Public Facilities training (afternoon session) on 47th Year application process on 08/25/2020	City Department, Non-Profit Agencies and Non-Municipal Government Entities	11	N/A	N/A	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
9	CDBG Public Facilities training (morning session) on 47th Year application process on 08/27/2020	City Department, Non-Profit Agencies and Non-Municipal Government Entities	13	N/A	N/A	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
10	Public Meeting	Non-targeted/broad community Residents of District #8	18	The community was invited to a Idea Workshop (i.e., public meeting) to discuss ideas for CDBG public facilities projects, and so that DCHD staff could provide assistance with completing citizen request forms.	N/A	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
11	CDBG Services training (morning session) on 47th Year application process on 09/23/2020	City Department, Non-Profit Agencies and Non-Municipal Government Entities	15	N/A	N/A	
12	CDBG Services training (afternoon session) on 47th Year application process on 09/23/2020	City Department, Non-Profit Agencies and Non-Municipal Government Entities	9	N/A	N/A	
13	ESG training on 47th Year application process on 09/24/2020	City Department, Non-Profit Agencies and Non-Municipal Government Entities	13	N/A	N/A	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
14	Newspaper Ad	Non-targeted/broad community  City Department, Non-Profit Agencies and Non-Municipal Government Entities	N/A	N/A	N/A	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
15	Newspaper Ad	Non-English Speaking - Specify other language: Spanish  Non-targeted/broad community  City Department, Non-Profit Agencies and Non-Municipal Government Entities	N/A	N/A	N/A	



Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
16	Public Meeting	Non-targeted/broad community  Residents of District #1	DCHD staff was prepared and ready for community meeting; however, zero attendance caused meeting to end prematurely.	N/A	N/A	
17	Public Meeting	Non-targeted/broad community  CD Steering Committee	10	Summary of comments can be heard through the provided URL.	N/A	<a href="https://web.microsoftstream.com/video/f6a54e1d-a46d-4564-aba3-a309c9a0b507">https://web.microsoftstream.com/video/f6a54e1d-a46d-4564-aba3-a309c9a0b507</a>

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
19	Public Meeting	Non-targeted/broad community  Residents of District #8	18	The community was invited to a Design Workshop (i.e., public meeting) to discuss ideas for CDBG public facilities projects, and so that DCHD staff could provide assistance with completing citizen request forms.	N/A	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
20	Public Meeting	Non-targeted/broad community Residents of District #1	3	The community was invited to a Design Workshop (i.e., public meeting) to discuss ideas for CDBG public facilities projects, and so that DCHD staff could provide assistance with completing citizen request forms.	N/A	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
21	Training for Technical Advisory Review Panel on review of 47th Year CDBG Service apps on 11/17/2020	Technical Advisory Review (TARP) members	7	N/A	N/A	
22	Training for Technical Advisory Review Panel on review of 47th Year CDBG Services apps on 11/17/2020	Technical Advisory Review (TARP) members	3	N/A	N/A	
23	Public Meeting	Technical Advisory Review (TARP) members	3	N/A	N/A	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
24	Public Meeting	Non-targeted/broad community  CD Steering Committee	16	The community was invited the Steering Committee meeting (i.e., public meeting) where discussion over project proposals submitted under the 47th Year CDBG Public Facilities Large Scale Set-Aside. Summary of comments can be heard through the provided URL.	N/A	<a href="https://web.microsoftstream.com/video/5408ca3b-dd75-408f-9c0f-38a30ec35f7f">https://web.microsoftstream.com/video/5408ca3b-dd75-408f-9c0f-38a30ec35f7f</a>

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
25	Public Meeting	Non-targeted/broad community  CD Steering Committee	9	The community was invited the Steering Committee meeting (i.e., public meeting) where discussion over project proposals submitted under the 47th Year CDBG Public Facilities Small Scale Set-Aside. Summary of comments can be heard through the provided URL.	N/A	<a href="https://web.microsoftstream.com/video/ec2bb843-a187-4885-a2ee-7ab47888cccf">https://web.microsoftstream.com/video/ec2bb843-a187-4885-a2ee-7ab47888cccf</a>

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
26	Public Meeting	Non-targeted/broad community  CD Steering Committee	57	The community was invited to the Steering Committee meeting (i.e., public meeting) where discussion over the 47th year CDBG, ESG and HOPWA funding recommendation. Summary of comments can be heard through the provided URL.	N/A	<a href="https://web.microsoftstream.com/video/82310986-8c27-46ba-bbad-7310e231777b">https://web.microsoftstream.com/video/82310986-8c27-46ba-bbad-7310e231777b</a>

27	Public Meeting	Non-targeted/broad community Continuum of Care (CoC) Board	9	Continuum of Care Board Chair, Shelby McCue, asked about allocation per component, including if additional funding should be added to homeless prevention. Nicole Ferrini, Chief Resilience Officer and DCHD Director, explained that allocations are based on quality of programs and the need to fill gaps in funding.	N/A	
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Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
28	Public Meeting	Non-targeted/broad community	TBD	TBD	TBD	
29	Newspaper Ad	Non-targeted/broad community	N/A	N/A	N/A	
30	Public Meeting	Non-English Speaking - Specify other language: Spanish  Non-targeted/broad community	N/A	N/A	N/A	
31	Public comment period 05/12/2021-06/11/2021	Non-targeted/broad community	TBD	TBD	TBD	
32	Public Meeting	Non-targeted/broad community	TBD	TBD	TBD	

**Table 4 – Citizen Participation Outreach**

## AP-15 Expected Resources – 91.220(c)(1,2)

### Introduction

The City of El Paso is applying to receive the following four entitlements grants, which are administered by US Department of Housing and Urban Development – Community Development Block Grant (CDBG), Emergency Solutions Grant (ESG), HOME Partnerships Investment (HOME), and the Housing Opportunities for Persons Living with HIV/AIDS (HOPWA). These grants and the funds that they leverage are used throughout the City to support a variety of public service, homeless and housing programs, and public facilities improvements. The grants leverage a variety of funds from local, private, other federal and state grants that double or triple the funds available to serve low-to-moderate income families and neighborhoods.

### Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	6,360,895	500,000	0	6,860,895	20,580,990	The City received \$6,630,895 in CDBG entitlement funding, and expects to receive \$500,000 in CDBG RLF for the 2021-2022 Program Year. This program year will be the second year of the 2020-2025 Consolidated Plan. The CDBG entitlement allocation is a .41% decrease from the prior year's award.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	2,631,084	1,800,000	0	4,431,084	12,825,691	The City projects to receive \$11,593,824 in HOME Entitlement and \$10,065,526 in HOME Program Income (PI) for the 2020-2025 Consolidated Plan period. For year 2, the City received an 1.07% increase in HOME entitlement funding, and expects to receive \$1,800,000 in program income.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOPWA	public - federal	Permanent housing in facilities Permanent housing placement Short term or transitional housing facilities STRMU Supportive services TBRA	704,106	0	0	704,106	1,207,103	The City received \$704,106 in HOPWA Entitlement funding for the 2021-2022 Program Year, which will be the second year for the 2020-2025 Consolidated Plan. This year's allocation is a 12.28% increase in HOPWA entitlement funding.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	544,716	0	0	544,716	1,657,312	The City received \$544,716 in ESG Entitlement funding for the 2021-2022 Program Year, which will be the second year for the 2020-2025 Consolidated Plan. This year's allocation is a 1.26% decrease in ESG entitlement funding.
Other	public - federal	Public Services	12,863,795	0	0	12,863,795	30,393,702	This amount reflects the required project match and other leveraged funds that are bestowed through a variety of sources: other federal, state, local, private and in-kind.

Table 5 - Expected Resources – Priority Table

**Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied**

The HOME Investment Program funds are leveraged with private state and local funds through the competitive 9% Low Income Housing Tax Credit (LIHTC). HOME funds will also be leveraged through a competitive RFP process for investors and CHDO's. There is no match requirement for the HOME program.

**If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan**

For the 2021-2022 Program Year, the City accepted applications from City departments, non-profit agencies and non-municipal government entities for public facilities improvements that benefit low-to-moderate income residents and/or individuals. Improvements to publically owned land will occur when public facilities funding is awarded to either a City department or other government entity.

For year 2 of the 2020-2025 Consolidated Plan, the City of El Paso will deploy \$3,621,034 of CDBG funding to public facilities improvements. From this amount, \$1,000,000 will be used to address the need for access to suitable open space for recreational activities and mobility infrastructure for increased walkability and accessibility. The City will be funding three mobility infrastructure projects that will install wheelchair ramps and/or sidewalks in neighborhoods within City Representative District #1 and City Representative District #8. These projects will assist with the elimination of architectural barriers, and thus will encourage mobility and independence to individuals with severe disabilities. Another project, Tom Lea Lower Park Dog Run, will consist of the development of a dog run at Tom Lea Lower Park, which is located in Central El Paso, an area that currently does not have close access to such an amenity.

**Discussion**

See above.

## AP-20 Annual Goals and Objectives

### Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	DH 3.1 Tenant Based Rental Assistance/ Homeless Pr	2020	2024	Homeless	Citywide	DH 3.1 Tenant Based Rental Assistance/ Homeless Pr	HOPWA: \$557,100 HOME: \$492,829 ESG: \$99,297 Federal, State, Local and Private: \$342,523	Tenant-based rental assistance / Rapid Rehousing: 138 Households Assisted Homelessness Prevention: 48 Persons Assisted
2	DH 3.2 Rapid Rehousing	2020	2024	Homeless	Citywide	DH 3.2 Rapid Rehousing	ESG: \$144,733 Federal, State, Local and Private: \$1,294,087	Tenant-based rental assistance / Rapid Rehousing: 26 Households Assisted
3	DH 2.1 Housing Rehabilitation Assistance	2020	2024	Affordable Housing	Citywide	DH 2.1 Housing Rehabilitation Assistance	CDBG: \$521,451 HOME: \$767,097 Federal, State, Local and Private: \$109,500	Homeowner Housing Rehabilitated: 117 Household Housing Unit



Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
4	DH 2.2 Rental Housing by Developers	2020	2024	Affordable Housing	Citywide	DH 2.2 Rental Housing by Developers	HOME: \$1,624,025	Rental units constructed: 16 Household Housing Unit
5	DH 2.3 Rental Housing by CHDOs	2020	2024	Affordable Housing	Citywide	DH 2.3 Rental Housing by CHDOs	HOME: \$624,025	Rental units constructed: 6 Household Housing Unit
6	DH 3.3 First Time Homebuyer Assistance	2020	2024	Affordable Housing	Citywide	DH 3.3 First Time Homebuyer Assistance	CDBG: \$120,000 HOME: \$480,000	Direct Financial Assistance to Homebuyers: 15 Households Assisted
7	DH 1.1 First Time Homebuyer Counseling & Education	2020	2024	Affordable Housing	Citywide	DH 1.1 First Time Homebuyer Counseling & Education	CDBG: \$40,000 Federal, State, Local and Private: \$80,350	Public service activities other than Low/Moderate Income Housing Benefit: 100 Persons Assisted
8	DH 1.3 HOPWA Support Services	2020	2024	Affordable Housing Public Housing Non-Homeless Special Needs	Citywide	DH 1.3 HOPWA Support Services	HOPWA: \$84,160	Public service activities other than Low/Moderate Income Housing Benefit: 68 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
9	SL 1.1 Homeless, Emergency Shelter and Housing	2020	2024	Homeless	Citywide	SL 1.1 Homeless, Emergency Shelter and Housing	CDBG: \$269,791 ESG: \$123,397 Federal, State, Local and Private: \$2,900,723	Homeless Person Overnight Shelter: 1052 Persons Assisted
10	SL 1.2 Street Outreach	2020	2024	Homeless	Citywide	SL 1.2 Street Outreach	ESG: \$99,159 Federal, State, Local and Private: \$99,159	Public service activities other than Low/Moderate Income Housing Benefit: 100 Persons Assisted
11	SL 1.3 Mental and Medical Health Services	2020	2024	Mental and Medical	Citywide	SL 1.3 Mental and Medical Health Services	CDBG: \$198,115 Federal, State, Local and Private: \$729,486	Public service activities other than Low/Moderate Income Housing Benefit: 1420 Persons Assisted
12	SL 1.5 Children and Youth Services	2020	2024	Children and Youth	Citywide	SL 1.5 Children and Youth Services	CDBG: \$295,000 Federal, State, Local and Private: \$4,035,499	Public service activities other than Low/Moderate Income Housing Benefit: 1328 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
13	SL 2.2 Public Facilities- Mobility Infrastructure	2020	2024	Mobility Infrastructure	City Representative District 1 City Representative District 8	SL 2.2 Public Facilities -Mobility Infrastructure	CDBG: \$110,844	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 5100 Persons Assisted
14	SL 2.3 Public Facilities - Neighborhood	2020	2024	Public Facilities	City Representative District 8	SL 2.3 Public Facilities - Neighborhood	CDBG: \$1,387,949	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 7065 Persons Assisted
15	SL 2.4 Public Facilities - Healthcare	2020	2024	Public Facilities	Citywide City Representative District 7	SL 2.4 Public Facilities - Healthcare	CDBG: \$394,120	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 2126 Persons Assisted
16	SL 1.6 Seniors & Person with Disabilities Services	2020	2024	Seniors and Disabled	Citywide	SL 1.6 Seniors & Person with Disabilities Services	CDBG: \$226,228 Federal, State, Local and Private: \$3,059,373	Public service activities other than Low/Moderate Income Housing Benefit: 408 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
17	SL 2.6 Public Facilities - Parks and Open Space	2020	2024		City Representative District 1	SL 2.6 Public Facilities - Parks and Open Space	CDBG: \$464,854	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 7970 Persons Assisted
18	SL 2.7 Public Facilities for Abused/Neg Children	2020	2024	Public Facilities for Abused and Neg Children	Citywide City Representative District 8	SL 2.7 Public Facilities for Abused/Neg Children	CDBG: \$1,263,267	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 933 Persons Assisted
19	EO 1.1 Financial Empowerment	2020	2024	Non-Housing Community Development Financial Empowerment	Citywide	EO 1.1 Financial Empowerment	CDBG: \$100,000 Federal, State, Local and Private: \$54,416	Public service activities other than Low/Moderate Income Housing Benefit: 132 Persons Assisted
20	EO 1.2 Microenterprise Technical Assistance	2020	2024	Microenterprise Technical Assistance	Citywide	EO 1.2 Microenterprise Technical Assistance	CDBG: \$100,000 Federal, State, Local and Private: \$30,915	Businesses assisted: 110 Businesses Assisted
21	CDBG Program Administration	2020	2024	Administration	Citywide	CDBG Program Administration	CDBG: \$1,230,479	Other: 1 Other

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
22	Continuum Planning and Administration	2020	2024		Citywide	Continuum of Care Planning and Administration	CDBG: \$41,700 ESG: \$40,000	Other: 1 Other
23	ESG Program Administration	2020	2024	Administration	Citywide	ESG Program Administration	ESG: \$38,130	Other: 1 Other
24	HOPWA Program Administration	2020	2024	Administration	Citywide	HOPWA Program Administration	HOPWA: \$21,123	Other: 1 Other
25	HOPWA Sponsor Administration	2020	2024	Administration	Citywide	HOPWA Sponsor Administration	HOPWA: \$41,723	Other: 1 Other
26	Housing Program Administration	2020	2024	Administration	Citywide	Housing Program Administration	CDBG: \$97,097 HOME: \$443,108	Other: 1 Other

**Table 6 – Goals Summary**

**Goal Descriptions**

<b>1</b>	<b>Goal Name</b>	DH 3.1 Tenant Based Rental Assistance/ Homeless Pr
	<b>Goal Description</b>	<p>A total of \$557,100 HOPWA funds, \$99,297 ESG funds and \$492,829 HOME funds will be used to benefit 138 households (TBRA) and 48 persons (Homelessness Prevention) through the following activities:</p> <ul style="list-style-type: none"> <li>• City of El Paso Department of Public Health, TBRA; \$557,100 (HOPWA)</li> <li>• Project Vida, Homeless Prevention and Recovery Program; \$99,297 (ESG, HP) HP = 48 persons, 16 households</li> <li>• HOME TBRA; \$492,829 70 households assisted, including 20 households that are inclusive of a homeless veteran.</li> </ul>
<b>2</b>	<b>Goal Name</b>	DH 3.2 Rapid Rehousing
	<b>Goal Description</b>	<p>A total of \$144,733 ESG funds will be used to benefit 26 households through the following activities:</p> <ul style="list-style-type: none"> <li>• El Paso Human Services, Youth Homelessness Program; \$72,367 (ESG, RRH) RRH = 25 persons, 15 households</li> <li>• Project Vida, Homelessness Prevention and Recovery Program; \$72,366 (ESG, RRH) RRH = 33 persons, 11 households</li> </ul>
<b>3</b>	<b>Goal Name</b>	DH 2.1 Housing Rehabilitation Assistance
	<b>Goal Description</b>	<p>A total of \$1,288,548 CDBG and HOME funds will be used to assist 117 units under the following activities:</p> <ul style="list-style-type: none"> <li>• Volunteer housing rehabilitation: 85 units; \$238,548 (CDBG)</li> <li>• Single family owner occupied rehabilitation program: 32 units; \$282,903 (CDBG) + \$767,097 (HOME)</li> </ul>

<b>4</b>	<b>Goal Name</b>	DH 2.2 Rental Housing by Developers
	<b>Goal Description</b>	A total of \$1,624,025 HOME funds will be used to construct 16 units through this activity.
<b>5</b>	<b>Goal Name</b>	DH 2.3 Rental Housing by CHDOs
	<b>Goal Description</b>	A total of \$624,025 HOME funds will be used to construct 6 units through this activity.
<b>6</b>	<b>Goal Name</b>	DH 3.3 First Time Homebuyer Assistance
	<b>Goal Description</b>	A total of \$600,000 CDBG and HOME funds will be used to assist 15 units under this activity: <ul style="list-style-type: none"> <li>• 3 units; \$120,000 (CDBG)</li> <li>• 12 units; \$480,000 (HOME)</li> </ul>
<b>7</b>	<b>Goal Name</b>	DH 1.1 First Time Homebuyer Counseling & Education
	<b>Goal Description</b>	Project BRAVO, Inc. has been awarded \$40,000 CDBG funds to provide First Time Homebuyer counseling services to benefit 100 low/moderate income households.
<b>8</b>	<b>Goal Name</b>	DH 1.3 HOPWA Support Services
	<b>Goal Description</b>	A total of \$84,160 HOPWA funds will be used to provide supportive services to benefit 68 persons living with HIV/AIDS and their families.

<b>9</b>	<b>Goal Name</b>	SL 1.1 Homeless, Emergency Shelter and Housing
	<b>Goal Description</b>	<p>A total of \$269,791 CDBG funds and \$123,397 ESG funds will be used to benefit 1,052 persons through the following activities:</p> <ul style="list-style-type: none"> <li>• Center Against Sexual and Family Violence, Runaway and Homeless Shelter; \$90,733 (CDBG)</li> <li>• YWCA, YWCA Homeless Program; \$99,058 (CDBG)</li> <li>• El Paso Coalition for the Homeless, Homelessness Diversion Program; \$80,000 (CDBG)</li> <li>• La Posada Home, Inc., La Posada Home Program; \$83,397 (ESG, ES) ES = 150 persons, 50 households</li> <li>• The Salvation Army, Red Shield Family Center; \$40,000 (ESG, ES) ES = 516 persons, 172 households</li> </ul>
<b>10</b>	<b>Goal Name</b>	SL 1.2 Street Outreach
	<b>Goal Description</b>	<p>A total of \$99,159 ESG funds will be used to benefit 100 persons / 100 households through the following activity:</p> <ul style="list-style-type: none"> <li>• Emergence Health Network, Homeless Street Outreach; \$99,159 (ESG, SO) SO = 100 persons, 100 households</li> </ul>
<b>11</b>	<b>Goal Name</b>	SL 1.3 Mental and Medical Health Services
	<b>Goal Description</b>	<p>A total of \$198,115 CDBG funds will be used to benefit 1,420 persons through the following activities:</p> <ul style="list-style-type: none"> <li>• Center Against Sexual and Family Violence, Mental Health Services for Survivors of Domestic Violence; \$99,057</li> <li>• Project Vida Health Center, Integrated Primary Health Care; \$99,058</li> </ul>



<b>12</b>	<b>Goal Name</b>	SL 1.5 Children and Youth Services
	<b>Goal Description</b>	<p>A total of \$295,000 CDBG funds will be used to benefit 1,328 person through the following activities:</p> <ul style="list-style-type: none"> <li>• Candlelighters of the El Paso Area Inc, Living Everyday Program; \$40,000</li> <li>• CASA of El Paso, Court Appointed Special Advocates; \$40,000</li> <li>• Child Crisis Center of El Paso, Respite and Urgent Residential Care for Children; \$40,000</li> <li>• Project Vida, After School Enrichment and Youth Program; \$40,000</li> <li>• Project Vida, Early Childhood Development; \$40,000</li> <li>• City of El Paso Parks and Recreation Department, Neighborhood Youth Outreach Program; \$30,000</li> <li>• YWCA, Youth Summer Program; \$65,000</li> </ul>
<b>13</b>	<b>Goal Name</b>	SL 2.2 Public Facilities- Mobility Infrastructure
	<b>Goal Description</b>	<p>A total of \$110,844 CDBG funds will be used to benefit 5,100 persons through the following mobility infrastructure improvements:</p> <ul style="list-style-type: none"> <li>• Wheelchair Ramps at Lakehurst Rd and Saratoga Dr; \$35,146</li> <li>• Sidewalks along Barney St; \$32,256</li> <li>• Sidewalks along Flower Dr; \$43,442</li> </ul>
<b>14</b>	<b>Goal Name</b>	SL 2.3 Public Facilities - Neighborhood
	<b>Goal Description</b>	<p>A total of \$1,387,949 will be used to benefit 7,065 persons through the following recreation center improvements:</p> <ul style="list-style-type: none"> <li>• YWCA, Joyce Jaynes Branch Renovation; \$1,387,949</li> </ul>
<b>15</b>	<b>Goal Name</b>	SL 2.4 Public Facilities - Healthcare
	<b>Goal Description</b>	<p>A total of \$394,120 will be used to benefit 2,126 persons each year through the following healthcare facility improvement:</p> <ul style="list-style-type: none"> <li>• Ascension DePaul Holdings of El Paso, Centro San Vicente Healthcare Center Renovation; \$394,120</li> </ul>

16	<b>Goal Name</b>	SL 1.6 Seniors & Person with Disabilities Services
	<b>Goal Description</b>	<p>A total of \$226,228 CDBG funds will be used to benefit 408 persons through the following activities:</p> <ul style="list-style-type: none"> <li>• County of El Paso, El Paso City-County Nutrition Program; \$49,057</li> <li>• Opportunity Center for the Homeless, Elderly Case Management; \$49,057</li> <li>• Paso Del Norte CDC, Applied Behavior Analysis; \$49,057</li> <li>• Project Amistad, Money Management and Social Services; \$49,057</li> <li>• City of El Paso Parks and Recreation Department, Disability Exercise Program: \$30,000</li> </ul>
17	<b>Goal Name</b>	SL 2.6 Public Facilities - Parks and Open Space
	<b>Goal Description</b>	<p>A total of \$464,854 CDBG funds will be used to benefit 7,970 persons through the following park improvement:</p> <ul style="list-style-type: none"> <li>• Tom Lea Lower Park Dog Run; \$464,854</li> </ul>
18	<b>Goal Name</b>	SL 2.7 Public Facilities for Abused/Neg Children
	<b>Goal Description</b>	<p>A total of \$1,263,267 CDBG funds will be used to benefit 933 persons each year through the following improvement to an public facility that primarily provides services to abused and/or neglected children:</p> <ul style="list-style-type: none"> <li>• El Paso Child Guidance Center, Center Renovation and Expansion; \$1,263,267</li> </ul>
19	<b>Goal Name</b>	EO 1.1 Financial Empowerment
	<b>Goal Description</b>	<p>A total of \$100,000 CDBG funds will be used to benefit 132 persons through the following activity:</p> <ul style="list-style-type: none"> <li>• YWCA, (Learn, Invest, Focus, Train) LIFT Program; \$100,000</li> </ul>
20	<b>Goal Name</b>	EO 1.2 Microenterprise Technical Assistance
	<b>Goal Description</b>	<p>A total of \$100,000 CDBG funds will be used to benefit 110 businesses through the following activity:</p> <ul style="list-style-type: none"> <li>• Project Vida, Microenterprise Technical Assistance Program; \$100,000</li> </ul>

21	<b>Goal Name</b>	CDBG Program Administration
	<b>Goal Description</b>	Funding is for 2021-2022 activities to provide program management and coordination: <ul style="list-style-type: none"> <li>• Program Administration: \$1,058,148</li> <li>• Indirect Costs: \$172,331</li> </ul>
22	<b>Goal Name</b>	Continuum Planning and Administration
	<b>Goal Description</b>	Funding is for 2020-2021 projects to provide planning, management and support for El Paso's Continuum of Care. <ul style="list-style-type: none"> <li>• El Paso Coalition for the Homeless, CoC Planning and Administration; \$41,700</li> <li>• El Paso Coalition for the Homeless, HMIS Management; \$40,000</li> </ul>
23	<b>Goal Name</b>	ESG Program Administration
	<b>Goal Description</b>	Funding is for 2020-2021 projects to provide planning and management for the ESG program: \$38,130
24	<b>Goal Name</b>	HOPWA Program Administration
	<b>Goal Description</b>	Funding is for 2020-2021 projects to provide planning and management for the HOPWA program: \$21,123
25	<b>Goal Name</b>	HOPWA Sponsor Administration
	<b>Goal Description</b>	A total of \$41,723 of HOPWA funds will be used to support sponsor administration to benefit persons living with HIV/AIDS and their families.
26	<b>Goal Name</b>	Housing Program Administration
	<b>Goal Description</b>	Funding is for 2020-2021 projects to provide planning and management for the HOME and CDBG RLF program: <ul style="list-style-type: none"> <li>• HOME EN: \$263,108</li> <li>• HOME PI: \$180,000</li> <li>• CDBG RLF: \$97,097</li> </ul>

## AP-35 Projects – 91.220(d)

### Introduction

This section lists the projects that will be funded during the 2021-2022 Program Year with the Community Development Block Grant (CDBG), Home Investment Partnerships (HOME) Grant, Emergency Solutions Grant (ESG) and the Housing Opportunities for Persons Living with AIDS (HOPWA) Grant.

### Projects

#	Project Name
1	DH 3.1 Tenant Based Rental Assistance & Homeless Prevention
2	DH 2.1 Housing Rehabilitation Assistance
3	DH 2.2 Rental Housing by Developers
4	DH 2.3 Rental Housing by CHDO's
5	DH 3.3 First Time Homebuyer Assistance
6	DH 1.1 First Time Homebuyer Counseling & Education
7	DH 1.3 HOPWA Support Services
8	SL 1.1 Homeless, Emergency Shelter and Housing
9	SL 1.3 Mental and Medical Health Services
10	SL 1.5 Children and Youth Services
11	SL 2.2 Mobility Infrastructure
12	SL 2.3 Public Facilities - Neighborhood
13	SL 2.4 Public Facilities - Healthcare
14	SL 1.6 Seniors & Person with Disabilities Services
15	SL 2.6 Public Facilities - Parks and Open Space
16	SL 2.7 Public Facilities for Abused/Neg Children
17	EO 1.1 Financial Empowerment
18	EO 1.2 Microenterprise Technical Assistance
19	Emergency Solutions Grant Activities
20	CDBG Program Administration
21	Continuum Planning and Administration
22	HOPWA City Administration
23	HOPWA Sponsor Administration
24	Housing Program Administration

**Table 7 - Project Information**

**Describe the reasons for allocation priorities and any obstacles to addressing underserved needs**

Allocation priorities are based on the results of a housing market and demographic analysis and survey conducted for the 2020-2025 Consolidated Plan, citizen requests, community housing needs, and recommendations by the Steering Committee. The main obstacle in addressing underserved needs is reduced funding, increased costs relating to public service programming and construction, and increased housing costs. The City of El Paso encourages its sub grantees to seek additional resources from other public and private sources to more robustly leverage limited federal entitlement funds.

**AP-38 Project Summary**  
**Project Summary Information**

<b>1</b>	<b>Project Name</b>	DH 3.1 Tenant Based Rental Assistance & Homeless Prevention
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	DH 3.1 Tenant Based Rental Assistance/ Homeless Pr
	<b>Needs Addressed</b>	DH 3.1 Tenant Based Rental Assistance/ Homeless Pr
	<b>Funding</b>	HOPWA: \$557,100 HOME: \$492,829
	<b>Description</b>	This project will provide affordability to decent housing for those who are at-risk of being homeless.
	<b>Target Date</b>	8/31/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	A total of 138 low-to-moderate income families will be assisted with tenant based rental assistance. <ul style="list-style-type: none"> <li>• HOPWA TRBRA; 68 persons/households</li> <li>• HOME; 70 persons/households, including 20 households that are inclusive of a homeless veteran.</li> </ul>
	<b>Location Description</b>	<ul style="list-style-type: none"> <li>• City of El Paso Department of Public Health: \$557,100 (HOPWA) 701 Montana Avenue, El Paso TX 79902</li> <li>• Endeavors: \$233,424 (HOME) 1390 George Dieter Dr, Suite 140, El Paso TX 79936</li> <li>• Housing Authority of the City of El Paso (HACEP): \$259,405 (HOME) 5300 E. Paisano Dr, El Paso TX 79905</li> </ul>

	<b>Planned Activities</b>	<ul style="list-style-type: none"> <li>• Enable persons living with HIV/AIDS, and their families, to establish or better maintain a stable living environment in housing that is decent, safe and sanitary by providing long-term housing assistance through tenant-based rental assistance and permanent housing placement.</li> <li>• The El Paso Veterans Permanent Supportive Housing (PSH) proposal directly addresses the need to implement a plan that provides response and recovery services to Veterans impacted by COVID-19 by focusing on a Housing First evidence-based program that provides immediate access to permanent housing and support services to Veterans who are homeless.</li> <li>• A housing subsidy will be paid to the property owner directly by HACEP on behalf of a participating family.</li> </ul>
<b>2</b>	<b>Project Name</b>	DH 2.1 Housing Rehabilitation Assistance
	<b>Target Area</b>	Citywide City Representative District 1 City Representative District 8
	<b>Goals Supported</b>	DH 2.1 Housing Rehabilitation Assistance
	<b>Needs Addressed</b>	DH 2.1 Housing Rehabilitation Assistance
	<b>Funding</b>	CDBG: \$521,451 HOME: \$767,097 Federal, State, Local and Private: \$109,500
	<b>Description</b>	This project will provide safe, affordable and decent housing through the rehabilitation of existing single-family, owner-occupied dwellings.
	<b>Target Date</b>	8/31/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	117 households (25 HOME, 7 CDBG RLF, 85 CDBG EN) will be assisted through single-family, owner-occupied rehabilitation.



	<b>Location Description</b>	<ul style="list-style-type: none"> <li>• Citywide</li> <li>• City Representative District 1</li> <li>• City Representative District 8</li> </ul>
	<b>Planned Activities</b>	Single-family, owner-occupied housing rehabilitation for seniors and disabled homeowners, or homeowners at 60% of the Area Median Income (AMI) or below.
<b>3</b>	<b>Project Name</b>	DH 2.2 Rental Housing by Developers
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	DH 2.2 Rental Housing by Developers
	<b>Needs Addressed</b>	DH 2.2 Rental Housing by Developers
	<b>Funding</b>	HOME: \$1,624,025
	<b>Description</b>	This project will provide loans to construct safe, affordable and decent housing to increase and maintain the affordable rental housing stock.
	<b>Target Date</b>	8/31/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	16 households earning under 60% Annual Median Income (AMI) will be supported through this project.
	<b>Location Description</b>	<ul style="list-style-type: none"> <li>• Citywide</li> </ul>
<b>Planned Activities</b>	Construction of rental units available for low to moderate income households.	
<b>4</b>	<b>Project Name</b>	DH 2.3 Rental Housing by CHDO's
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	DH 2.3 Rental Housing by CHDOs
	<b>Needs Addressed</b>	DH 2.3 Rental Housing by CHDOs
	<b>Funding</b>	HOME: \$624,025
	<b>Description</b>	This project will provide safe, affordable and decent rental housing.
	<b>Target Date</b>	8/31/2022

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	6 households earning 60% Annual Median Income (AMI) or less will be supported through this program.
	<b>Location Description</b>	<ul style="list-style-type: none"> <li>Citywide</li> </ul>
	<b>Planned Activities</b>	New rental units to be constructed by Community Housing Development Organization (CHDO) for very low and low income tenants.
5	<b>Project Name</b>	DH 3.3 First Time Homebuyer Assistance
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	DH 3.3 First Time Homebuyer Assistance
	<b>Needs Addressed</b>	DH 3.3 First Time Homebuyer Assistance
	<b>Funding</b>	CDBG: \$120,000 HOME: \$480,000
	<b>Description</b>	This project will provide safe, affordable and decent housing by providing financial assistance to first time homebuyers.
	<b>Target Date</b>	8/31/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	15 households will be assisted through this project.
	<b>Location Description</b>	<ul style="list-style-type: none"> <li>Citywide</li> </ul>
	<b>Planned Activities</b>	Provide first time homebuyers with a loan for down payment and closing costs assistance to make the overall home cost more affordable.
6	<b>Project Name</b>	DH 1.1 First Time Homebuyer Counseling & Education
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	DH 1.1 First Time Homebuyer Counseling & Education
	<b>Needs Addressed</b>	DH 1.1 First Time Homebuyer Counseling & Education
	<b>Funding</b>	CDBG: \$40,000 Federal, State, Local and Private: \$80,350
	<b>Description</b>	First Time Homebuyer Counseling and Education Program will provide citywide comprehensive housing counseling and education services to low- and moderate income families who are potential homebuyers.

	<b>Target Date</b>	8/31/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	100 head of households will benefit from comprehensive housing counseling and education services targeted towards low- and moderate income families.
	<b>Location Description</b>	<ul style="list-style-type: none"> <li>• Citywide</li> <li>• Project BRAVO, First Time Homebuyer Education Program 2000 Texas Ave, El Paso TX 79901; 8908 Old Country Dr, El Paso TX 79907</li> </ul>
	<b>Planned Activities</b>	First Time Homebuyer Counseling and Education Program will provide citywide comprehensive housing counseling and education services to low- and moderate income families who are potential homebuyers under the City's First Time Homebuyer Assistance Program or who are at-risk homeowners facing homelessness due to mortgage default and a possible home foreclosure. Services will consist of a homebuyer orientation class, personal financial literacy class, one-to-one and group housing counseling sessions, incubation counseling program to work through the challenges to home ownership or home preservation, homebuyer education seminar, loan origination services, and post-purchase education including mortgage default and foreclosure prevention counseling.
7	<b>Project Name</b>	DH 1.3 HOPWA Support Services
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	DH 1.3 HOPWA Support Services
	<b>Needs Addressed</b>	DH 1.3 HOPWA Support Services
	<b>Funding</b>	HOPWA: \$84,160
	<b>Description</b>	Provision of supportive services including, but not limited to, case management, counseling, referral services and resource identification for housing, health, and mental health services.
	<b>Target Date</b>	8/31/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	A total of 68 low-to-moderate income families will be assisted with supportive services.

	<b>Location Description</b>	<ul style="list-style-type: none"> <li>• Citywide</li> <li>• City of El Paso Department of Public Health, 701 Montana Avenue, El Paso TX 79902</li> </ul>
	<b>Planned Activities</b>	Enable low- income persons living with HIV/AIDS, and their families, to establish or better maintain a stable living environment in housing that is decent, safe and sanitary by providing supportive services. Supportive Services activities include case management, counseling and resource identification for housing, health and mental health services.
<b>8</b>	<b>Project Name</b>	SL 1.1 Homeless, Emergency Shelter and Housing
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	SL 1.1 Homeless, Emergency Shelter and Housing
	<b>Needs Addressed</b>	SL 1.1 Homeless, Emergency Shelter and Housing
	<b>Funding</b>	CDBG: \$269,791 Federal, State, Local and Private: \$964,148
	<b>Description</b>	These projects will provide increased availability and accessibility to a suitable living environment with homeless, emergency shelter and housing activities.
	<b>Target Date</b>	8/31/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	A total of 386 presumed benefit individuals will be assisted from three activities.
	<b>Location Description</b>	<ul style="list-style-type: none"> <li>• Center Against Sexual and Family Violence, Runaway and Homeless Shelter: \$90,733 580 Giles, El Paso TX 79915 (Admin)</li> <li>• YWCA, YWCA Homeless Program: \$99,058 201 E. Main Street, Suite 400, El Paso TX 79901; 3700 Altura Avenue, El Paso TX 79930 (Project)</li> <li>• El Paso Coalition for the Homeless, Homelessness Diversion Program: \$80,000 6044 Gateway East, Ste. 211, El Paso TX 79905</li> </ul>

	<b>Planned Activities</b>	Agencies will assist individuals and families that are experiencing homelessness by providing emergency shelter services. Emergency shelter services under these agencies include safe shelter, basic living needs (food & clothing), case management, financial assistance, and housing navigation. These programs have the ultimate goal of helping their clients achieve stable permanent housing.
<b>9</b>	<b>Project Name</b>	SL 1.3 Mental and Medical Health Services
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	SL 1.3 Mental and Medical Health Services
	<b>Needs Addressed</b>	SL 1.3 Mental and Medical Health Services
	<b>Funding</b>	CDBG: \$198,115 Federal, State, Local and Private: \$729,486
	<b>Description</b>	These programs will provide improved access to a suitable living environment by providing a comprehensive range of mental and medical health services for low-to-moderate income individuals and families.
	<b>Target Date</b>	8/31/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	A total of 1,420 low-to-moderate persons will be assisted from two activities.
	<b>Location Description</b>	<ul style="list-style-type: none"> <li>Center Against Sexual and Family Violence, Mental Health Services for Survivors of Domestic Violence: \$99,057 580 Giles Road, El Paso TX 79915</li> <li>Project Vida, Integrated Primary Healthcare: \$99,058 3607 Rivera Ave, El Paso TX 79905 (Admin); 3612 Pera Ave, El Paso TX 79905</li> </ul>
	<b>Planned Activities</b>	Agencies will provide a wide variety of services that include preventive health care and education, primary health care, psychiatric evaluations, psychotherapy, and counseling. All services will be provided to low-to-moderate income clients to include vulnerable populations such as persons experiencing homelessness and victims of domestic violence.
<b>10</b>	<b>Project Name</b>	SL 1.5 Children and Youth Services
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	SL 1.5 Children and Youth Services

<b>Needs Addressed</b>	SL 1.5 Children and Youth Services
<b>Funding</b>	CDBG: \$295,000 Federal, State, Local and Private: \$4,035,499
<b>Description</b>	These programs will provide improved access to suitable living environments with a comprehensive range of services for children and youth through educational and personal development opportunities.
<b>Target Date</b>	8/31/2022
<b>Estimate the number and type of families that will benefit from the proposed activities</b>	A total of 1,328 low-to-moderate children and their families will be assisted from seven activities.

	<p><b>Location Description</b></p>	<ul style="list-style-type: none"> <li>• Candlelighters of the El Paso, Living Everyday Program: \$40,000 1400 E. Hardaway St, Suite 206 El Paso, TX 79903</li> <li>• CASA of El Paso, Court Appointed Special Advocates: \$40,000 221 N. Kansas St, Suite 1501, El Paso TX 79901</li> <li>• Child Crisis Center, Respite and Urgent Residential Care for Children: \$40,000 2100 N. Stevens St, El Paso TX 79930</li> <li>• Project Vida, After School Enrichment and Youth Program: \$40,000 3616 Pera Ave, El Paso TX 79905 (Admin); 3607 Rivera Ave, El Paso TX 79905; 3718 Alameda Ave, El Paso TX 79905</li> <li>• Project Vida, Early Childhood Development: \$40,000 3616 Pera Ave, El Paso TX 79905; 51 N Hammett St, El Paso TX 79905</li> <li>• City of El Paso Parks and Recreation Department, Neighborhood Youth Outreach Program: \$30,000 Cooley Elementary, 107 N. Collingsworth Street, El Paso TX 79905; Douglass Elementary, 101 S. Eucalyptus Street, El Paso, TX 79905; Roberts Elementary, 341 Thorn Avenue, El Paso, TX 79932; Stanton Elementary, 5414 Hondo Pass Drive, El Paso TX 79924; Ysleta Elementary, 8624 Dorbandt Circle, El Paso TX 79907</li> <li>• YWCA Youth Summer Program: \$65,000 3700 Altura Ave, El Paso TX 79930</li> </ul>
	<p><b>Planned Activities</b></p>	<p>Agencies will provide a comprehensive range of services to include licensed child care; dropout and gang prevention; sports and recreation; educational programs; after-school tutoring programs; self-esteem building; respite and urgent residential care; and special services for children with cancer and their siblings, and also for children in the court system.</p>
	<p><b>Project Name</b></p>	<p>SL 2.2 Mobility Infrastructure</p>

<b>11</b>	<b>Target Area</b>	City Representative District 1 City Representative District 8
	<b>Goals Supported</b>	SL 2.2 Public Facilities- Mobility Infrastructure
	<b>Needs Addressed</b>	SL 2.2 Public Facilities -Mobility Infrastructure
	<b>Funding</b>	CDBG: \$110,844
	<b>Description</b>	
	<b>Target Date</b>	8/31/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Approximately 5,100 will be assisted from three activities.
	<b>Location Description</b>	<ul style="list-style-type: none"> <li>• Wheelchair Ramps at Lakehurst Rd and Saratoga Dr, District #1: \$35,146 Intersections along Lakehurst Rd and Saratoga Dr around Centennial Dr and Thorn Ave, El Paso TX, 79912</li> <li>• Sidewalks along Barney Street, District #8: \$32,256 Barney St between French Pl and Kyles St, El Paso TX, 79905</li> <li>• Sidewalks along Flower Dr, District #8: \$43,442 Along Flower Dr between Huerta St and Buena Vista St, El Paso TX, 79905</li> </ul>



	<b>Planned Activities</b>	<ul style="list-style-type: none"> <li>• <u>Wheelchair Ramps at Lakehurst Rd and Saratoga Dr – District 1:</u> Project entails the installation of ADA ramps at 12 corners (or 12 individual directional ramps) along Lakehurst Rd and Saratoga Dr. allowing pedestrians (specifically individuals using mobility devices) to use the sidewalks and have access to City services.</li> <li>• <u>Sidewalks along Barney St – District 8:</u> Project entails the installation of 170 linear feet of sidewalk and curb cuts on three corners (three directional ramps). The new sidewalk section is along north section of Barney St between Kyles st and French Pl. The ramps would be at the intersection of Kyles St and Barney and French Pl and Barney st allowing pedestrians (specifically individuals using mobility devices) to use the sidewalks and have access to City services.</li> <li>• <u>Sidewalks along Flower Dr – District 8:</u> Project entails the installation of 365 linear feet of sidewalk and curb cuts at one intersection. The new sidewalk section is along north section of Flower Dr between Buena Vista St and Huerta St. The ramps would be at the intersection of Huerta and Flower Dr. allowing pedestrians (specifically individuals using mobility devices) to use the sidewalks and have access to City services.</li> </ul>
<b>12</b>	<b>Project Name</b>	SL 2.3 Public Facilities - Neighborhood
	<b>Target Area</b>	City Representative District 8
	<b>Goals Supported</b>	SL 2.3 Public Facilities - Neighborhood
	<b>Needs Addressed</b>	SL 2.3 Public Facilities - Neighborhood
	<b>Funding</b>	CDBG: \$1,387,949
	<b>Description</b>	This project will provide availability and accessibility for a suitable living environment by improving a neighborhood facility.
	<b>Target Date</b>	8/31/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	A total of 7,065 persons will be assisted by one activity.
	<b>Location Description</b>	<ul style="list-style-type: none"> <li>• YWCA Joyce Jaynes Branch Renovation, District 8: \$1,387,949 1600 Brown Street, El Paso TX 79902</li> </ul>

	<b>Planned Activities</b>	<ul style="list-style-type: none"> <li><u>YWCA Joyce Jaynes Branch Renovation – District 8</u>: project will address the highest priority needs of this 42,387 sq. ft., three-story facility. This includes: replace facility roof; replace evaporative coolers with AC package units; replace elevator; replace network cabling throughout facility; replace program area floors; install multi-purpose modular computer stations; centralized front desk entrance; replace old emergency door exits; renovate restrooms in both levels; renovate classrooms and program spaces; fitness/weight room renovation; replace pool tile on deck and in pool.</li> </ul>
<b>13</b>	<b>Project Name</b>	SL 2.4 Public Facilities - Healthcare
	<b>Target Area</b>	Citywide City Representative District 7
	<b>Goals Supported</b>	SL 2.4 Public Facilities - Healthcare
	<b>Needs Addressed</b>	SL 2.4 Public Facilities - Healthcare
	<b>Funding</b>	CDBG: \$394,120
	<b>Description</b>	This project will provide availability and accessibility for a suitable living environment by improving a healthcare facility.
	<b>Target Date</b>	8/31/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Approximately 2,126 persons each year will benefit from one healthcare facility project.
	<b>Location Description</b>	<ul style="list-style-type: none"> <li>Ascension DePaul Holdings of El Paso, Centro San Vicente Healthcare Center Renovation Project, District 7: \$394,120 8061 Alameda Avenue, El Paso, TX 79915 Note: Although this project is located in District 7, the services provided by this agency are offered Citywide.</li> </ul>

	<b>Planned Activities</b>	<ul style="list-style-type: none"> <li>• <u>Ascension DePaul Holding of El Paso, Centro San Vicente Healthcare Center Renovation Project - District 7</u>: project will consist of renovating 5,948 of square feet at Centro San Vicente's main health center located at 8061 Alameda Ave. The target areas for renovation under this project include laboratory, patient registration and three wait areas: registration, pharmacy and laboratory. This includes construction of a new entry way which will help to maximize existing clinical space and future expansion efforts. More specifically, renovations will be comprised of demolition and build-up of walls, framing, replacement the old stained tiles, installation of new baseboards, drywall and painting of walls, installation of glass doors, composites, (rough carpentry and millwork), air-ducting and ventilation, data/telephone installation, security cameras, fire alarm and smoke detectors. Additionally, this includes costs for direct project oversight of any necessary building permits and contractor fees. The proposed scope of work will maximize space efficiencies and working space, improve patient flow, provider productivity, increase the number of patients served, and create a more sterile clinical environment.</li> </ul>
14	<b>Project Name</b>	SL 1.6 Seniors & Person with Disabilities Services
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	SL 1.6 Seniors & Person with Disabilities Services
	<b>Needs Addressed</b>	SL 1.6 Seniors & Person with Disabilities Services
	<b>Funding</b>	CDBG: \$226,228 Federal, State, Local and Private: \$3,059,373
	<b>Description</b>	These programs will provide improved access to a suitable living environment by providing a continuum of care that includes a comprehensive range of services and safety net services for seniors and persons with disabilities.
	<b>Target Date</b>	8/31/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	A total of 408 persons low-to-moderate families will be assisted from four activities.

	<b>Location Description</b>	<ul style="list-style-type: none"> <li>• County of El Paso, El Paso City-County Nutrition Program: \$49,057 6314 Delta Drive, El Paso TX 79905 (Admin); 600 S. Ochoa Street, El Paso TX 79901</li> <li>• Opportunity Center for the Homeless, Elderly Case Management: \$49,057 1208 Myrtle Avenue, El Paso TX 79901</li> <li>• Paso Del Norte CDC, Applied Behavior Analysis: \$49,057 1101 E. Schuster Avenue, El Paso TX 79902</li> <li>• Project Amistad, Money Management and Social Services: \$49,057 3210 Dyer Street, El Paso TX 79930</li> <li>• City of El Paso Parks and Recreation Department, Disability Exercise Program: \$30,000 9031 Viscount Blvd, El Paso TX 79925</li> </ul>
	<b>Planned Activities</b>	<p>Agencies will provide a wide variety of services to persons aged 62 and older and persons with disabilities to form a collaborative approach to a continuum of care. Since these populations often experience similar needs, most of these programs are targeted toward both seniors and adults with disabilities. Services to seniors include representative payee services, stipend volunteer opportunities, homebound meals, therapy by licensed therapists to bring about positive developmental and behavior changes, and safe and appropriate citywide recreation activities. Services to persons with disabilities include homebound meals, advocacy training for parents of children with disabilities, and safe and appropriate citywide recreation activities.</p>
15	<b>Project Name</b>	SL 2.6 Public Facilities - Parks and Open Space
	<b>Target Area</b>	City Representative District 1
	<b>Goals Supported</b>	SL 2.6 Public Facilities - Parks and Open Space
	<b>Needs Addressed</b>	SL 2.6 Public Facilities - Parks and Open Space
	<b>Funding</b>	CDBG: \$464,854
	<b>Description</b>	This project will provide availability and accessibility to a suitable living environment by improving parks and open space.

	<b>Target Date</b>	8/31/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	A total of 7,970 persons will benefit from one park project.
	<b>Location Description</b>	<ul style="list-style-type: none"> <li>Tom Lea Lower Park Dog Run, District 1: \$464,854 1203 E Schuster Ave, El Paso TX, 79902</li> </ul>
	<b>Planned Activities</b>	<ul style="list-style-type: none"> <li><u>Tom Lea Lower Park Dog Run - District 1</u>: project will include new 6' high chain link fence; new gate for pedestrian access (2); new gate for maintenance access (1); new sidewalk at the entrance of the dog run, to provide accessibility from the existing parking lot to the new dog run; new drinking fountain pet friendly; new bench with concrete pad (2); trash receptacle (1); and mutt mitt dispensers (2).</li> </ul>
16	<b>Project Name</b>	SL 2.7 Public Facilities for Abused/Neg Children
	<b>Target Area</b>	Citywide City Representative District 8
	<b>Goals Supported</b>	SL 2.7 Public Facilities for Abused/Neg Children
	<b>Needs Addressed</b>	SL 2.7 Public Facilities for Abused/Neg Children
	<b>Funding</b>	CDBG: \$1,263,267
	<b>Description</b>	This project will provide availability and accessibility to a suitable living environment by improving a facility that primarily serves.
	<b>Target Date</b>	8/31/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Approximately 933 persons each year will benefit from one healthcare facility project.
	<b>Location Description</b>	<ul style="list-style-type: none"> <li>El Paso Child Guidance Center Renovation and Expansion, District 8: \$1,263,267 2701 E. Yandell Drive, El Paso TX, 79903 Note: Although this project is located in District 8, the services provided by this agency are offered Citywide.</li> </ul>

	<b>Planned Activities</b>	<ul style="list-style-type: none"> <li>• <u>El Paso Child Guidance Center Renovation and Expansion – District 8</u>: renovation and expansion improvements to provide additional counseling offices, ADA-compliant restrooms, hallways and entrances, and additional office space for therapy and psychiatric care.</li> </ul>
17	<b>Project Name</b>	EO 1.1 Financial Empowerment
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	EO 1.1 Financial Empowerment
	<b>Needs Addressed</b>	EO 1.1 Financial Empowerment
	<b>Funding</b>	CDBG: \$100,000 Federal, State, Local and Private: \$54,416
	<b>Description</b>	This project will provide increased availability and accessibility to economic opportunities through job training, job coaching and education.
	<b>Target Date</b>	8/31/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	A total of 132 low-to-moderate persons will be assisted from one activity.
	<b>Location Description</b>	<ul style="list-style-type: none"> <li>• YWCA LIFT Program: \$100,000 1600 Brown St, El Paso TX 79902; 3700 Mattox St, El Paso TX 79925</li> </ul>
<b>Planned Activities</b>	Agencies will provide individuals with job readiness training, including computer literacy, and job coaching in order to prepare participants for employment and other economic opportunities.	
18	<b>Project Name</b>	EO 1.2 Microenterprise Technical Assistance
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	EO 1.2 Microenterprise Technical Assistance
	<b>Needs Addressed</b>	EO 1.2 Microenterprise Technical Assistance
	<b>Funding</b>	CDBG: \$100,000 Federal, State, Local and Private: \$30,915
	<b>Description</b>	This project will provide increased availability and accessibility to economic opportunities.

	<b>Target Date</b>	8/31/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	A total of 110 businesses will be assisted from this activity.
	<b>Location Description</b>	<ul style="list-style-type: none"> <li>Project Vida Community Development Corporation (PVCDC): \$100,000 3607 Rivera Ave, El Paso TX 79905; 1721 Lee Trevino Dr #B-1, El Paso TX 79935</li> </ul>
	<b>Planned Activities</b>	<p>The Microenterprise Technical Assistance Project administered by Project Vida Community Development Corporation (PVCDC) will collaborate with ACCION Texas to provide technical assistance to those that are either classified as a Microenterprise or are in the process of developing a Microenterprise, to improve their business skills and access to capital. PVCDC will oversee education and outreach activities and, will provide a list of community resources for loan assistance. Education activities include:</p> <ul style="list-style-type: none"> <li>How to Expand an Existing Business</li> <li>How to Start a New Business</li> <li>Marketing and Sales Development</li> <li>Advertising and Promotion Development</li> <li>Business Research and Planning</li> <li>General Business Management</li> <li>Capital Formation and Business Loans</li> <li>Computerization for a Microenterprise</li> </ul>
<b>19</b>	<b>Project Name</b>	Emergency Solutions Grant Activities
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	DH 3.1 Tenant Based Rental Assistance/ Homeless Pr DH 3.2 Rapid Rehousing SL 1.1 Homeless, Emergency Shelter and Housing SL 1.2 Street Outreach ESG Program Administration

<b>Needs Addressed</b>	DH 3.1 Tenant Based Rental Assistance/ Homeless Pr DH 3.2 Rapid Rehousing SL 1.1 Homeless, Emergency Shelter and Housing SL 1.2 Street Outreach ESG Program Administration
<b>Funding</b>	ESG: \$544,716 Federal, State, Local and Private: \$3,800,108
<b>Description</b>	Street outreach, emergency shelter operations, homelessness prevention for at-risk persons, rapid rehousing for homeless persons and HMIS services. Additionally, the City will use 7% for administrative costs.
<b>Target Date</b>	8/31/2022
<b>Estimate the number and type of families that will benefit from the proposed activities</b>	872 at-risk or homeless persons, or 364 households, will be assisted from these activities.



	<p><b>Location Description</b></p>	<ul style="list-style-type: none"> <li>• El Paso Coalition for the Homeless - 6044 Gateway Blvd. East, Suite 211, El Paso TX 79905 \$40,000 (HMIS) HMIS = 5 ESG-funded agencies</li> <li>• El Paso Human Services - 1001 Montana Ave, El Paso TX 79902 \$72,367 (Rapid Rehousing) RRH = 25 persons, 15 households</li> <li>• Emergence Health Network - (Project) 1600 Montana Ave, El Paso TX 79902 \$99,159 (Street Outreach) SO = 100 persons, 100 households</li> <li>• La Posada Home – 1020 N. Campbell, El Paso TX 79902 \$83,397 (Emergency Shelter) ES = 150 persons, 50 households</li> <li>• Project Vida, Inc. (Admin) - 3607 Rivera Ave, El Paso TX 79905 \$99,297 (Homelessness Prevention), \$72,366 (Rapid Rehousing); \$171,663 total HP = 48 persons, 16 households; RRH = 33 persons, 11 households</li> <li>• The Salvation Army - 4300 East Paisano Dr, El Paso TX 79905 \$40,000 (Emergency Shelter) ES = 516 persons, 172 households</li> <li>• ESG Administration - 801 Texas Ave, El Paso TX 79901 \$38,130</li> </ul> <p>Street Outreach/Emergency Shelter - \$222,556 = 41%; Homeless Prevention/Rapid Rehousing/HMIS/Admin - \$322,160 = 59%</p>
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	<p><b>Planned Activities</b></p>	<ul style="list-style-type: none"> <li>• El Paso Coalition for the Homeless is the administrator of the local HMIS, a HUD required integrated internet-based database which records and stores client-level information on the characteristics and service needs of homeless persons. This system is utilized by homeless assistance providers to create a more coordinated and effective housing and service delivery system.</li> <li>• El Paso Human Services, Youth Homelessness Program – program will address ending youth homelessness in El Paso, Texas. By providing suitable housing through Rapid Re-housing assistance and support services for homeless youth, ages 18-24 which include individuals and families, former foster youth and LGBTQ youth.</li> <li>• Emergence Health Network, Homeless Street Outreach - program is designed to assist individuals who are residing on the streets of El Paso and link them to a full range of services that will lead to self-sufficiency and permanent housing.</li> <li>• La Posada Home, Inc., La Posada Home Program will provide emergency shelter to families escaping domestic violence. La Posada Home will utilize Housing First approach by rapidly placing and stabilizing client in permanent housing and by providing services without any preconditions regarding income, work effort, sobriety, or any other factor.</li> <li>• Project Vida Inc., Homelessness Prevention &amp; Recovery Program – program will provide individuals and families, case management, and homelessness prevention assistance to persons at-risk of becoming homeless and rapid rehousing assistance to persons and families who are experiencing homelessness.</li> <li>• The Salvation Army, Red Shield Family Center – shelter program will provide food, shelter and supportive services designed to stabilize the client’s physical, psychological and financial situation and ultimately place them in permanent housing with the skills and resources to remain independent.</li> </ul>
20	<p><b>Project Name</b></p>	<p>CDBG Program Administration</p>
	<p><b>Target Area</b></p>	<p>Citywide</p>

	<b>Goals Supported</b>	CDBG Program Administration
	<b>Needs Addressed</b>	CDBG Program Administration
	<b>Funding</b>	CDBG: \$1,230,479
	<b>Description</b>	This project will fund program management and coordination activities for the CDBG.
	<b>Target Date</b>	8/31/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	N/A
	<b>Location Description</b>	Community and Human Development, 801 Texas Avenue (City 3), El Paso TX 79901
	<b>Planned Activities</b>	This project will fund program management and coordination activities for CDBG.
<b>21</b>	<b>Project Name</b>	Continuum Planning and Administration
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Continuum Planning and Administration
	<b>Needs Addressed</b>	Continuum of Care Planning and Administration
	<b>Funding</b>	CDBG: \$41,700
	<b>Description</b>	This project will fund program management and coordination for Continuum of Care planning activities.
	<b>Target Date</b>	8/31/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	N/A
	<b>Location Description</b>	El Paso Coalition for the Homeless, 6044 Gateway Blvd. East, Suite 211, El Paso TX 79905
<b>Planned Activities</b>	Through this activity, the El Paso Coalition for the Homeless will provide support to homeless service providers.	
<b>22</b>	<b>Project Name</b>	HOPWA City Administration
	<b>Target Area</b>	Citywide

	<b>Goals Supported</b>	HOPWA Program Administration
	<b>Needs Addressed</b>	HOPWA Program Administration
	<b>Funding</b>	HOPWA: \$21,123
	<b>Description</b>	This project will provide program management and coordination for the HOPWA Program.
	<b>Target Date</b>	8/31/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	N/A
	<b>Location Description</b>	Community and Human Development, 801 Texas Avenue (City 3), El Paso TX 79901
	<b>Planned Activities</b>	This project will provide program management and coordination for the HOPWA Program.
<b>23</b>	<b>Project Name</b>	HOPWA Sponsor Administration
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	HOPWA Sponsor Administration
	<b>Needs Addressed</b>	HOPWA Sponsor Administration
	<b>Funding</b>	HOPWA: \$41,723
	<b>Description</b>	This project will fund management and coordination activities for the HOPWA Project Sponsor.
	<b>Target Date</b>	8/31/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	N/A
	<b>Location Description</b>	City of El Paso Department of Public Health, 701 Montana Avenue, El Paso TX 79902
	<b>Planned Activities</b>	This project will fund management and coordination activities for the HOPWA Project Sponsor.
<b>24</b>	<b>Project Name</b>	Housing Program Administration
	<b>Target Area</b>	Citywide

<b>Goals Supported</b>	Housing Program Administration
<b>Needs Addressed</b>	Housing Program Administration
<b>Funding</b>	CDBG: \$97,097 HOME: \$443,108
<b>Description</b>	This project will provide program management and coordination activities for housing activities funded through HOME EN, HOME PI and CDBG-RLF.
<b>Target Date</b>	8/31/2022
<b>Estimate the number and type of families that will benefit from the proposed activities</b>	N/A
<b>Location Description</b>	Community and Human Development, 801 Texas Avenue (City 3), El Paso TX 79901
<b>Planned Activities</b>	This project will provide program management and coordination activities for HOME EN, HOME PI and CDBG RLF housing activities.

## AP-50 Geographic Distribution – 91.220(f)

### Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

Assistance provided through the four entitlement grants will be offered throughout the City of El Paso. The various types of CDBG, HOME and ESG programs and projects will serve persons residing within city limits. HOPWA will extend beyond City limits by providing rental assistance and supportive services to persons who reside within El Paso County limits.

All public service programs under the CDBG and ESG grants are offered Citywide, while HOPWA accepts clients that reside within El Paso County limits that encompasses the City of El Paso. Clients receiving assistance are required to provide data to verify low-to-moderate income status or they must validate that they are of presumed benefit.

For CDBG public facilities, two of the seven projects are located in City Representative District #1, one public facilities project is located in City Representative District #7, and the remaining four projects are located within City Representative District #8. Two public facilities projects have been awarded to non-profit agencies who provide services Citywide, and, as a result, these agencies will utilize the same methods as public service agencies to establish low-to-moderate income status. One public facilities projects is to primarily benefit adults with severe disabilities, a presumed benefit population, by improving mobility infrastructure through the installation of wheelchair ramps. For the remaining four public facilities projects, the 2011-2015 American Community Survey (ACS) was used to identify areas within city limits that are low-to-moderate income and therefore qualify for CDBG-funded improvements. Under the CDBG Volunteer Housing Rehabilitation program, the two non-profit agencies who have been awarded funding will check for CDBG-eligibility as they vet requests by homeowners to receive assistance for minor home repairs.

The following "Geographic Distribution" table shows the geographic distribution of CDBG, HOME, ESG and HOPWA funds for the City of El Paso's 2021-2022 program year.

### Geographic Distribution

Target Area	Percentage of Funds
Citywide	62
City Representative District 3	
City Representative District 5	
City Representative District 1	6
City Representative District 6	
City Representative District 7	4
City Representative District 8	28
City Representative District 2	

Target Area	Percentage of Funds
City Representative District 4	
Priority Housing Areas	

**Table 8 - Geographic Distribution**

**Rationale for the priorities for allocating investments geographically**

Most of the City’s HUD-funded programs and services are offered Citywide in an effort to fairly and justly serve the City’s low-to-moderate population without disregarding those from certain areas of El Paso.

For CDBG public facilities, \$1,263,267 has been awarded to the El Paso Child Guidance Center Renovation and Expansion project, which is located in District #8 and was initially funded under the 45th CDBG program. Due to the ongoing pandemic, the City decided to remove this project from the 45th Year Annual Action Plan so that funds could be redirected to support the City’s response to COVID-19. For this reason, this project is now being awarded 47th Year funding.

At the request of City Council and after review of the CDBG final allocation, \$1,200,000 of CDBG funding will be used for public facilities improvements and minor housing repair in the two targeted City Representative Districts that have been established for this program year – City Representative District #1 and City Representative District #8. The remainder of CDBG public facilities funding was set-aside for large scale improvements in which project proposals were accepted Citywide. Five project proposals were received under the large scale public facilities category. Ultimately, one of the two projects awarded funding is located in District #7, while the other project is located within one of the two targeted districts, District #8.

Attached in the Unique Appendices are maps of the two districts (District #1 and District #8) in which projects that qualify under the area benefit category are located. Also included is a citywide map showing the low-to-moderate areas within the City of El Paso that are eligible to receive CDBG funding.

**Discussion**

See above.

## AP-55 Affordable Housing – 91.220(g)

### Introduction

The City of El Paso's affordable housing priorities are to increase the supply of affordable rental housing for low to moderate income households and expand homeownership opportunities. The El Paso Regional Housing Plan has identified a growing gap in rental housing affordable for El Paso households earning \$30,000 and below. While the City does not foresee the completion of construction of new affordable units under HOME funding for the upcoming year, a Request for Proposals will be released in the Spring of 2021 that is aimed at creating and/or rehabilitating approximately 165 new affordable units. The City is also restructuring its Single Family Owner Occupied Rehabilitation (SFOO Rehab) Program and First Time Home Buyer (FTHB) Program in order to increase the number of households assisted. Both of these programs, which have historically been implemented by the Department of Community and Human Development, are now planned to be subawarded to local nonprofit organizations with greater capacities to serve the community. For the 2021-2022 program year, the City will seek to increase the availability of affordable housing through the following activities:

- Rehabilitation of 117 single family owner occupied units, including minor repair and rehabilitation of 0 affordable rental housing units
- Homebuyer assistance for 15 First Time Homebuyers
- The City is allocating funds to issue an RFP for development of affordable multi-family rental housing. However, the build out of these units is not expected to be completed in this program year.
- Homelessness Prevention, short-to-medium term rental assistance to 48 persons/16 households
- Rapid rehousing rental assistance to 26 households
- Tenant Based Rental Assistance to 138 households, including 68 persons/households who will be assisted under HOPWA TBRA

<b>One Year Goals for the Number of Households to be Supported</b>	
Homeless	26
Non-Homeless	240
Special-Needs	68
Total	334

**Table 9 - One Year Goals for Affordable Housing by Support Requirement**

<b>One Year Goals for the Number of Households Supported Through</b>	
Rental Assistance	180
The Production of New Units	22
Rehab of Existing Units	117
Acquisition of Existing Units	15
Total	334



## Table 10 - One Year Goals for Affordable Housing by Support Type

### Discussion

The City will issue the following NOFA's for 2021-2022

- Rehabilitation/Minor Repair/Reconstruction NOFA - \$1,000,000 a total of 32 households will be assisted through this NOFA

In past years, the City has operated these programs internally. This year the City will competitively sub-award these funds to local non-profits to administer.

Additionally, the City will provide for the reporting period the following housing and housing education programs through its CDBG, HOME and HOPWA grants:

- Volunteer Housing Rehabilitation - the City has awarded \$238,548 in funding to Rebuilding Together (\$138,548) and Fisherman of Hope (\$100,000) who assists low income, elderly and disabled homeowners with repairs to their home, at no cost to them. This year's two targeted districts for this program are District 1 and District 8.
- First Time Homebuyer Program - the City will set-aside \$600,000 for down payment and closing cost assistance for low-to-moderate income families.
- First Time Homebuyer Counseling Program - in conjunction with the First Time Homebuyer Program, the City also sets aside \$40,000 annually to fund a First Time Homebuyer Counseling Program to provide comprehensive housing counseling and homebuyer education services to eligible clients. The counseling and education program provided by El Paso Community Action Program, Project Bravo, Inc., a HUD approved non-profit counseling agency, provides homeownership training, housing counseling and foreclosure prevention to ensure families are able to attain and maintain an affordable home.
- HOPWA TBRA program - provides Tenant Based Rental Assistance to low-income persons with HIV/AIDS. The amount of assistance is determined on a case-by-case basis. This year 68 persons with HIV/AIDS and their families will to benefit from this program.

## **AP-60 Public Housing – 91.220(h)**

### **Introduction**

The Housing Authority of the City of El Paso (HACEP) is the local public housing agency and the second largest in the state of Texas. Its mission is to provide and increase the supply of safe, decent, sanitary and affordable housing for assisted families at or below 80% of median income by maintaining the Housing Authority's housing stock and ensuring that private rentals under the Section 8 – Housing Choice Voucher (HCV) Programs meet HUD Housing Quality Standards. HACEP owns and manages over 19,267 units of assisted housing including housing choice vouchers (HCV). A categorical description follows:

- 391 conventional Public Housing units which includes 269 scattered site dwellings
- 500 Section 8 New Construction (project-based) dwellings
- 1,192 non-subsidized dwellings
- 50 USDA-subsidized units for migrant workers
- 60 202 units for the elderly
- 15 HOME units for the elderly
- 1,003 low-income housing tax credit units (LIHTC)
- 6,037 Housing Choice Vouchers (HCV) / Section 8 assistance
- 6,489 Project Based Rental Assistance (PBRA)/LIHTC Units
- 288 Project-based vouchers

### **Actions planned during the next year to address the needs to public housing**

- The City addresses the needs of public housing residents by offering homeownership preparation counseling and training to Public Housing, PBRA, and HCV-Homeownership Program Clients. Financial homebuyer assistance is provided to qualifying HACEP tenants.
- The City will continue to support the HACEP efforts to obtain funds for housing-related renovations or new construction.
- The City will continue to review, and approve as appropriate, Consolidated Plan certifications of consistency for HACEP projects and proposals and annual plan/five-year plan submissions.

### **Actions to encourage public housing residents to become more involved in management and participate in homeownership**

During the ongoing reporting period, the City encouraged qualifying graduates of the HACEP Public Housing, Project-Based Rental Assistance and Housing Choice Voucher Homeownership Assistance program to participate in homeownership by assisting them with Housing Counseling and Homebuyer

Assistance through numerous local programs.

Due to the pandemic, as part of its effort to prevent the spread of COVID-19, HACEP discontinued most of its activities and programs. However, the following services were provided:

- Delivery of food pantries to the doorsteps of residents in elderly communities.
- Delivery of personal protective items to the doorstep of residents in elderly communities.
- Transportation for elderly residents to go grocery shopping.
- Transportation for elderly residents to receive the first and second COVID-19 vaccines.
- By appointment only, referrals to supportive services for elderly residents.
- The Housing Choice Voucher program assists clients who are technologically challenged or need reasonable accommodations at the HACEP's central office lobby by appointment in order to assist them in applying for housing and to upload required eligibility documents.

**If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance**

The Housing Authority of the City of El Paso does not fall under a troubled PHA designation.

**Discussion**

HACEP will continue to focus on its Annual Plan in the following areas to better serve its residents:

- Implementation of Rental Assistance Demonstration (RAD) Conversion of Public Housing portfolio;
- Identification of management's needs to enable HACEP staff to continue of providing exceptional customer service to its clients;
- Provide services to children, youth, and families to engage them in productive, healthy activities that promote physical and emotional well-being, community involvement, positive social interaction, good school attendance, and grades;
- Develop additional partnerships to augment activities for children and youth to explore careers;
- Prior to assisting children with services that will prepare them at an early age to develop the skills and knowledge to become self-sufficient, it is important to teach them the importance of values as a member of a family and community;
- Reduce drug and alcohol abuse through youth and family programs;
- Preserve and improve housing stock through numerous activities, including modernization, rehabilitation, new construction, and acquisition;
- Identify resources through local partnerships in addressing homelessness;
- Provide equal housing opportunities to all applicants/residents;
- Involve the Council of Presidents, housing programs residents, and Section 8 - HCV participants

on the preparation of the agency plan;

- Provide training to staff and commissioners to fully understand and take advantage of opportunities under QHWRA of 1998 to better serve residents and the community; and
- Identify, develop, and leverage services to enable low-income families to become self-sufficient.

## **AP-65 Homeless and Other Special Needs Activities – 91.220(i)**

### **Introduction**

The CoC Governance Charter, developed by the Continuum of Care (CoC) and its member agencies, is used to guide programs and initiatives to achieve overall community goals that aim to end homelessness. The Plan is in alignment with federal strategic initiatives as well as the HEARTH Act of 2009. The City utilizes funding from several sources in contributing to CoC activities, specifically designed to prevent and end homelessness so that homelessness, when it does occur, is rare, brief and non-recurring.

### **Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including**

#### **Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

##### ESG

For the 2021 year, the City is allocating approximately 18% of the ESG Program entitlement to Street Outreach Activities to provide direct services to unsheltered individuals and families. This funding will ensure homeless individuals and families, to include chronically homeless, are connected to any necessary services.

##### Community Effort

For the ongoing 2020-2021 program year, ten teams within the CoC undertake aggressive outreach on the streets and other locations where homeless persons congregate to identify and engage persons that routinely sleep on the streets or other places not meant for human habitation. The outreach teams engage the assistance of homeless and formerly homeless individuals in conducting street outreach and work closely with local law enforcement for this purpose, including the Crisis Intervention Team initiative, a collaboration between the El Paso Police Department and Emergence Health Network, the local mental health authority.

The CoC has implemented the federally-mandated Coordinated Entry (CE) system and adopted the Vulnerability Index Service Prioritization Decision Assistance Tool (VI-SPDAT) as the standardized assessment tool for all those experiencing homelessness, including those on the streets. The assessment varies depending on the population being assessed, such as individuals, families and youth. Street Outreach teams are requested to link unsheltered homeless persons to CE operators for assessment and referral purposes. Typically, the CE team is accessible at three strategically-located access points and also through 2-1-1 Texas Information Referral Hotline. However, due to COVID-19, CE services have limited the referral hotline, only. All persons are assessed for services and housing options using the

standardized tool which also prioritizes those hardest to serve.

The CoC collaborates with churches, civic organizations, and business associations to spread awareness of available and existing programs and routinely works with street outreach staff. The CoC requires all funded programs to make services accessible and available to all persons regardless of race, color, religion, gender, sexual orientation, age, familial status or disability. All housing programs in the CoC are required to submit their eligibility criteria to the CoC Lead for use with CE.

### **Addressing the emergency shelter and transitional housing needs of homeless persons**

The City El Paso addresses the emergency shelter and transitional housing needs of homeless persons by allocating Community Development Block Grant (CDBG) and Emergency Solutions Grant (ESG) funding to different emergency shelter and transitional housing programs. For the 2021-2022 program year a total of \$269,791 in CDBG funds and \$123,397 in ESG are being allocated to support the activities of emergency shelters in the community. The funding supports key projects directed to served chronically homeless persons, families, individuals and victims of domestic violence.

### **Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

The CoC employs the following strategies to ensure all participants enrolled in programs are connected with the necessary services to achieve stability and maintain their housing:

- Retains a Resource Facilitator with the responsibility of educating agencies regarding the scope of services within the region as well as providing training to caseworkers regarding this process
- Requires programs to utilize a benefits specialist who assists households in determining those for which they are eligible
- Coordinates with social service agencies to assist homeless households in accessing mainstream benefits
- Works with projects and the community to identify specific non-employment income, including expedited access to SSI and SSDI through SOAR
- Collaborates with entities focused on employment

Furthermore, the City of El Paso and the CoC allocate funding to support rapid rehousing and permanent supportive housing programs. The focus of these programs is to ensure families and individuals experiencing homelessness have access to housing and support services that will help them transition

quickly into housing, gain stability and prevent the recurrence of homelessness.

### Emergency Solutions Grant (ESG)

The Emergency Solutions Grants Program is designed to be part of a CoC to enable homeless individuals and families to move toward independent living as well as to prevent homelessness.

A total of \$506,586 in Emergency Solutions Grant funds are being allocated in Program Year 2021-2022 to the following six agencies that provide services benefiting a wide range of homeless populations, as described below. A portion equal to 7% of the total ESG allocation will be withheld for the City's administration costs of the ESG program.

1. El Paso Coalition for the Homeless –Homeless Management Information System (HMIS)
2. El Paso Human Services – Youth Homelessness Rapid Rehousing Program
3. Emergence Health Network – Homeless Street Outreach Program
4. La Posada – La Posada Home
5. Project Vida – Homelessness Prevention & Recovery Program
6. The Salvation Army - Red Shield Family Shelter – Emergency Shelter, Homelessness Prevention and Rapid Rehousing Program

The FY2020 CoC Competition for direct awards from HUD for Homeless Programs in the amount of \$2,931,703 will provide funding for Permanent Supportive Housing, Rapid Rehousing, Joint Transitional Housing – Permanent Housing-Rapid Rehousing (TH PH-RRH), Coordinated Entry and Homeless Management Information System (HMIS) in El Paso during the upcoming year as follows:

- Permanent Supportive Housing \$1,204,502
- Rapid Rehousing \$1,261,571
- TH PH-RRH \$127,423
- Coordinated Entry \$202,000
- HMIS \$136,207

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.**

Under no circumstances should a person be discharged from any public facility with directions to seek housing or shelter in an emergency shelter. Careful discharge planning is required to ensure suitable accommodations are found when permanent housing interventions may not be available. At a minimum, the client should receive active and diligent case management from an appropriate service provider until permanent housing, with or without supportive services, is in place. If the client refuses

services, and or aid with placement, this should be documented along with all case management efforts. If possible, outreach efforts should continue to see to the welfare of the client and reconnect him or her with services and housing.

El Paso institutions and the CoC have been implementing this policy by ensuring that those persons who are already homeless when entering an institution are not returned to the streets or shelters in any manner that is unsafe to themselves or others. El Paso's County Hospital, University Medical Center, has social service and discharge planning procedures that include identifying a patient's housing status and what services the patient is likely to need upon discharge from inpatient care. Hospital social workers and other staff meet regularly to review and develop individualized plans for meeting these discharge needs, including how to retain existing housing and how to access housing opportunities. For patients who identify themselves as homeless upon admission with no desire or prospects to return to permanent housing, in addition to referrals to the CE system, hospital staff follows written policies from the CoC Discharge Committee covering various area shelters and their specific criteria for the following: medical conditions accepted, pre-discharge contact, time of discharge, transportation, clothing, medications, and wound care supplies.

Training is routinely provided to the El Paso Police Department and Sheriff's Department regarding shelter and housing opportunities available to those experiencing homelessness. County officials also track those persons entering jail who are clients of Emergence Health Network and try to ensure their treatment and medications continue. Efforts continue to divert mentally ill individuals from jail and to ensure continuity of care for mentally ill persons exiting jail and returning to community-based mental health care. For those exiting the jail system, the County's Re-Entry Program participates in the CE assessment and referral process and ensures that each individual receives this service and is either identified for a housing intervention or is placed in the community queue pending availability.

Through CE, citizens at risk of becoming homeless are assessed to determine whether they qualify for homelessness prevention programs available through the El Paso CoC. The CoC has homeless prevention and housing stabilization services available to connect participants with energy assistance programs, childcare subsidy programs and food pantries to ensure additional resources are available to sustain the household.

The Texas RioGrande Legal Aid, Inc. – Legal Clinic for the Homeless (TRLA LCH) uses its resources to remove legal impediments the homeless of El Paso encounter when trying to obtain housing, employment and public benefits. For persons facing eviction, TRLA LHC offers a number of services that can halt or mitigate the eviction, such as representation on an appeal of the eviction, and post-eviction action such as compelling landlords to release security deposits back to their tenants.

## **Discussion**

See above.



**AP-70 HOPWA Goals– 91.220 (I)(3)**

<b>One year goals for the number of households to be provided housing through the use of HOPWA for:</b>	
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family	0
Tenant-based rental assistance	68
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	0
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	0
<b>Total</b>	<b>68</b>

## **AP-75 Barriers to affordable housing – 91.220(j)**

### **Introduction:**

Historically, El Paso's stock of lower-cost, quality housing has been an asset for the region. The lower cost of housing has allowed households with modest incomes to afford quality housing and helped to attract businesses to the region. In recent years housing has shifted from an asset to a challenge for the region. Housing affordability is an increasing burden on residents as they struggle to afford rent or access homeownership. At the same time, development along the edges of the region coupled with disinvestment in existing neighborhoods is undermining the economic strength of the region. El Paso faces a rapidly growing shortage of affordable rental housing for households earning less than \$30,000 a year. Currently The El Paso region faces a shortage of approximately 3,300 rental housing units. That number is projected to expand to 15,600 as the number of households earning \$30,000 or less increases and the supply of affordable rental housing decreases as rents rise. Despite affordable home values, homeownership in El Paso is declining. The number of homeowners earning less than \$40,000 a year fell by 9,000 from 2010 to 2016. The primary barrier to homeownership in the El Paso region is not the ability of households to afford the cost of a mortgage but the availability of assets for a down payment, low credit, and lack of access to the banking system.

### **Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment**

To eliminate barriers and provide high quality affordable housing, the following are positive effects of public action:

1. The El Paso Regional Housing Plan adopted by City Council lays out a strategy to ameliorate the barriers to affordable housing. That strategy includes the following:
  - Housing Trust Fund: Dedicate additional City and County funding sources to affordable housing projects.
  - Public Land Sale Policy: Establish a Request-for-Proposals process to sell infill sites in priority areas at a discount in exchange for affordable housing production, or other public benefits. Dedicate local funding to assemble sites for development in priority areas.
  - 9% Low Income Housing Tax Credit Local Support Criteria: Revise local criteria to promote mixed income housing with deeper affordability in priority areas.
  - 4% Low Income Housing Tax Credit Funding: Invest locally-controlled public funding for projects using 4% LIHTC to increase the production of affordable rental housing in partnership with the Housing Authority
  - Down Payment Assistance: Strengthen the pathway to homeownership by coordinating the City's existing down payment assistance program with the Housing Finance Corporation's mortgage program.

- Financial Counseling: Establish a new financial counseling program in partnership with community development organizations, philanthropic organizations, and banking institutions to reduce the unbanked population and expand access to housing finance.
- 2. DCHD has set-aside CDBG funding to assist the City of El Paso in providing Fair Housing education, outreach, and informational services on the requirements and protections of the Fair Housing Act.
- 3. DCHD sets aside funding each year for a Volunteer Housing Rehabilitation program where up to \$4,999 CDBG funds are used in combination with applicant funding, donations and volunteers to provide housing rehabilitation for the elderly and/or disabled. This has proved to be a great way to increase housing rehabilitation within the City and assist people to remain in their homes longer at no cost to the homeowner.

**Discussion:**

There are negative effects of public policy on the City's ability to increase affordable housing stock. The State of Texas makes the creation and maintenance of a Housing Trust Fund increasingly difficult. By making linkage fees illegal, the State has made financing for the development of affordable housing a far greater challenge than in other States. In light of that challenge, the City is working through the legislative process to champion an increase in Low Income Housing Tax Credits (LIHTCs) that would allow for more than two LIHTC developments per year in El Paso. Local policy is also creating a negative effect on the City's ability to increase affordable housing stock. The City's development policy effectively subsidizes construction of new, artificially affordable singlefamily homes on the fringes of the City by not capturing sufficient revenue from that development to support necessary infrastructure expansion. This policy is resulting in disinvestment in affordable homeownership units in more centrally located neighborhoods, as well as a migration of population from the core of the city to the outskirts. The City has created a Housing Strategy which identifies Priority Housing Areas in the center of the City for incentivizing development of affordable and market rate housing.

## **AP-85 Other Actions – 91.220(k)**

### **Introduction:**

This section will outline actions that are not part of any specific category.

### **Actions planned to address obstacles to meeting underserved needs**

Access to affordable housing is a growing concern in El Paso. The City, through its recently created El Paso Regional Housing Plan, is actively researching strategies to invest additional dollars into affordable housing rehabilitation and new construction. Establishment of a Housing Trust Fund is one avenue being researched, while coordination with and alignment of existing programs (public, private and non-profit) should increase access to affordable housing.

### **Actions planned to foster and maintain affordable housing**

The City of El Paso plans to foster and maintain affordable housing for its residents by providing a variety of affordable housing programs to assist with the preservation, construction and purchase of affordable housing that has been discussed elsewhere in this report (AP-55 Affordable Housing). In addition, the City will take advantage of appropriate opportunities to support the development or rehabilitation of multi-family, mixed income and mixed use housing projects that have an affordable component. The City has also created a Joint Housing Task Force to guide implementation of the El Paso Regional Housing Plan. The Task Force will advise on program, policy and funding options to support affordable housing options for all El Pasoans.

### **Actions planned to reduce lead-based paint hazards**

Although there are no indications of a significant problem with lead poisoning in El Paso, it still does occur. Consequently, the City of El Paso Health Department, other public health agencies, and private sector health care providers, have continued to emphasize a “community level intervention” that consists of training and education prevention activities, screening, surveillance, risk management and primary prevention. Until lead poisoning has been completely eliminated, the City of El Paso’s public health agencies will continue to devote much of their lead-poisoning prevention resources to case management services for poisoned children. In addition, the City of El Paso will continue to utilize its federal funding in the abatement of lead-based paint in houses that were built prior to 1978.

Lead-Based Paint hazard inspections and mitigation is a standard practice for renovation of residential structures. Contractors and subcontractors are required to comply with all provisions on the detection and elimination of lead-based paint hazards set forth by HUD Regulation 24 CFR Part 35 – Lead-Based Paint Poisoning Prevention in Single Family Owner Occupied dwellings. The City of El Paso maintains and updates procedures in its federally-funded housing renovation programs to ensure it is in compliance

with all regulations.

Additionally, the State Department of Health's Toxic Substances Control Division must be informed of all Lead Based Paint activities and must perform an inspection during the construction phase. Only State-certified Lead Firms can perform lead-based paint abatement, interim controls and clearances.

As required by Subpart 35.130, the City provides the lead hazard information pamphlet entitled "Protect Your Family from Lead in Your Home" to every household of an owner-occupied dwelling unit, as well as the LBP testing results, and Risk Assessments, Project Designs and Clearance reports. Also, property owners receiving Home Renovation Assistance are informed of the dangers of Lead Poisoning and are urged to test children under six years of age living for elevated blood lead levels.

The City continues to improve the methods and procedures for identifying and eliminating Lead Based paint hazards in housing built prior to 1978 that is being processed for renovation through the City's Housing Programs Division. Housing programs staff in the Department of Community & Human Development continuously receive training on implementation, inspection, design and federal reporting requirements; all staff members have been trained in Lead Safe Practices, and two staff members have received additional training in Risk Assessment. The City has also formed a partnership with the El Paso County Health and Environmental Department to facilitate dissemination of information, testing, and formation of policies and procedures for implementation of the Lead Hazard Control Grant Program. Furthermore, many qualified contractors performing rehabilitation work through the City's Housing Rehabilitation Program have received training in Lead Safe Practices. The City's goal is to have 100% participation by all qualified contractors.

### **Actions planned to reduce the number of poverty-level families**

A substantial proportion of El Paso residents are considered very low-income, with the City's poverty rate greater than 20% (higher than the rate at the State level). While El Paso has a lower cost of living as compared to other cities in the United States, that fact does not sufficiently mitigate challenges related to pursuing increased quality of life or prosperity. High levels of poverty exacerbate other environmental and social challenges within the El Paso community. When exploring shocks and stresses impacting El Paso it's critical to consider amplification of impact within specific high poverty areas.

Simultaneous to the assembly of the Comprehensive Housing Strategy, the City will convene a facilitated exchange among community partners committed to achieving functional zero homelessness within targeted populations across the region. Output from the exchange will include alignment of policy and funding resources toward programs that serve as a mechanism to identify those experiencing homelessness; provide access to shelter for those in need; enhance crisis response services providing improved health and safety; and increase capacity for permanent housing and ongoing case management. Critical to the success of the initiative will be to conduct an analysis of gaps and barriers in

terms of existing programs, policy and funding sources.

In an effort to help reduce the number of persons living at or below the poverty level, the City will allocate \$1,029,134 CDBG funds, 15% percent of the annual CDBG entitlement plus the projected program income, to assist in improving the living conditions for this population by offering an array of public services. The City will grant sub-contracts with City departments, non-profit organizations and non-municipal government entities to provide services in the following areas: children and youth services; services for homeless persons and families; mental and medical health services; services for seniors and persons with disabilities; and first time homebuyer counseling and education. The different services provided will help expand the opportunities for families living in poverty. For example, services such as after school and recreation programs will help low-income children improve their wellbeing and gain valuable skills that will allow them to break the cycle of poverty. Other programs such as the First Time Homebuyer Counseling and Education program will help low-income families become prepared to take the next step and own their first home.

Another priority goal of the City is to create and retain jobs for low-to-moderate income persons and provide job-training opportunities. \$200,000 has been set-aside for Economic Development activities. Project Vida Community Development Corporation (PVCDC) has been awarded \$100,000 in CDBG funding to administer an economic development microenterprise technical assistance program. PVCDC will provide technical assistance to microenterprise owners or persons developing a microenterprise to improve their business skills and access to capital, and to help create and retain jobs for low-to-moderate income persons. The YWCA has been awarded \$100,000 in CDBG funding to administer a job-training opportunities to provide intensive needs assessment, computer literacy and job readiness training to the unemployed or underemployed residents.

### **Actions planned to develop institutional structure**

The City continually strives to develop its institutional structure and create more effective community response mechanisms to maintain and improve the quality-of-life for all of its residents. The City continues to maintain and improve its institutional structure and continue to facilitate partnerships between other City Departments, community-based organizations, governmental or public organizations (such as HACEP and local public school and college districts), neighborhood and civic associations, residents, businesses, churches and others in the private sector to efficiently link resources and carry out joint planning and program activities. In addition to existing partnerships, the City endeavors to pursue new opportunities to participate in various local initiatives that seek to improve the quality-of-life for residents of El Paso whenever possible.

The City benefits from partnerships with organizations that are service-oriented, such as non-profit and government entities, who are engaged in the direct delivery of services. Partnerships such as these help with the implementation of City-sponsored projects and activities. The City will continue to promote and cultivate partnerships and collaborations with many non-profit agencies and government entities in the

community for the direct delivery of services through projects and activities that address Consolidated Plan priorities. In regards to public facilities improvements, emphasis will continue to be placed on encouraging public facility projects that benefit low- and moderate-income neighborhoods and individuals in cooperation with other City Departments and non-profit agencies. The City will also continue to support and participate in economic development related activities through partnering with two local non-profit agencies that will provide a microenterprise technical assistance to small business owners and job training opportunities for low to moderate income individuals.

### **Actions planned to enhance coordination between public and private housing and social service agencies**

The City relies substantially upon the non-profit community through partnerships and grant agreements for the delivery of services and to carry-out various projects and activities. Agencies are funded through the following CDBG public services categories: Children and Youth Services; Homeless, Emergency Shelter and Housing; Medical and Mental Health Services; and Services to Seniors and Persons with Disabilities; Economic Development; and Volunteer Housing Rehabilitation. For the 2021-2022 program year, twenty-two (22) different programs offered by City departments, non-profit and non-municipal government entities will provide services to individuals of all ages, with various needs, as the result of continued CDBG funding. From those who have been awarded funding, fifteen (15) of the seventeen (17) subrecipients are non-profit agencies. Furthermore, a total of six (6) non-profit agencies will also provide street outreach, emergency shelter, homelessness prevention, rapid rehousing activities and HMIS services by utilizing ESG funds; while one (1) City department will provide tenant based rental assistance and supportive services through the HOPWA grant.

The City will continue to coordinate with public and private service agencies to ensure that local, state and federal funds are used effectively to eliminate the different gaps in service. Coordination will be achieved through active participation in committees, collaborative initiatives, and project meetings.

### **Discussion:**

See above.

## AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

### Introduction:

This section includes information on specific programs that is not included in other sections.

### Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	516,861
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
<b>Total Program Income:</b>	<b>516,861</b>

### Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	100.00%

### HOME Investment Partnership Program (HOME) Reference 24 CFR 91.220(I)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

The City does not expect to use other forms of investment than those identified as eligible under the HOME Program: equity investments, interest-bearing loans or advances, non-interest bearing loans



or advances, deferred payment loans, grants and interest subsidies.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

Subrecipients shall comply with all guidelines for the resale and recapture of HOME funds as indicated in CFR 92.254.

In lieu of subjecting assistance to first-time homebuyers to resale restrictions in the HOME regulations, the City imposes a recapture provision. In accordance with 92.254 (a)(5)(ii)(A)(2), a reduced HOME investment amount is amortized as a loan or a deferred payment loan over a period of up to 30 years. Loans are amortized at a minimum 3% interest. Non-interest bearing, second-lien deferred loans in the amount of the HOME subsidy will be made due upon sale, transfer, or lease of the property. The recaptured funds will be treated by the City as program income, which is income that is required to be utilized to assist other HOME eligible activities.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

The HOME-assisted housing must meet the affordability requirements for not less than the applicable period specified in the following table, beginning after project completion. The per unit amount of HOME funds and the affordability period that they trigger are described more fully in the explanations of resale and recapture at the end of this section. See Unique Grantee Appendices for Resale and Recapture Guidelines.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

1. For single-family (1 to 4 family) owner-occupied housing, when lending HOME/CDBG funds to rehabilitate housing, refinancing is allowed only if it excludes a lien created as a result of an extension of "home equity" credit under Section 50, Article XVI, Texas Constitution; and refinancing is necessary to reduce the overall housing costs to the borrower and make the housing more affordable. The City must have a first lien after refinancing. The amount being refinanced is in the form of a loan at the owner-occupant's qualifying interest rate for the rehabilitation loan. The total of the refinancing loan and the rehabilitation loan shall not exceed the maximum loan to after rehabilitation value of 120%.
2. For multifamily projects, refinancing is an eligible cost when lending HOME/CDBG funds to rehabilitate multi-family units if refinancing is necessary to permit or continue affordability under 24 CFR 92.252. In such cases, the minimum affordability period shall be 15 years. The City

will refinance existing debt if, at a minimum, the project demonstrates that rehabilitation is the primary eligible activity. More than 50% of the total HOME/CDBG funds must be for eligible rehabilitation soft and hard costs. The City reviews management practices to determine that disinvestment in the property has not occurred, that the long term needs of the project can be met and that the feasibility of serving the targeted population over an extended affordability period can be demonstrated. The amount being refinanced is in the form of a loan at the owner's qualifying interest rate for the rehabilitation loan. The total of the refinancing loan and the rehabilitation loan shall not exceed the maximum loan to after rehabilitation value of 120%.

HOME/CDBG funds are eligible for refinancing multifamily projects that will maintain current affordable units and/or for projects that will create additional affordable units HOME/CDBG funds cannot be used to refinance multifamily loans made or insured by any Federal program.

### **Emergency Solutions Grant (ESG) Reference 91.220(l)(4)**

1. Include written standards for providing ESG assistance (may include as attachment)

Please refer to Unique Appendices for ESG Written Standards.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

The County of El Paso is the operator of the El Paso Continuum of Care's (CoC's) Coordinated Entry (CE) system and provides strategically-located access points to assist those at risk of becoming homeless or experiencing homelessness. Persons in need of housing receive a full assessment to determine need and priority and are matched and referred to appropriate programs and services. The CE team is typically accessible in three locations across the community and also through 2-1-1 Texas Information Referral Hotline. However, due to COVID-19, CE services have limited the referral hotline, only. Messages are returned within 24 hours. In addition, 2-1-1 provides "warm" referrals during off hours as part of the coordinated entry initiative. The CoC has adopted an HMIS-based universal assessment tool, the Vulnerability Index Service Prioritization Decision Assistance Tool (VI-SPDAT) as the standardized assessment tool for all those experiencing homelessness, including those on the street. The assessment varies depending on the population being assessed; homeless individuals, families and youth and those at-risk. Street Outreach teams link unsheltered homeless to CE operators for assessment and referral purposes. All persons are assessed for services and housing options using the standardized tool, which: 1) prioritizes those hardest to serve, especially the chronically homeless, 2) identifies who should be recommended for housing and support based on acuity, and 3) prioritizes those clients based on need. The assessment captures basic information to determine program eligibility and is used in conjunction with the HMIS intake survey. Referrals are focused on housing interventions which utilize Permanent Supportive Housing opportunities

when available as well as Rapid Re-housing programs offered through entities receiving City, State or Federal funding for these programs. When necessary or appropriate, a referral is made to an emergency shelter and/or transitional program. The CoC's Coordinated Assessment Oversight Committee (CAOC) provides oversight of the system and its usage. The City of El Paso has a designated seat at the CAOC and participates in the committee's meetings.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

The City of El Paso's Department of Community and Human Development (DCHD) solicits ESG proposals from public and private nonprofit organizations, including faith-based organizations, via a Notice of Funding Availability (NOFA) process advertised in the local newspaper. DCHD also disseminates the ESG NOFA through e-mail distribution lists and the City's Website. The NOFA includes a tentative schedule where interested applicants can review all pertinent deadlines. The first step of the process is to submit a Letter of Intent (LOI) to determine project eligibility and agency capacity. Only applicants that submit eligible projects are invited to submit a complete application packet. Eligible applicants are then invited to a training workshop where they are provided with complete application packets designed to solicit information for the City to make a fair analysis of the proposed project. A deadline is given for submission of applications to the City's Department of Community and Human Development. Late or incomplete applications are not considered for funding.

Once received, all applications are reviewed by DCHD staff and a Technical Advisory Review Panel (TARP). The TARP consists of a DCHD staff person, an applicant from a different service category, a member from another funding entity, a Subject Matter Expert (SME) and a Community Development Steering Committee member. DCHD staff will make every effort to establish TARPs with the composition described, however, substitutions may be made. TARP members are selected by DCHD staff, with a primary focus on selecting individuals with knowledge in, and experience with, community programs and who have no relationship to any of the applicant agencies in the service category. All TARP members are required to sign a Conflict of Interest Disclosure Affidavit. If a conflict of interest exists, DCHD staff will make the necessary rearrangements to ensure a fair review of the applications. As a next step, the TARP performs a detailed technical review of each eligible proposal. This review includes an analysis of past agency performance, proper completion of the application, project concept and projected outcomes. The TARP scores and provides comments on each proposal using the ESG Application Score Sheet included with the ESG application. Applications with a preliminary score of less than 75% are not eligible to advance to oral presentations, the next stage of the application process. Applicants whose proposals receive a preliminary score of 75% or higher are invited to give a presentation to the TARP. Presentation meetings are open to the public. After the presentations, the TARP meets to finalize their scoring of proposals. TARP scores and comments are then utilized to inform an ESG budget recommendation established by DCHD. The ESG budget recommendation developed by DCHD is then presented to the Community

Development Steering Committee, a citizen advisory board appointed by City Council, for review and comment. The recommended ESG budget is then presented to City Council, along with comments received from the Steering Committee. As a final step, the City Council provides final approval of the ESG budget.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

The City of El Paso consults with the General Membership of the EPCH that consists of approximately 65 homeless assistance agencies. The membership includes a number of formerly homeless individuals who contribute to policy and funding decisions. The Planning Committee is a volunteer committee of CoC Board tasked with strategic planning, gap analysis, advocacy and education. The City of El Paso serves on this committee. Additionally, the EPCH advises the City and ESG subrecipients on overall community performance of the ESG programs.

5. Describe performance standards for evaluating ESG.

All agencies awarded ESG funds are evaluated on the CoC's community-wide performance standards. CoC's reporting and evaluation standards for ESG & CoC programs were developed in collaboration with stakeholders, providers, and CoC & ESG Program recipients and approved by the CoC Board. The reporting and evaluation requirements are as follows:

- All ESG & CoC recipients must enter client level information in HMIS, capturing all of HUD's Data Standards.
- Programs are evaluated quarterly using HMIS data for performance and a monitoring report is provided.
- The performance categories to be monitored and evaluated through this process align with HUD System Performance Measures and are as follows:
  - Length of Stay or program participation
  - Returns to Homelessness
  - Increase in Earned, Other and Total Income
  - Exits to Permanent Housing
- Positive Housing Outcomes (Street Outreach)
- Length of Time – Start Date to Move-In (Rapid Rehousing)
- Unsheltered Engagement Rate
- Data completeness, accuracy and timeliness are reviewed monthly and included in the quarterly monitoring report
- Through the Performance and Benchmarks committee, the CoC works with underperforming programs to develop a Peer Improvement Plan. After implementation of the Peer Improvement Plan

the CoC re-evaluates the programs every 30-60 days for a 12-month period.

- Underperforming programs are those that have not met three benchmarks for four consecutive quarters.
- Programs continuing to perform below standards or that are not compliant for 12 months are reported to the City DCHD, as ESG Recipient, for ESG-funded programs or CoC Board for CoC-funded programs.

### **HOPWA - Program Specific Requirements**

#### *HOPWA Application Process Overview*

DCHD, grantee and administrator of the HOPWA grant, utilizes the department's public services application process to grant HOPWA funding. The process begins with an advertisement in the local papers, both in English and Spanish, notifying the community of the availability of funds and applicable deadlines. Interested agencies are invited to submit a Letter of Intent (LOI) and are screened for eligibility. Those agencies found eligible to apply will be invited to submit a complete application. To assist with the application review process, the DCHD established a Technical Advisory Review Panel (TARP). The team consists of a DCHD staff person, a member of another funding entity (e.g., Paso Del Norte Health Foundation, United Way), an applicant from a different service category and a Subject Matter Expert (SME) and a Steering Committee Member. After DCHD Staff determines the eligibility of each application, the TARP performs a detailed technical review of each eligible proposal. This review includes past agency performance, proper completion of the application, and errors and inconsistencies in the proposal. The TARP scores each proposal using the HOPWA Application Scorecard. Applicants receiving a score of 75% or better are invited to give a presentation to the TARP. After the presentations, the TARP meets to discuss and develop a final budget recommendation. The budget recommendation developed by the TARP is then presented to the Steering Committee for review and recommendation to City Council.

#### *2021-2022 HOPWA Application Process*

For the 2021-2022 cycle, DCHD granted an automatic renewal to the 2020-2021 recipient of HOPWA funds. This policy was implemented in effort to assist with administrative limitations faced due to the COVID-19 pandemic. The City of El Paso's Department of Public Health, sole applicant of the HOPWA program, was recommended for funding for this cycle. This will be the fifth year that the Department of Public Health administers the HOPWA program.