



FY 2023/24 Budget Adoption

August 15, 2023



AGENDA

- Budget Development Approach
- FY 2024 Property Tax Rate
- FY 2024 Source of Funds
- FY 2024 Proposed Adjustments
- Pay for Futures Fund



OUR MISSION

Deliver exceptional services to support a high quality of life and place for our community

OUR VISION

Develop a vibrant regional economy, safe and beautiful neighborhoods and exceptional recreational, cultural and educational opportunities powered by a high performing government

FY 2023 – 2024 Budget Approach



May 23, 2023 - City Council Direction to further ease the burden on the taxpayers, while still maintaining a high level of all City services

Minimizing the Impact of Inflation and Economic Pressures on Our Community

Impacts



Recommended Actions

- Property Valuations
- Housing Costs
- Utility bills
- Inflation impacts (fuel, groceries, etc)

- Achieved No-New-Revenue tax rate
- Sales tax growth
- Current year savings reinvested into the budget
- No debt issuance next year
- Modify/dissolve TIF's

Budget Development Approach

- 1) Built on *City Council and Community priorities* to minimize impact to taxpayers by lowering the property tax rate, while maintaining a high-level of City services
- 2) Invests aggressively in *public safety* to maintain the standing as one of the nation's top safest cities by,
 - a. Increasing the number of Police Officers and Firefighters through multiple training academies
 - b. Retaining existing Police Officers and Firefighters through competitive compensation
 - c. Opening of new facilities through the voter approved 2019 public safety bond program

Budget Development Approach

- 3) Continues investment in improving *street infrastructure* through the voter approved Community Progress Bond
 - a. Resurfacing and reconstruction on segments of the most-traveled arterials
 - b. Annual allocation for resurfacing residential streets
 - c. Improving street connectivity
 - d. Increasing traffic safety initiatives to include new traffic signal intersections

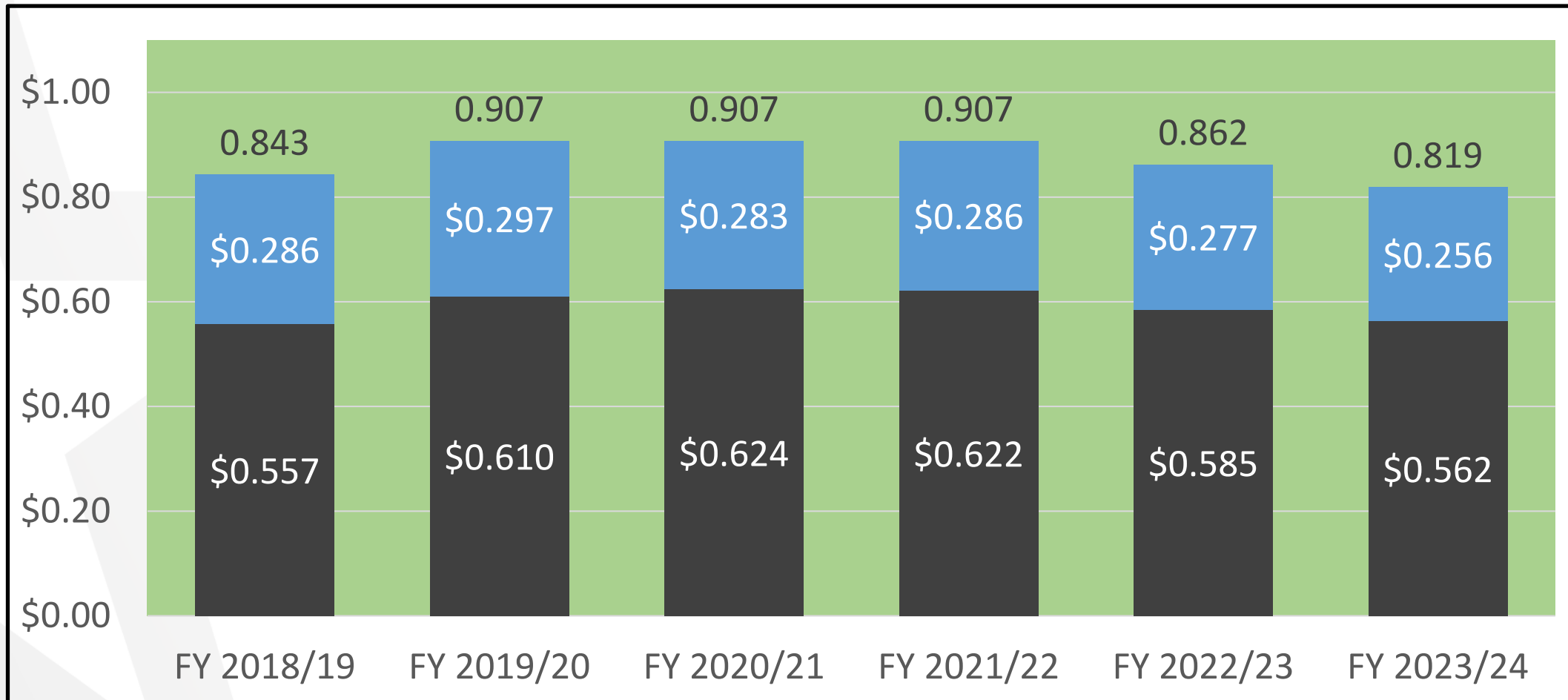
Budget Development Approach

- 4) Continuing our commitment to providing *exceptional recreational and cultural opportunities* through investments in new amenities, for example:
 - a. La Nube (Children's Museum)
 - b. Mexican American Cultural Center
 - c. Penguin exhibit at the Zoo

- 5) Finally, invests in the *retention and recruitment* of our workforce,
 - a. By raising the entry wage from \$12.11 to \$13.11 an hour by September 2023
 - b. Increasing funding for the tuition assistance program
 - c. No healthcare cost increases passed on to civilian employees for the fifth year



Property Tax Rate Comparison - FY 2023/24 No-New-Revenue Rate (cents per \$100 valuation)



Property Tax Rate Comparison -

FY 2023/24 No-New-Revenue Rate (cents per \$100 valuation)

	FY 2023 Adopted	FY 2024 Recommended
Operating & Maintenance	\$0.585269	\$0.562409
Debt Service	\$0.277129	\$0.256466
Total	\$0.862398	\$0.818875

FY 2023/24 Source of Funds

	GF	NGF						
BUDGET BY GOAL	GENERAL FUND	CDBG	DEBT SERVICE	CAPITAL PROJECTS	SPECIAL REVENUE	ENTERPRISE	INTERNAL SERVICE	ALL FUNDS
GOAL 1: ECONOMIC DEVELOPMENT	3,219,430	-	-	4,250,000	43,301,905	96,572,293	-	147,343,628
GOAL 2: PUBLIC SAFETY	331,012,750	-	-	9,400,000	25,644,759	-	-	366,057,509
GOAL 3: VISUAL IMAGE	8,945,379	-	-	-	1,144,183	-	-	10,089,562
GOAL 4: QUALITY OF LIFE TOTAL	70,447,536	-	-	1,300,000	6,638,976	-	-	78,386,512
GOAL 5: COMMUNICATIONS TOTAL	24,676,524	-	-	-	-	-	-	24,676,524
GOAL 6: SOUND GOVERNANCE TOTAL	53,628,595	50,638	122,084,150	102,662	17,878,749	2,614,462	75,312,591	271,671,848
GOAL 7: INFRASTRUCTURE	71,379,091	-	-	11,750,000	12,073,090	111,027,161	17,426,212	223,655,555
GOAL 8: COMMUNITY HEALTH	10,011,118	13,097,357	-	-	34,340,766	139,195,711	-	196,644,953
TOTAL CITY	\$ 573,320,424	\$ 13,147,995	\$ 122,084,150	\$ 26,802,662	\$ 141,022,428	\$ 349,409,627	\$ 92,738,804	\$ 1,318,526,091



General Fund Summary by Vision Block

BUDGET BY VISION BLOCK		FY 2023 Adopted	FY 2024 Proposed	Variance
VIBRANT REGIONAL ECONOMY	GOAL 1: ECONOMIC DEVELOPMENT	3,201,468	3,219,430	17,962
	GOAL 3: VISUAL IMAGE	8,362,486	8,945,379	582,893
	VISION BLOCK TOTAL	11,563,954	12,164,810	600,855
SAFE AND BEAUTIFUL NEIGHBORHOODS	GOAL 2: PUBLIC SAFETY	305,654,254	331,012,750	25,358,496
	GOAL 7: INFRASTRUCTURE	54,683,081	71,379,091	16,696,010
	GOAL 8: COMMUNITY HEALTH	8,304,210	10,011,118	1,706,908
	VISION BLOCK TOTAL	368,641,546	412,402,960	43,761,414
ERCEO	GOAL 4: QUALITY OF LIFE	63,477,805	70,447,536	6,969,731
	VISION BLOCK TOTAL	63,477,805	70,447,536	6,969,731
HIGH PERFORMING GOVERNMENT	GOAL 5: COMMUNICATIONS	22,916,444	24,676,524	1,760,079
	GOAL 6: SOUND GOVERNANCE	46,151,523	53,628,595	7,477,072
	VISION BLOCK TOTAL	69,067,967	78,305,119	9,237,151
TOTAL GENERAL FUND		512,751,272	573,320,424	60,569,152



All Funds Summary by Vision Block

BUDGET BY VISION BLOCK		FY 2023 Adopted	FY 2024 Proposed	Variance
VIBRANT REGIONAL ECONOMY	GOAL 1: ECONOMIC DEVELOPMENT	135,757,856	147,343,628	11,585,772
	GOAL 3: VISUAL IMAGE	9,430,712	10,089,562	658,850
	VISION BLOCK TOTAL	145,188,568	157,433,191	12,244,623
SAFE AND BEAUTIFUL NEIGHBORHOODS	GOAL 2: PUBLIC SAFETY	339,714,062	366,057,509	26,343,447
	GOAL 7: INFRASTRUCTURE	184,528,472	223,655,555	39,127,083
	GOAL 8: COMMUNITY HEALTH	139,081,604	196,644,953	57,563,349
	VISION BLOCK TOTAL	663,324,138	786,358,016	123,033,878
ERCEO	GOAL 4: QUALITY OF LIFE	70,829,155	78,386,512	7,557,357
	VISION BLOCK TOTAL	70,829,155	78,386,512	7,557,357
HIGH PERFORMING GOVERNMENT	GOAL 5: COMMUNICATIONS	22,916,444	24,676,524	1,760,079
	GOAL 6: SOUND GOVERNANCE	268,827,774	271,671,848	2,844,075
	VISION BLOCK TOTAL	291,744,218	296,348,372	4,604,154
TOTAL ALL FUNDS		1,171,086,079	1,318,526,091	147,440,012



FY 2023/24 Budget Highlights – Public Safety

- Collective bargaining impacts for public safety
- Increase in the Police Cadet starting salary from \$38,170 to \$48,648
- Three police academies starting in FY 2024 – net increase of 53 Officers
- Two fire academies starting in FY 2024 – net increase of 25 Firefighters
- Continued investment in the Crisis Intervention Team
- **\$9.4M** for Public Safety capital replacement (set-aside funds)
- Staffing for support of the Body Worn Camera Program



FY 2023/24 Budget Highlights - Streets & Maintenance

- Increase of \$250K to \$750K for ADA on-demand request funding
- \$350K in Neighborhood Traffic Management Plan funding
- \$1.5M for continued Intersection Safety
- \$2.2M increase in materials and supplies due to inflation
- \$1.9M increase cost of water, electricity and natural gas
- **\$8M** additional with \$6 million for facility renovation and \$2 million for city-wide vehicle replacement
- **\$3 million** for Streets and Maintenance heavy-vehicle replacement
- Median Maintenance, Graffiti and Street Sweeping was transferred from Streets and Maintenance to Environmental Services



FY 2023/24 Budget Highlights – Quality of Life

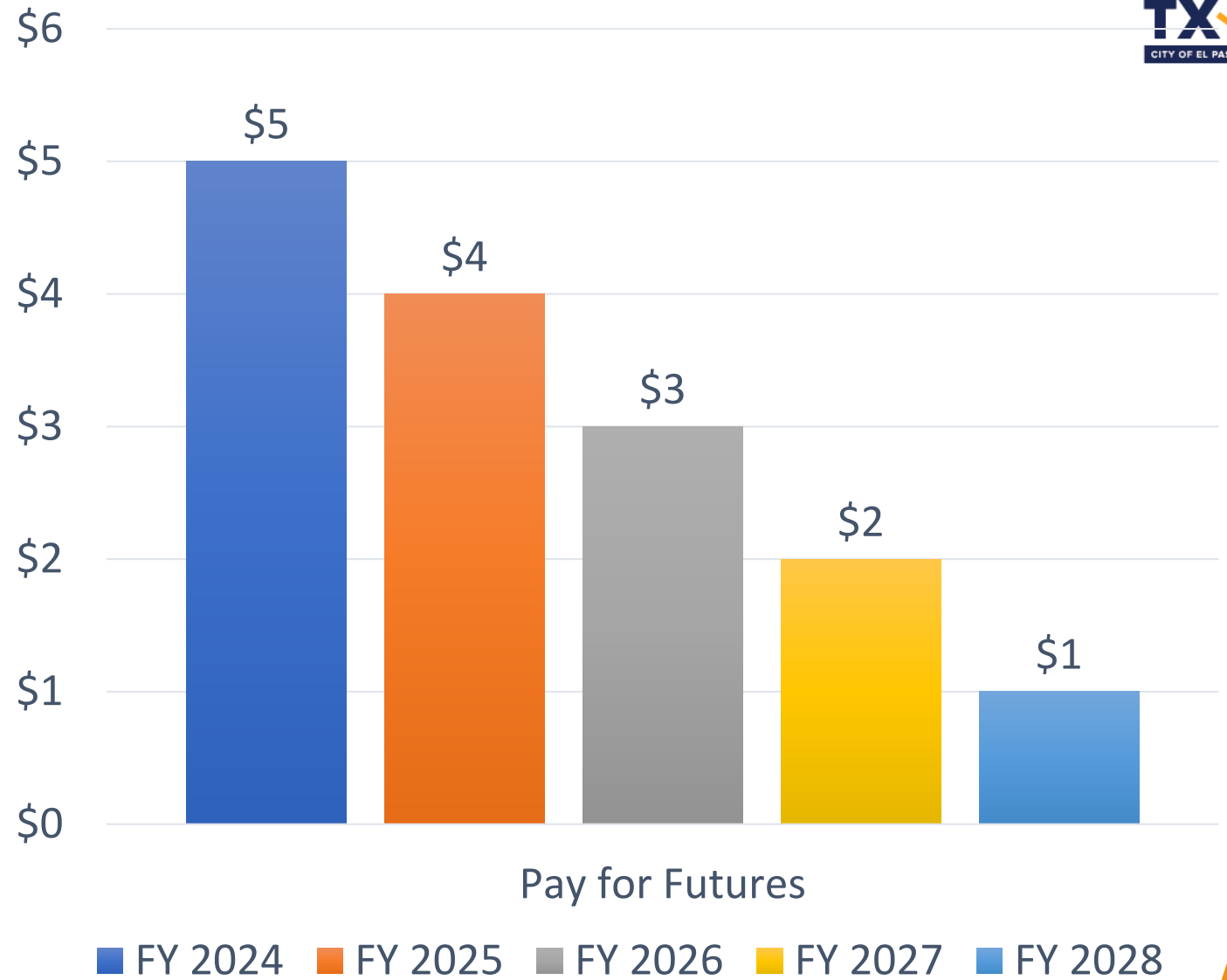
- \$3.6M increase for Quality of Life services and operating costs for new bond projects
 - Penguins Exhibit - Fall of 2023
 - Mexican American Cultural Center (MACC) - January/February 2024
 - La Nube (Children’s Museum) - Summer of 2024
- \$400K for sports court maintenance and park amenities
- \$355K for maintenance in parkland dedication parks
- \$280K for Phase II of the automated irrigation project
- \$1M for park amenities



FY 2024 Adjustments Proposed General Fund Budget

	FY 2023 Budget	FY 2024 Proposed	FY 2024 Revised	Recommended Adjustment to Proposed
Facilities	\$1.00 million	\$1.50 million	\$6.00 million	\$4.50 million
Public Safety Capital	\$7.00 million	\$7.00 million	\$9.40 million	\$2.40 million
Citywide Vehicles	\$1.00 million	\$1.50 million	\$2.00 million	\$0.50 million
Streets Dept. Heavy Equipment		\$0	\$3.00 million	\$3.00 million
Compensation Increases (eff. Sept)		\$8.40 million	\$11.0 million	\$2.60 million
Climate & Sustainability Office	\$0.25 million	\$0.35 million	\$0.60 million	\$0.30 million
Municipal ID (placeholder)		\$0	\$0.20 million	\$0.20 million
Internal Audit (cyber audits)		\$0.10 million	\$0.20 million	\$0.10 million
Total	\$9.25 million	\$18.65 million	\$32.40 million	\$13.60 million

Pay for
Futures
Fund
5 Year Plan
(millions)



MISSION



Deliver exceptional services to support a high quality of life and place for our community

VISION



Develop a vibrant regional economy, safe and beautiful neighborhoods and exceptional recreational, cultural and educational opportunities powered by a high performing government



VALUES

Integrity, **R**espect, **E**xcellence,
Accountability, **P**eople