



Capital Project Impacts

October 25, 2022



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Accomplishment Highlights



NEARLY

1,000

**CAPITAL PROJECTS
COMPLETED**



PROVIDING DIRECT RESULTS

461
COMPLETED
PROJECTS
FY 2015 - FY 2022

483

RESURFACED
STREETS



2012 STREET
INFRASTRUCTURE
57 COMPLETED
8 ACTIVE

171

QUALITY OF LIFE
PROJECTS



A BIG YEAR in 2023



70 ANTICIPATED TO BE COMPLETED
50 ANTICIPATED TO START CONSTRUCTION



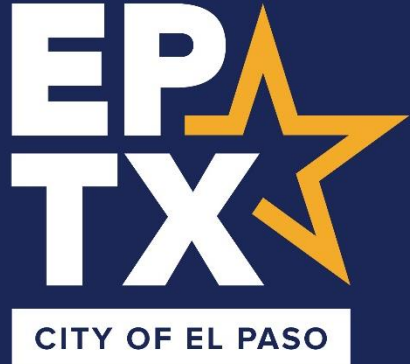
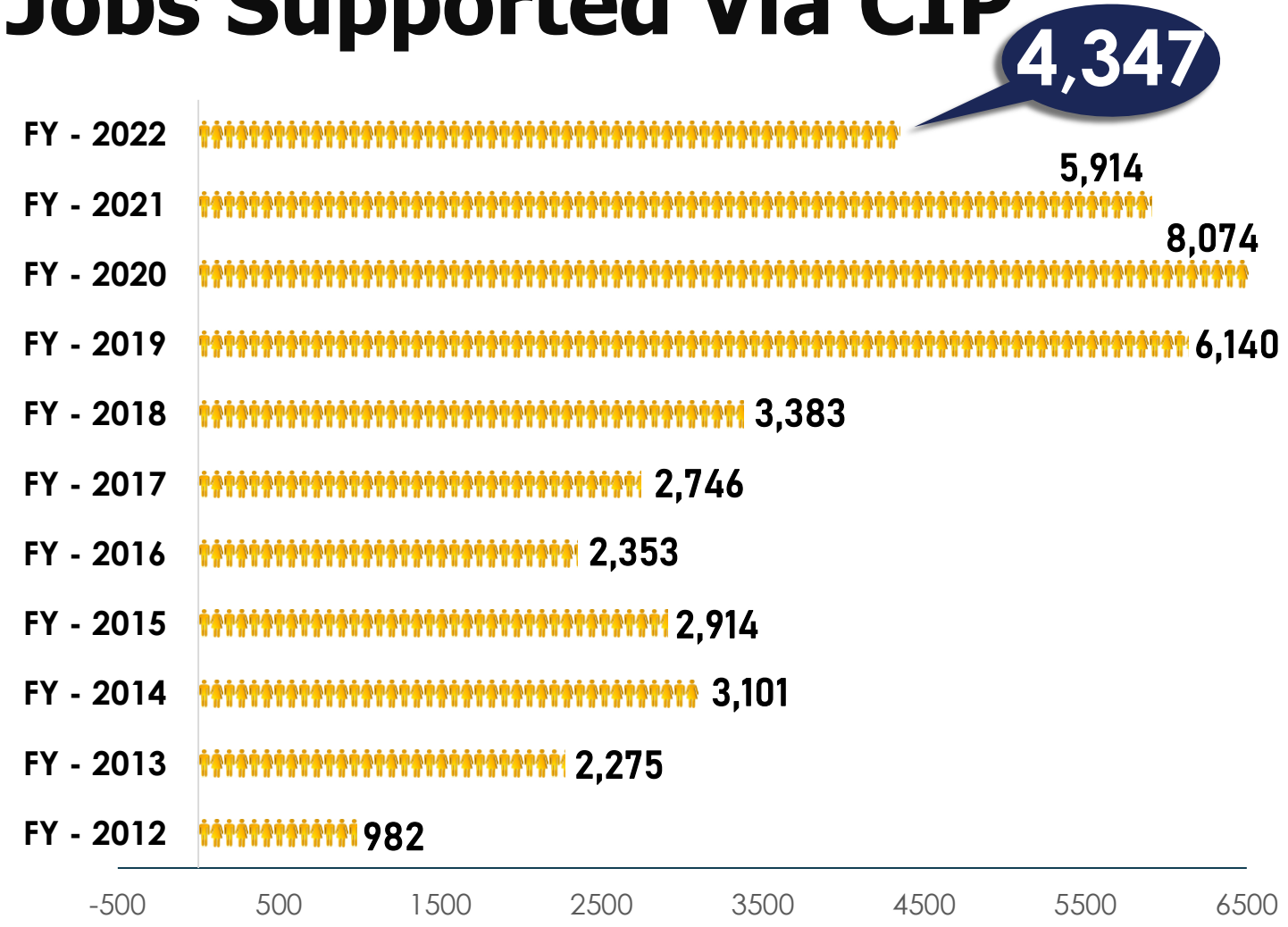
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Community Impacts

Jobs Supported Via CIP



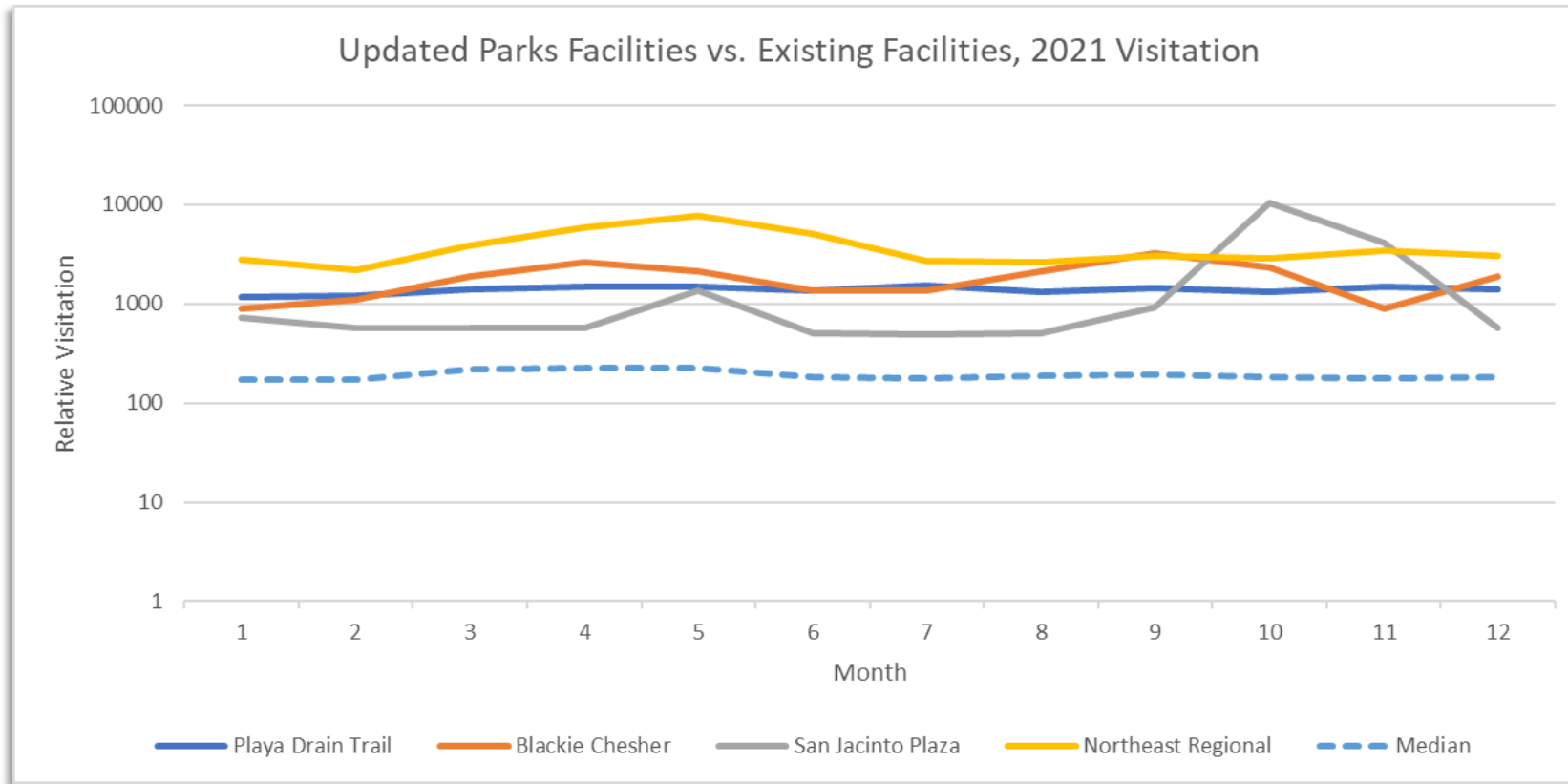
Capital Projects have generated approximately

**42,229
JOBS**

From September 2011
Through August 2022

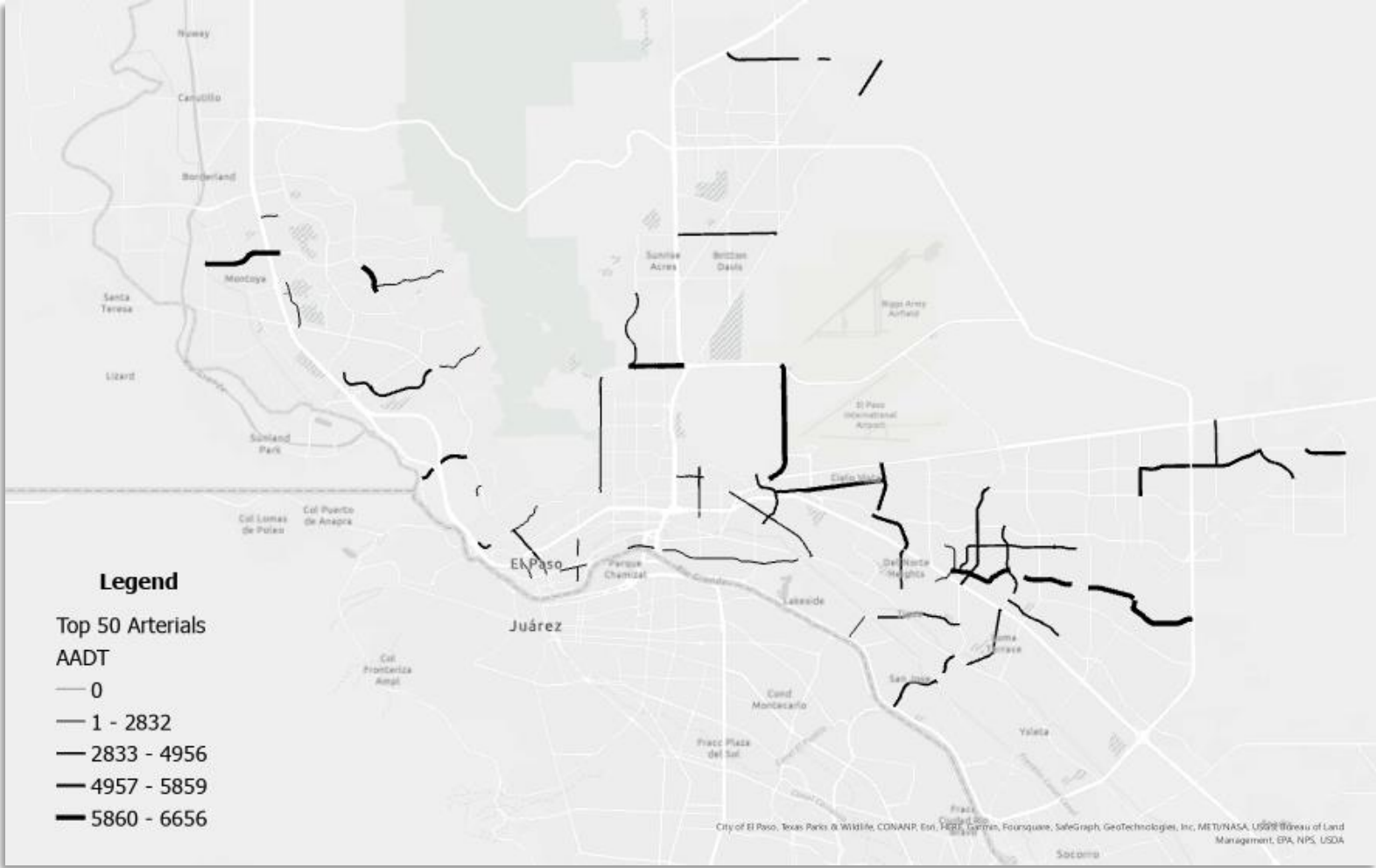
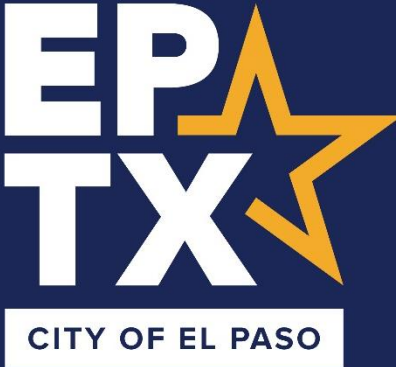


Facility Visitation



Facilities that have been upgraded on average see more than 2x the average monthly visitors than those that are not.

Street Usage



An estimated 15% of all daily trips (including highways) are made on the top 50 arterials.

Citywide Spending

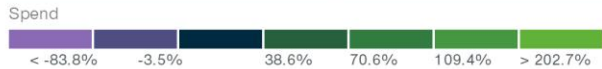
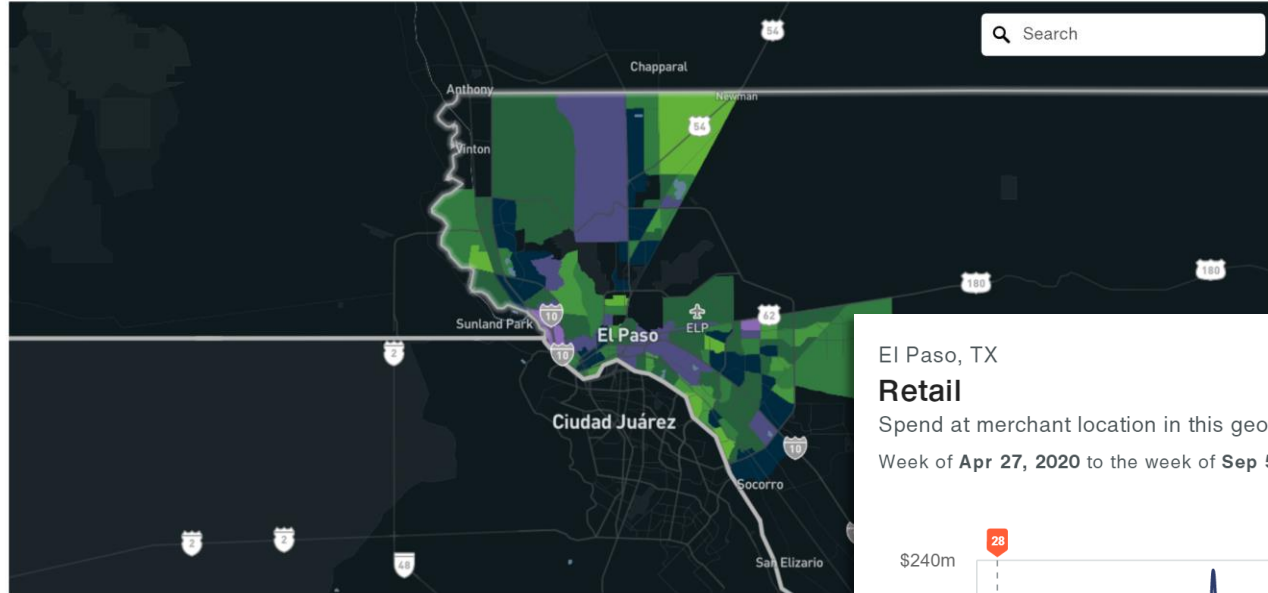
Tracts In El Paso, TX

Change in Retail

Change over time period for spend at merchant location in this geography, weekly total

Week of Apr 27, 2020 to the week of Sep 5, 2022

REPLICA



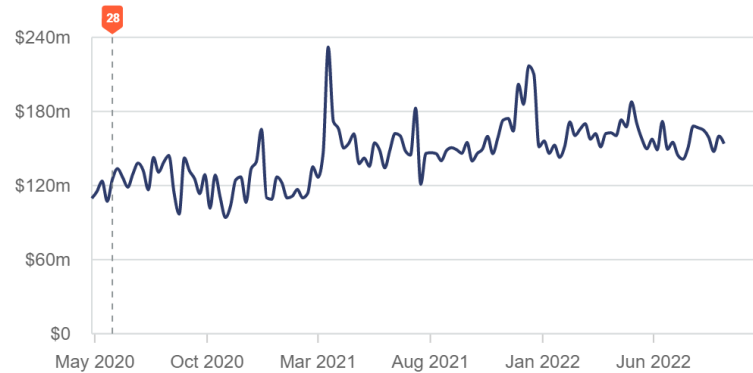
El Paso, TX

Retail

Spend at merchant location in this geography, weekly total

Week of Apr 27, 2020 to the week of Sep 5, 2022

REPLICA



Total

28 Bars reopened



Since the COVID-19 pandemic, we have seen a 40% increase in retail spending Citywide through the end of September 2022. As we continuing investing in our City's infrastructure, residents and visitors alike increase their spending.





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Climate Action

Climate Action

Tree Planting

- Parks
- Streets

LED Light

- Energy Efficiency for Streets and Facilities

HVAC Systems

- City Savings – Energy



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Federal/State Grants

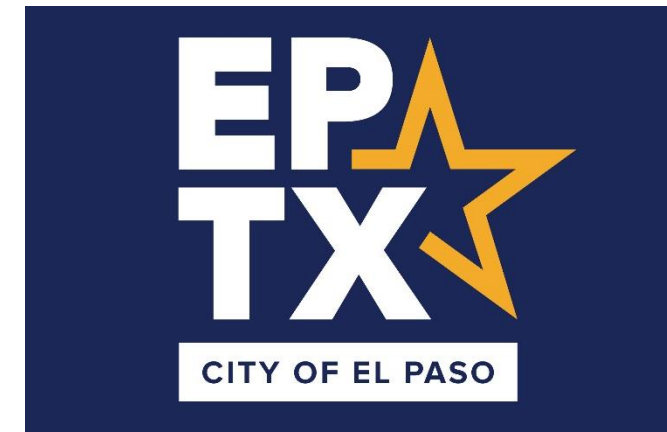
Federal / State Grants

- Federal Investment (FAA, FTA, FHWA, TXDOT)
 - \$247,734,529
- State Investment
 - \$86,170,063

Discretionary Grant Program: Program Overview

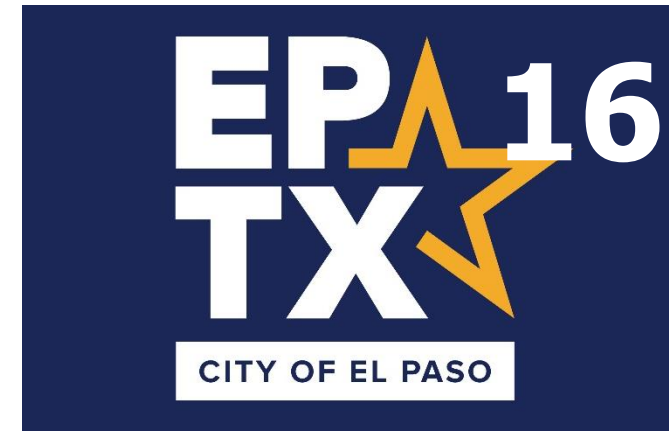
Program Goal: To **Successfully Secure** Competitive Grant Funding for the City and Region

- **Integrated approach** across City departments + regional partner organizations
- Using the **Communities of Excellence** Framework
- Supported by **subject matter experts:** Tran systems + Federal Grant Project Manager
- Made possible through the City's **core competency** in **financial management**



In Collaboration with Regional Partners

Program Results: 2022 To Date



\$0.9M

Downtown Deck Plaza Design (USDOT)

\$5.0M

El Paso International Airport Terminal Improvements (FAA)

\$13.0M

El Paso International Airport RWY 8R + TWY U (FAA)

\$8.8M

Sun Metro Electric Paratransit Fleet + Infrastructure (FTA)

\$25.0M

Advanced Manufacturing Campus Development (EDA)

\$12.0M

Ysleta Port of Entry Pedestrian Improvements (USDOT)

\$1.0M

Paso del Norte Trail Segment Connecting Zoo to MCA (CPF)

\$65.7M

Total Competitive Awards to the City in 2022 To-Date





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Future Investment

Future Investment

- Currently conducting two park-specific Master Plans:
 - Mary Frances Keisling
 - Memorial Park
- Will be working with a consultant to update our existing Parks Master Plan, Open Space Plan and Develop a Trails Plan.
- The study will identify facilities that are in high-demand and look for opportunities to right-size services to match population growth.



Facility Maintenance

- Taking care of City owned facilities:
 - Multi generational Community Centers
 - Ballpark
 - Mexican American Cultural Center
 - Children's Museum
 - Water Parks and Spray Parks
- Additional presentation on facility provided by Streets and Maintenance

Improved Financial Management

- Annual Pay-Go Funding
- Debt issued and pending
- Impact of the 2022 Community Progress Bond
- Debt Model
- Tax Rate Impact
- Primary Cost Drivers



Improved Financial Management

Council-Approved Shift to Pay-Go Annual Funds

Pay-Go Annual Funding	Since FY 2019
Street Resurfacing Projects	\$41,000,000
Police and Fire Capital Replacement	\$26,000,000
General Fund Capital Maintenance (Vehicles, Facilities, Parks Amenities)	\$3,000,000
Total	\$70,000,000

Utilizing pay-go annual funds saved \$49.5 million (interest and bond issuance costs) compared to debt financing

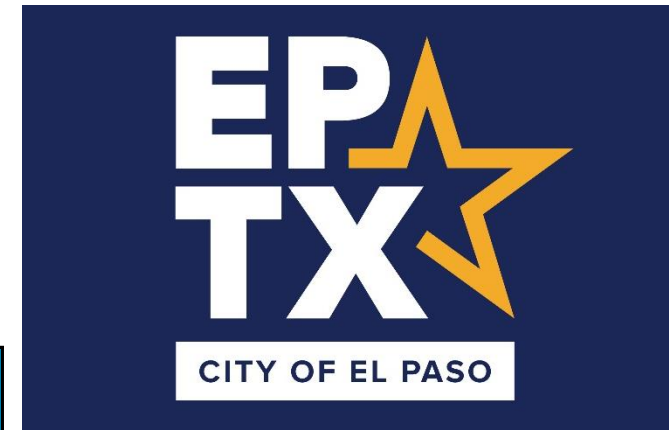


Improved Financial Management

Generating Savings and Lowering Project Costs

- \$67.5 million in savings, since 2016, by refinancing old debt (lower interest rates)
- Refinancing old ballpark debt has resulted in the first year of no General Fund subsidy for debt payment
- Strategic actions by the City last year led to achieving historic low interest rates, thus lowering cost for capital projects
- Stronger grant applications through partnerships and support has resulted in successfully securing \$65.7 million in federal funds for the City and Region

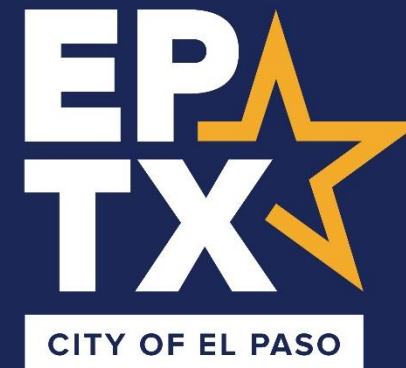
Capital Improvement Plan Status



Capital Plan	Budget	Debt Amount Issued	Pending Debt To Be Issued
2012 Quality of Life	473,250,000	344,794,364	128,455,636
2012 Street Infrastructure	203,280,409	203,280,409	-
2017 Capital Plan	71,500,000	71,500,000	-
2018 Capital Plan	91,267,148	84,347,575	6,919,573
2019 Capital Plan	112,080,000	86,186,410	25,893,590
2019 Public Safety Bond	413,122,650	167,297,200	245,825,650
2020 Capital Plan	46,026,015	46,026,015	-
Total	\$1,410,526,222	\$1,003,431,973	\$407,094,449

Pending debt to be issued will be done between 2023 and 2028

City of El Paso, Texas
 Estimated Tax Rate for Existing Authorizations PLUS BOTH Propositions
 As of October 16, 2012



FYE	Proposed Debt Tax Rate	Property Tax based on \$100,000 valuation	Property Tax based on \$100,000 valuation with \$5,000	Property Tax based on \$100,000 valuation with
2013	0.21980	\$ 219.80	\$ 208.81	\$ 142.87
2014	0.23470	234.70	222.97	\$ 152.56
2015	0.26250	262.50	249.38	\$ 170.63
2016	0.27990	279.90	265.91	\$ 153.95
2017	0.28500	285.00	270.75	\$ 156.75
2018	0.29200	292.00	277.40	\$ 160.60
2019	0.29530	295.30	280.54	\$ 162.42
2020	0.29950	299.50	284.53	\$ 164.73
2021	0.30380	303.80	288.61	\$ 167.09
2022	0.30560	305.60	290.32	\$ 168.08
2023	0.30930	309.30	293.84	\$ 170.12
2024	0.30180	301.80	286.71	\$ 165.99
2025	0.29080	290.80	276.26	\$ 159.94
2026	0.28300	283.00	268.85	\$ 155.65
2027	0.27850	278.50	264.58	\$ 153.18
2028	0.27750	277.50	263.63	\$ 152.63
2029	0.27180	271.80	258.21	\$ 149.49
2030	0.26820	268.20	254.79	\$ 147.51

*New Elderly Exemption applies in FYE 2016 (January 1, 2015 or earlier application if taxrate is over \$0.69)

Difference between the Highest Amount in 2018 - Existing Authorization Less Highest Point in 2023 is \$39.80

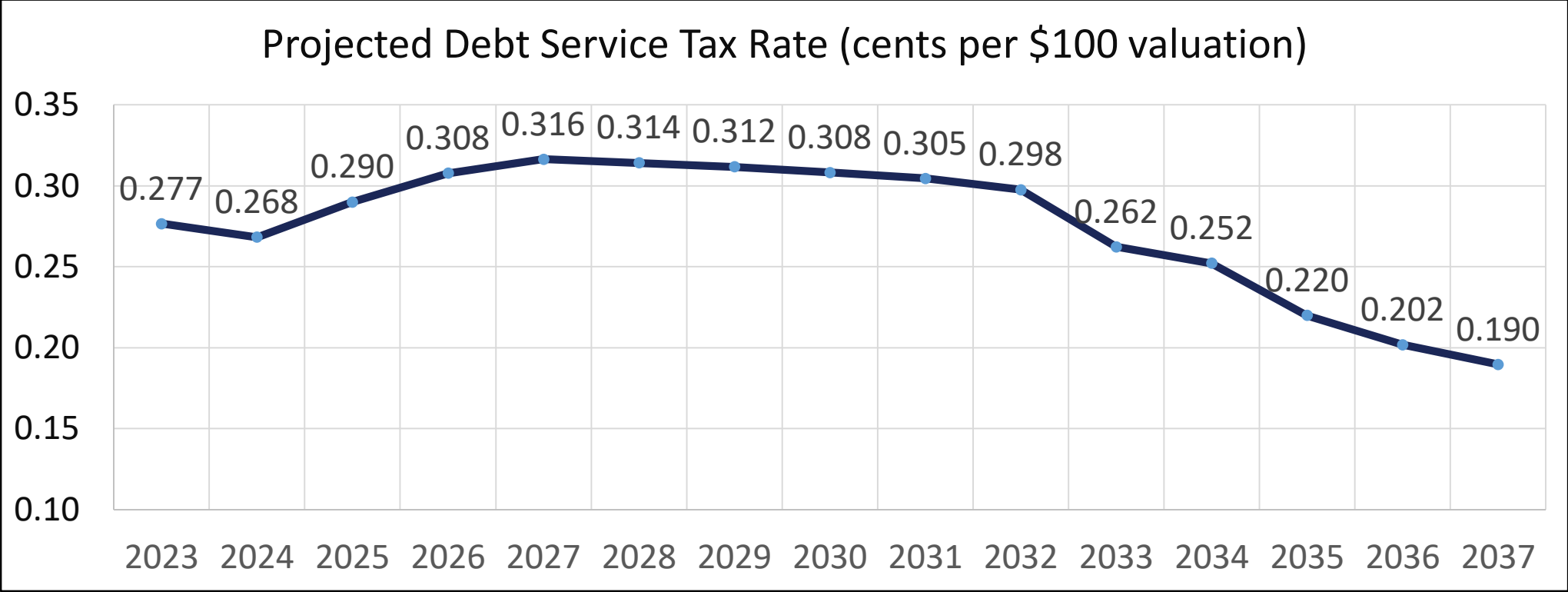
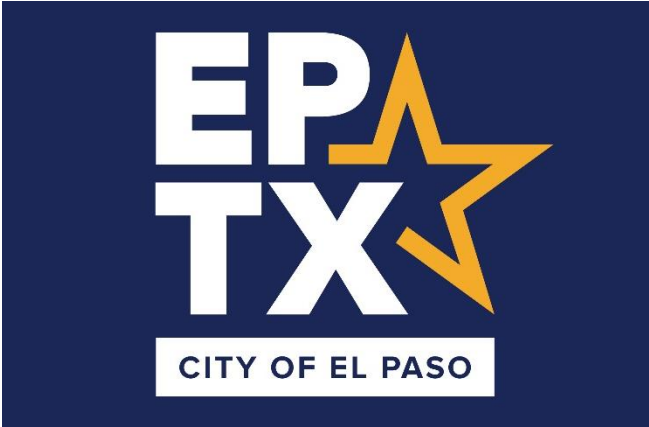
If BOTH Propositions pass, how much does that impact the debt?

Highest tax rate in 2023 at .3093

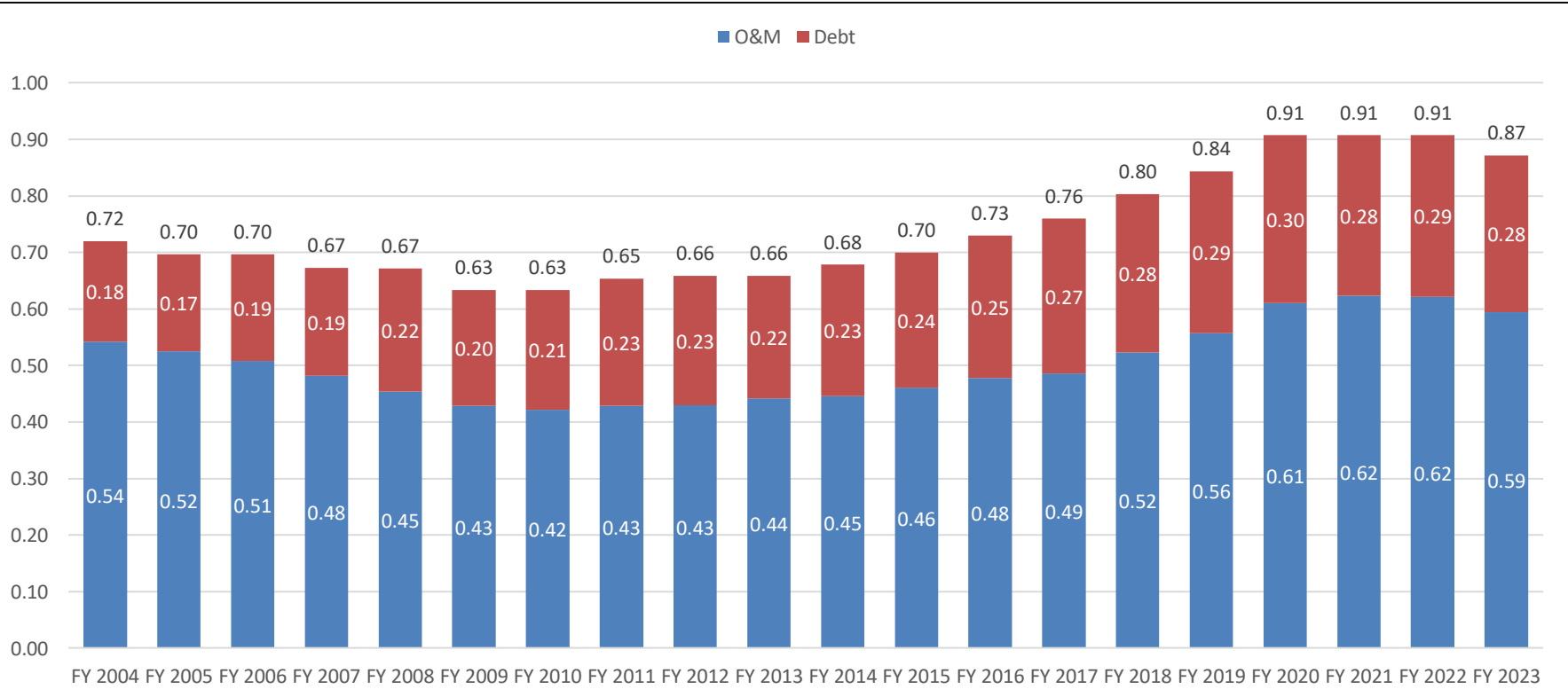
- This slide was presented Oct. 30, 2012 to show the projected impact from 2012 Quality of Life Bonds reaching a maximum debt service rate of 31 cents
- Our current debt model, which includes the recent CIP's and the 2019 Public Safety Bond projects, is projected to reach a maximum debt service rate of 31 cents

Current Debt Model

As of July 28, 2022



City Tax Rate



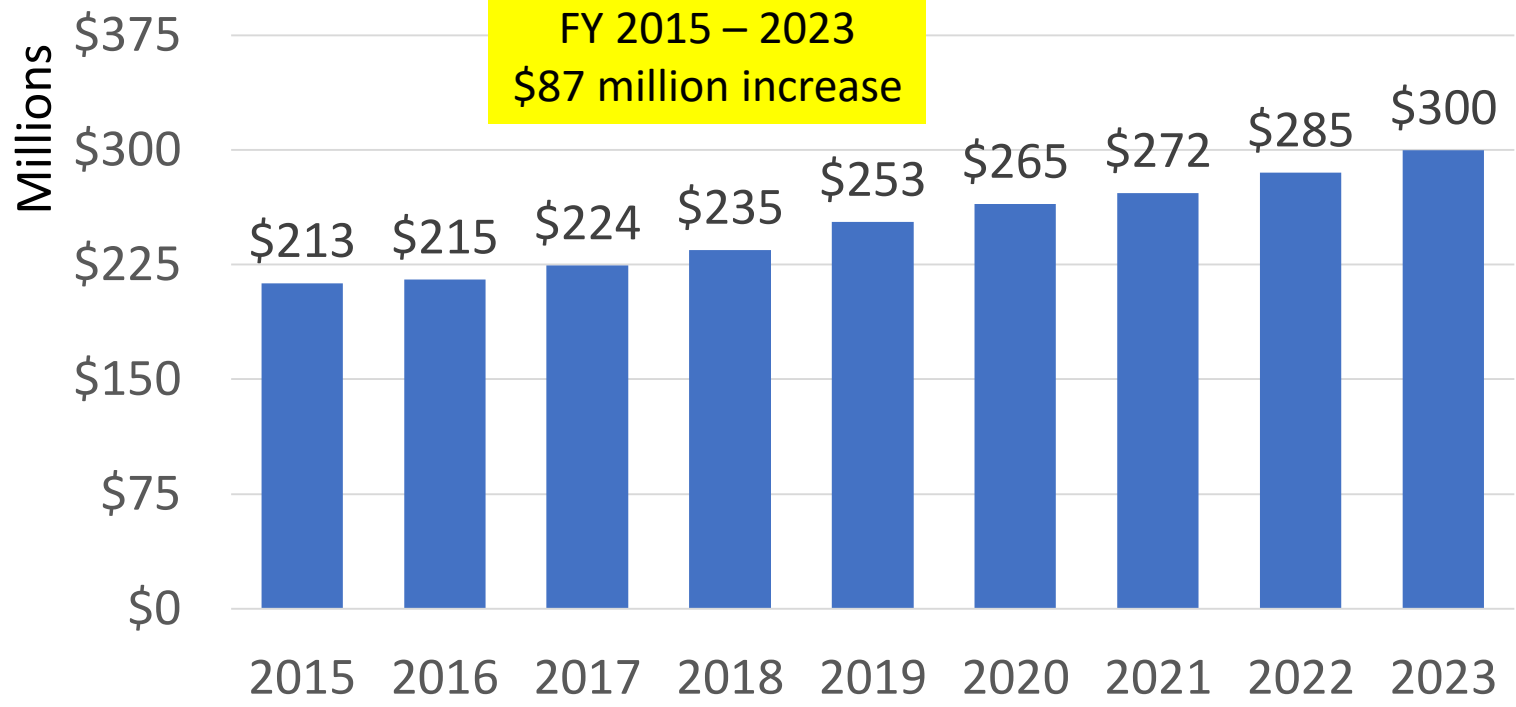
Since FY 2015

- Operating & Maintenance rate has increased by 13 cents, or 29%
- Debt rate has increased by 4 cents, or 16%

Primary Operating Cost Drivers

Police and Fire Budgets

FY 2015 – 2023
\$87 million increase

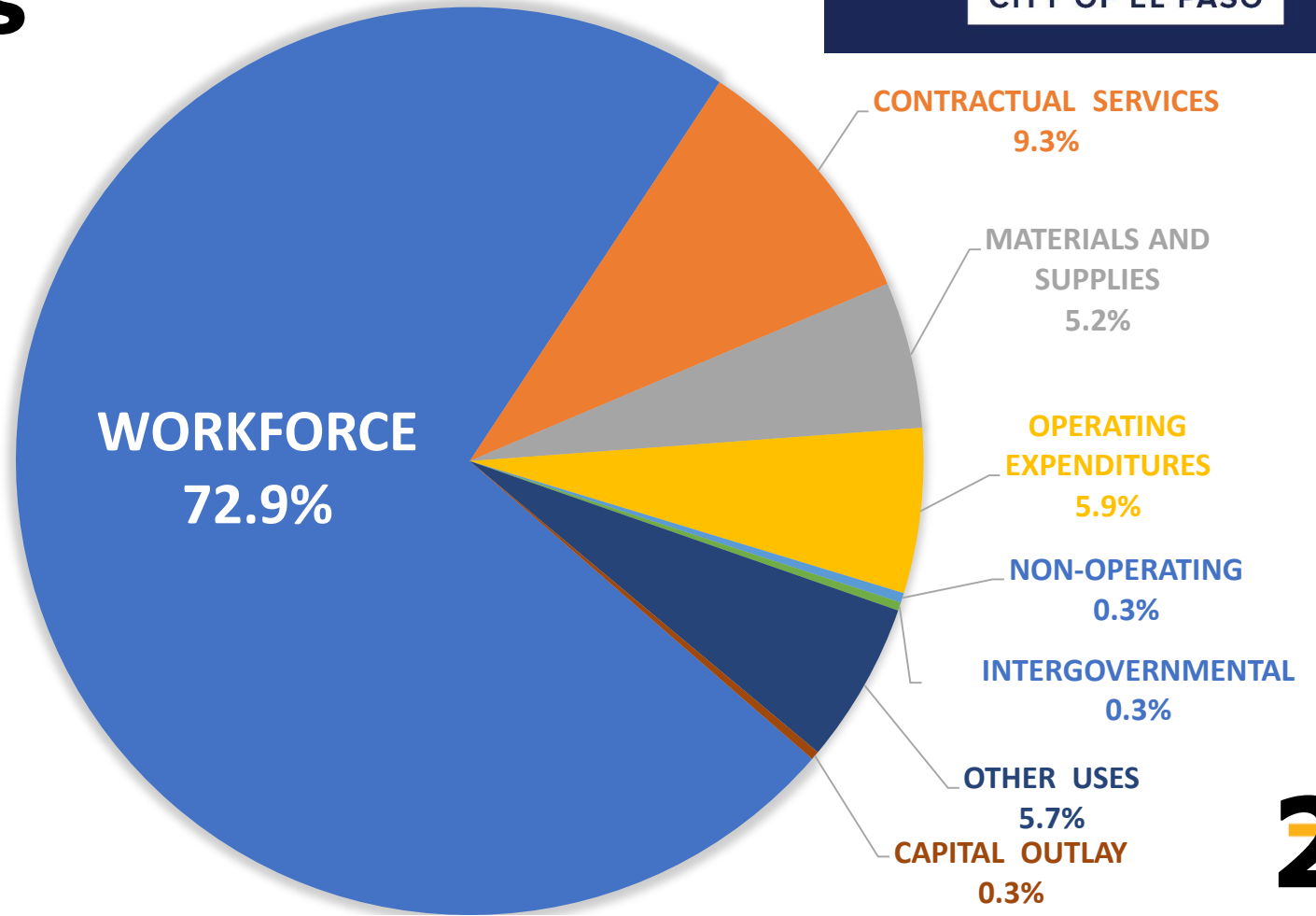


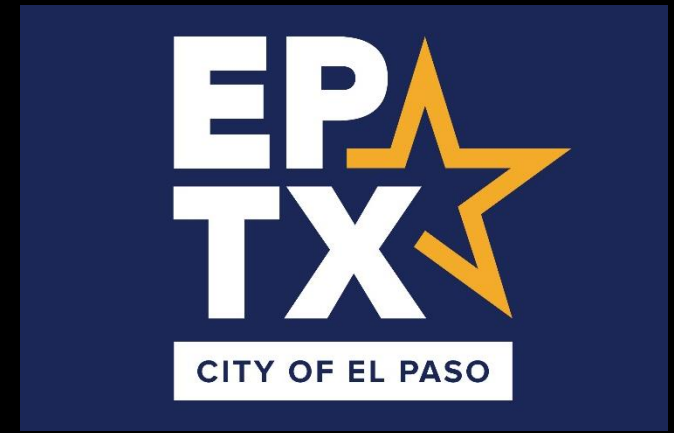
Since FY 2015

- Police and Fire increases are equivalent to 23.5 cents on the tax rate
- Actual operating tax rate has only increased by 13 cents

Primary Cost Drivers Workforce Focus

	FY 2022 (Sept. & May)	FY 2023 (Sept. & March)
Hourly (GS)	7.5% ↑	6.4% ↑
Managerial (PM)	3.8% ↑	4.0% ↑
Executive (EX)	2.3% ↑	2.5% ↑





PROJECT VIDEO



Mission

Deliver exceptional services to support a high quality of life and place for our community



Vision

Develop a vibrant regional economy, safe and beautiful neighborhoods and exceptional recreational, cultural and educational opportunities powered by a high performing government



Values

Integrity, Respect, Excellence,
Accountability, People



Misión

Brindar servicios excepcionales para respaldar una vida y un lugar de alta calidad para nuestra comunidad



Visión

Desarrollar una economía regional vibrante, vecindarios seguros y hermosos y oportunidades recreativas, culturales y educativas excepcionales impulsadas por un gobierno de alto desempeño



Valores

Integridad, Respeto, Excelencia, Responsabilidad, Personas