



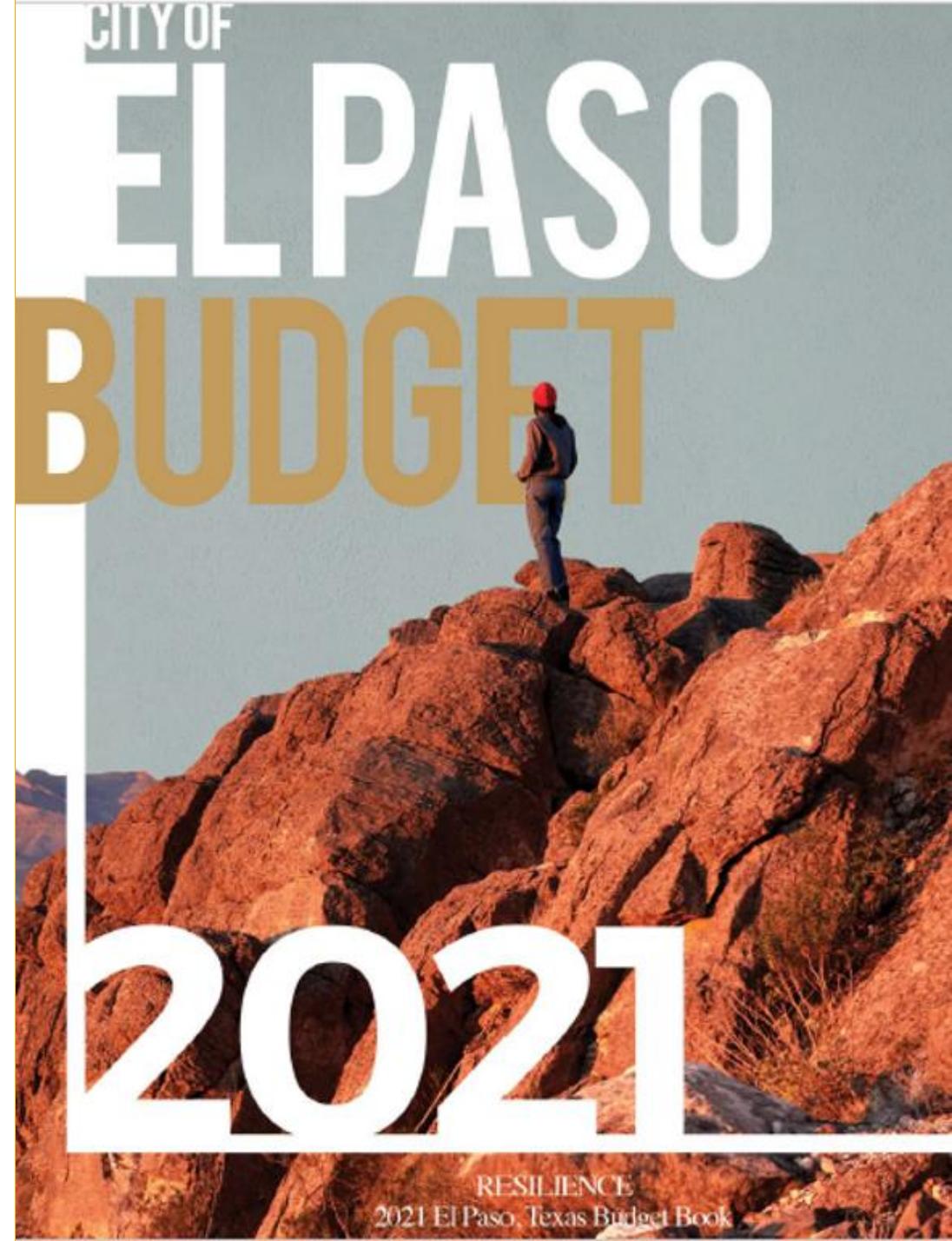
Budget Update

January 19, 2021



What We Will Cover

- Budget Process
- FY 2021 Recap
- FY 2021 1st Quarter Update



Integrated Budget Process

- Year-round systematic process provides:
 - Constant budget and management updates
 - Increased engagement
 - Incorporates short and long-term outlook
 - Highlights alignment to strategic plan and focus on priorities



FY 2021 Budget Recap

- Maintain solid financial position
 - Proactive budget adjustments and use of tools/resources
- Protect taxpayers
 - No increase to tax rate
- Workforce focus
 - Additional pay, no increase to healthcare, increased wellness offerings

FY 2021 Budget Recap

- COVID-19: Limited data and uncertainty creates challenges
- Protect residents and businesses by maintaining same tax rate
- Focused on the basics (police, fire, health, workforce)
- Unfunded all vacant non-essential positions
- Deferred residential street and public safety capital projects
- Delayed opening of new amenities
- Deferred completion of capital projects (no debt issuance)
- Utilized CARES Act Federal funding

General Fund Revenues

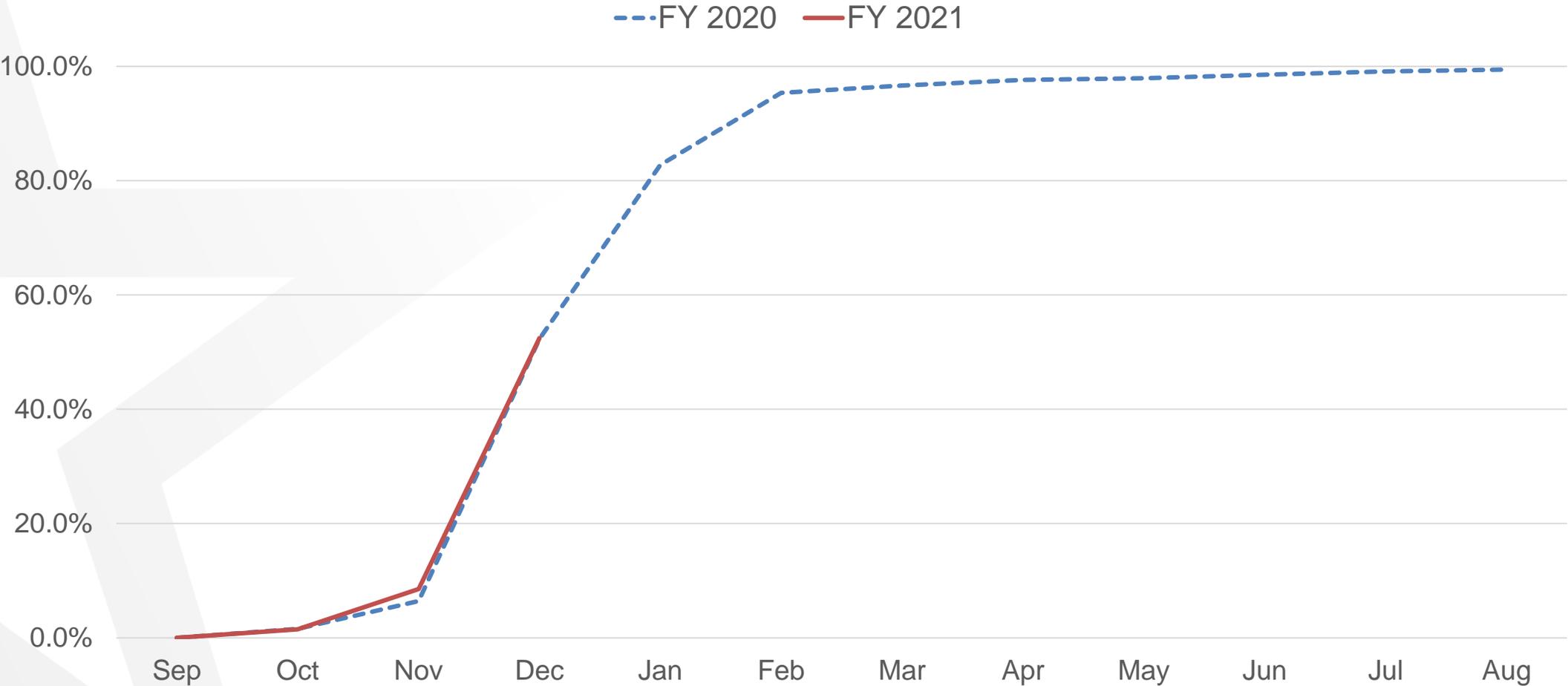
1st Quarter (Sep – Nov)



Category	FY 2021 Budget	FY 2021 Actuals	FY 2020 Actuals	FY 2021 % Collected	FY 2020 % Collected
Property Taxes	226,894,834	15,795,787	11,805,823	7.0%	5.5%
Sales Taxes	82,572,139	25,409,893	24,673,958	30.8%	24.8%
Franchise Fees	45,465,495	13,634,308	16,009,865	30.0%	31.8%
Charges For Services	32,267,367	6,169,358	5,880,788	19.1%	21.8%
Other Sources (Uses)	36,155,201	15,618,460	5,384,647	43.2%	13.6%
Licenses And Permits	10,640,778	2,942,582	3,498,990	27.7%	25.8%
Fines And Forfeitures	4,950,740	1,345,922	2,001,413	27.2%	29.6%
Rents And Other	1,954,438	264,528	1,251,567	13.5%	58.5%
Intergovernmental	984,329	31,430	0	3.2%	0.0%
Interest	100,000	20,102	0	20.1%	0.0%
Total Revenues	\$441,985,321	\$81,232,369	\$70,507,051	18.4%	15.0%

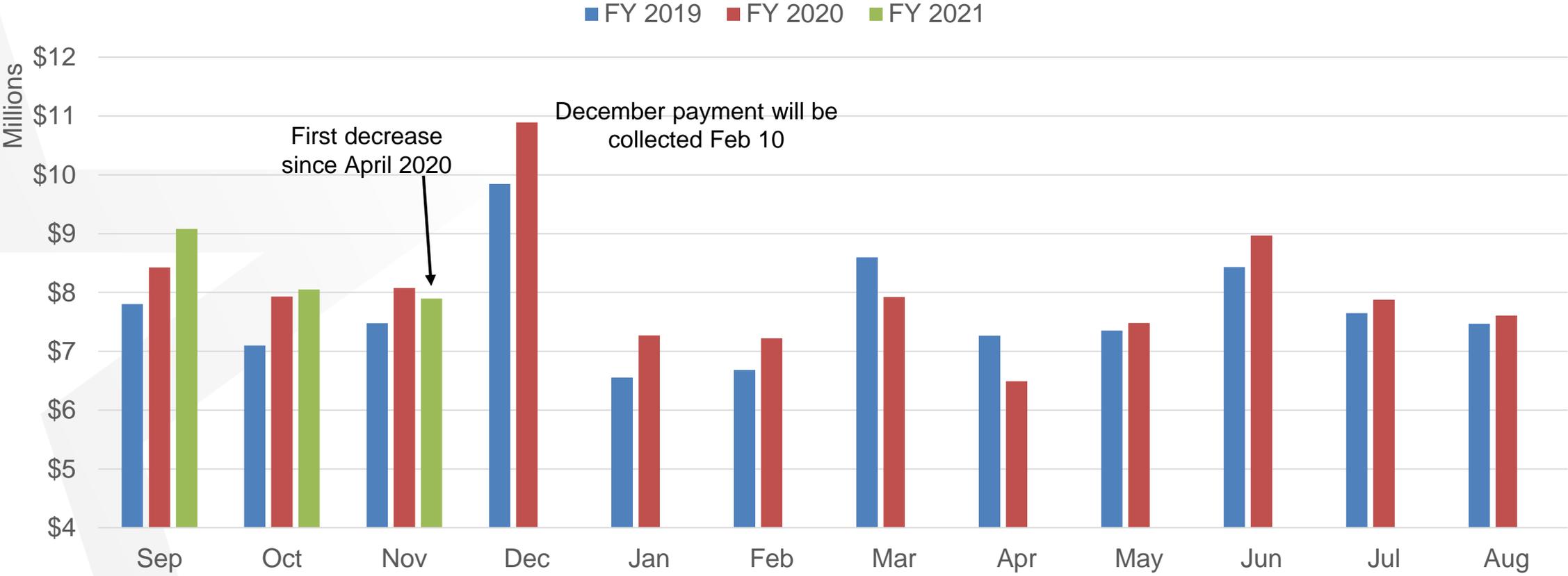
Property Tax Collections - % Collected

1st Quarter (Sep – Dec)



Sales Tax – Current Period Collections

1st Quarter (Sep – Nov)



General Fund Expenses

1st Quarter (Sep – Nov)



Strategic Goal	FY 2021 Budget	FY 2021 Actuals	FY 2020 Actuals	FY 2021 % Expensed	FY 2020 % Expensed
Economic Development	1,826,045	302,283	329,137	16.6%	19.4%
Public Safety	277,071,145	58,982,889	60,196,710	21.3%	23.0%
Visual Image	7,343,043	1,579,573	1,660,788	21.5%	23.4%
Quality of Life	42,734,506	7,182,703	10,154,707	16.8%	23.4%
Communication	18,953,219	6,065,449	6,131,970	32.0%	32.1%
Sound Governance	44,768,429	14,284,695	10,003,461	31.9%	20.9%
Infrastructure	41,792,085	7,981,508	8,533,310	19.1%	17.8%
Healthy Community	7,496,849	1,040,324	1,517,315	13.9%	22.4%
Total Expenditures	\$441,985,321	\$97,419,424	\$98,527,398	22.0%	22.6%

1. Public health and safety - eligible salaries were charged to Federal funding
2. Quality of Life decrease due to current closure of facilities and unfunding of vacancies
3. Sound Governance increase due to one-time lump sum payments and transfer to budget stabilization fund

Non-General Fund Revenue

1st Quarter (Sep – Nov)



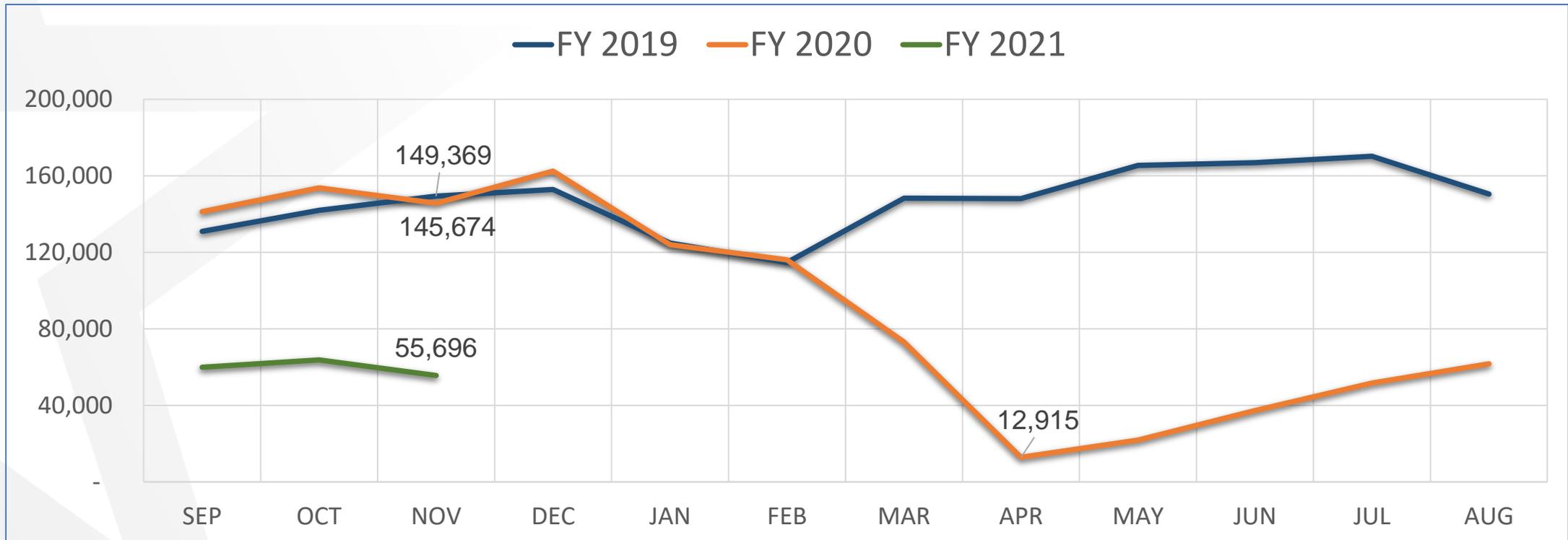
	FY 2021 Budget	FY 2021 Actuals	FY 2020 Actuals	FY 2021 % Expensed	FY 2020 % Expensed
Hotel Occupancy Tax	8,435,000	1,127,235	843,300	13.4%	14.5%
Airport Operations	34,622,527	8,168,656	10,512,127	23.6%	25.4%
Enviromental Services	67,870,696	12,198,043	12,183,831	18.0%	16.8%
Sun Metro General Operations	56,541,688	13,254,397	14,016,735	23.4%	24.1%
International Bridges Operations	15,015,015	4,225,523	5,294,098	28.1%	29.8%
Motor Vehicle Rental Tax	2,700,000	194,163	491,866	7.2%	16.1%
Animal Services	8,859,029	1,931,581	1,978,559	21.8%	24.8%
Zoo Operations	2,261,246	1,519	456,369	0.1%	26.0%
Total	\$196,305,201	\$41,101,118	\$45,776,885	20.9%	22.0%

1. Airport awarded \$15.4 million from CAREs Act
2. Sun Metro awarded \$40.8 million from CAREs Act
3. Motor Vehicle Rental Tax – special revenue fund that is restricted for Sun Bowl game

El Paso International Airport

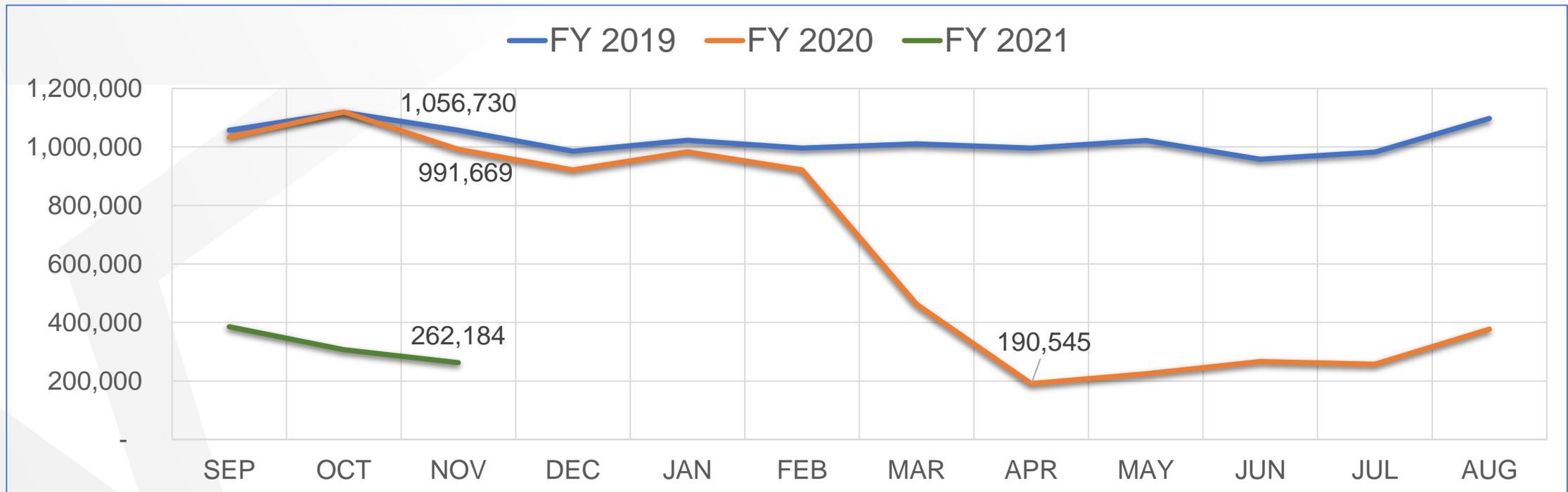


- Enplanements through November down (59.3%) compared to the same period last year
- Preliminary information indicates a drop of (61.7%) in November compared to last year



Mass Transit

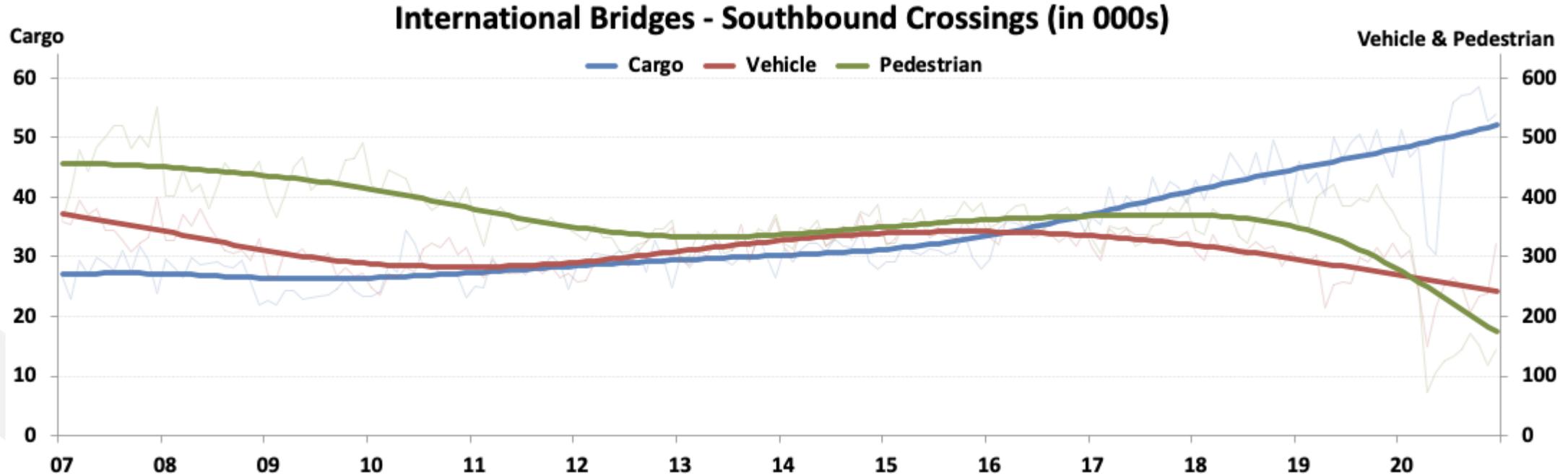
- Ridership through November is down (69.6%) compared to the same period last year
- November ridership shows a decline of (73.6%) compared to last year



International Bridges

- Southbound Traffic
 - Pedestrian
 - (59.1%) decline through October
 - (63.7%) decline in October over last year
 - Vehicle
 - (43.3%) decline through October
 - (41.5%) decline in October over last year

- Southbound Traffic
 - Cargo
 - 5.8% increase through October
 - 2.9% increase in October over last year



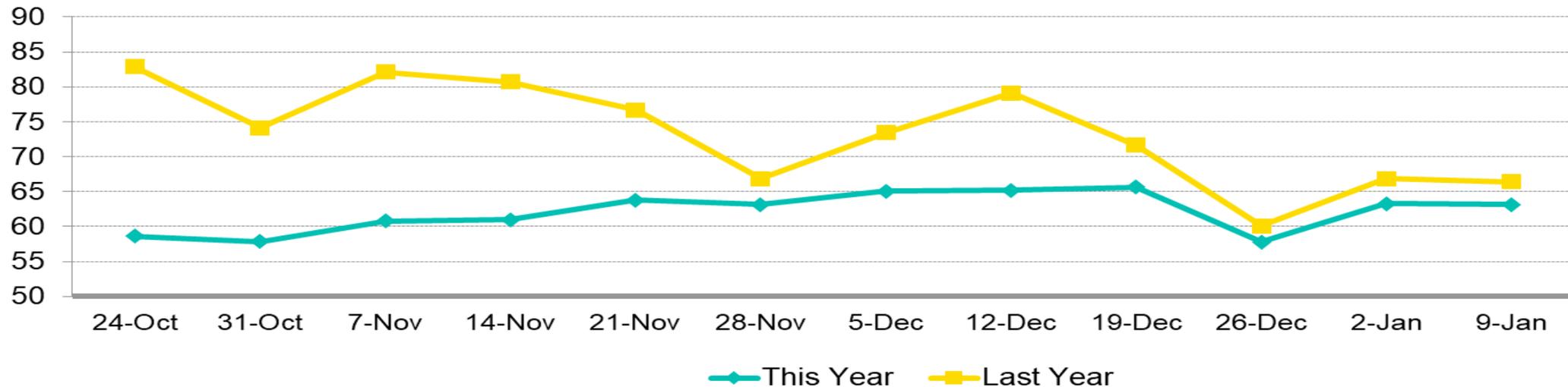
Hotel Occupancy

January 3, 2021 – January 9, 2021

- 63.1% avg weekly occupancy remained relatively flat, a .31% decrease from week prior (63.3%).
- This week's occupancy is only 5% lower than the same period one year ago despite an 7.1% increase in supply.
- Revenue at \$3.151M is up from \$3.170M the week prior – a .58% decrease this week from last.

Source: SmithTravel, January 13, 2021

Weekly Occ (%) - Oct 24, 2020 to Jan 09, 2021



MISSION



Deliver exceptional services to support a high quality of life and place for our community

VISION



Develop a vibrant regional economy, safe and beautiful neighborhoods and exceptional recreational, cultural and educational opportunities powered by a high performing government



VALUES

Integrity, **R**espect, **E**xcellence,
Accountability, **P**eople



CAPITAL IMPROVEMENT PROGRAM (CIP)

BUDGET TRANSFER REPORT

FIRST QUARTER FY 2021

Date Completed	Fund	Amount	Project	BT #	Justification	Funding Source
9/16/2020	4741 4743 4950	\$0	PCP17TRAN5	2021-0010	Re classify the budget to the proper accounts for Bicycle Connectivity Phase 1 PCP17TRAN5, no overall change to project budget.	CO 2017 ISSUE CO ISSUE FY18 CAPITAL PROJECTS - TXDOT
9/17/2020	4950	\$5,195,251	PCP20TRAN06	2021-0019	Set up appropriation for Bicycle Infrastructure Citywide (PCP20TRAN06). TXDOT portion of project.	CAPITAL PROJECTS - TXDOT
9/18/2020	4800	\$12,513 (\$12,513)	PCPBALANCE PCP13PRKA33	2021-0024	Transfer appropriation to PCPBALANCE from project savings from Jan Sumrall Playground (Project Complete)	2012 QUALITY OF LIFE
9/18/2020	4800	\$18,563 \$28,873 \$77,360 \$110,503 \$140,392 \$150,765 \$1,017,289	PCP21LIBA02I PCP21LIBA04I PCP21LIBA03I PCP21LIBA06I PCP21LIBA01I PCP21LIBA05I PCP21PRK01I	2021-0029	Set up appropriation for facility repairs at Libraries (Dorris Van Doren, Jose Cisneros, Armijo, Clardy Fox Westside, Esperanza Moreno & Main) & Leo Canellare Pool System Improvement. CC 08/11/20	2012 QUALITY OF LIFE
9/18/2020	4530	\$530,000 (\$530,000)	PCPBALANCE PCP09ST0020	2021-0030	Transfer appropriation to PCPBALANCE from project savings from Alameda RTS (Project Complete)	CO 2011 ISSUE
9/25/2020	4510 4530	(\$300,000) \$300,000	PCPBALANCE PIF20MF010	2021-0033	Transfer appropriation from PCPBALANCE to PIF20MF010 (City 1 Facility HVAC)	CO 2010 ISSUE CO 2011 ISSUE
9/25/2020	4950 4510 4740 4743	\$0	PCP15TRAN03	2021-0056	To adjust budget for Street Median project - PCP15TRAN03 to be able to process JE with new accounts and balances, no overall change to project budget.	CAPITAL PROJECTS - TXDOT CO 2010 ISSUE 2013 STREET INFRASTRUCTURE CO ISSUE FY18
10/7/2020	4560	(\$50,096) \$50,096	PCPBALANCE PCP16MF010	2021-0067	Transfer from PCPBALANCE for FFE (Furniture) San Jacinto Visitors Center/Restrooms.	FY12-13 CO'S CIP PLAN
10/8/2020	4950	\$1,224,024	PCP18TRAN01	2021-0041	Set up appropriation for Bicycle Conn II for the fund 4950 TXDOT portion - LPAFA Agreement.	CAPITAL PROJECTS - TXDOT
10/8/2020	4740	(\$20,246) \$18,343 \$1,903	PCPBALANCE PCP13ST003Y3C PCP13ST003Y3G	2021-0042	Transfer funds from PCPBALANCE to Flower St and to Alicia St for Contract Increase via CO #22.	2013 STREET INFRASTRUCTURE
10/8/2020	4530	(\$521,531) \$521,531	PCPBALANCE PCP20TRAN06	2021-0065	Transfer appropriation from PCPBALANCE to Bicycle Infrastructure City wide Project (PCP20TRAN06) - LPAFA Agreement.	CO 2011 ISSUE
10/8/2020	4743 4741 4950	\$0	PCP17TRAN4	2021-0080	To reclassify the expenses to the appropriate accounts for Chamizal Phase I - PCP17TRAN4, no overall change to project budget.	CO ISSUE FY18 CO 2017 ISSUE CAPITAL PROJECTS - TXDOT

**CAPITAL IMPROVEMENT PROGRAM (CIP)
BUDGET TRANSFER REPORT
FIRST QUARTER FY 2021**

Date Completed	Fund	Amount	Project	BT #	Justification	Funding Source
10/15/2020	4510 4950 4743 4740	\$0	PCP10TRAN60	2021-0091	To add account numbers to process journal entry to adjust expenses to the correct account, no overall change to project budget.	CO 2010 ISSUE CAPITAL PROJECTS - TXDOT CO ISSUE FY18 2013 STREET INFRASTRUCTURE
10/15/2020	4970	\$55,795 \$65,880	PCP18TRAN05 PCP18TRAN06	2021-0094	To setup water/sewer for Yarbrough Bridget Replacement and Alabama Bridge Recon PSB portion.	OTHER OUTSIDE SOURCES
10/15/2020	4800	(\$5,746) \$5,746	PCP20NIPD3A PCP20NIPD3B	2021-0096	Transfer appropriation within program NIP from Balsan Siidewal Gap to Aztec Mescalero Traffic Circle (Same District)	2012 QUALITY OF LIFE
10/20/2020	4800	(\$100,317) \$100,317	PCP13PRKC05 PCPBALANCE	2021-0046	Transfer project savings from Pavo Real Pool project to PCPBALANCE.	2012 QUALITY OF LIFE
10/20/2020	4740	(\$25,972) \$25,972	PCPBALANCE PCP18ST005	2021-0051	Set up appropriation from PCPBALANCE to Edgemere Linear Park (PCP18ST005) to cover Change Order.	2013 STREET INFRASTRUCTURE
10/20/2020	4970	\$62,360	PCP18TRAN03	2021-0057	Set up appropriation for PSB (Water System Improvements) for PCP18TRAN03 (Davis Bridge Reconstruction)	OTHER OUTSIDE SOURCES
10/20/2020	4510 4710 4741	\$0	PCP17TRAN01	2021-0063	To adjust for correct account allocation to process the JE for University project - PCP17TRAN01, no overall change to project budget.	CO 2010 ISSUE CO 2009 ISSUE CO 2017 ISSUE
10/22/2020	4740	(\$258,328) \$129,164 \$129,164	PCPBALANCE PCP13ST003Y3C PCP13ST003Y3G	2021-0103	Transfer from PCPBALANCE to complete the Flower St and Alicia St project (South Central).	2013 STREET INFRASTRUCTURE
10/22/2020	4530	(\$240,000) \$240,000	PCP09ST0020 PCPBALANCE	2021-0107	Transfer project savings from Alameda RTS to PCPBALANCE.	CO 2011 ISSUE
10/22/2020	4746	\$0	PCP11MT050B	2021-0108	To setup the correct PO expense accounts for Montana RTS - Airport - PCP11MT050B, no overall change to project budget.	2020 CAPITAL FUNDING PLAN
10/22/2020	4740	\$0	PCP19ST015	2021-0112	To transfer funds from capital accounts to expenditures to cover replacement of tress in Montoya Heights Area, no overall change to project budget.	2013 STREET INFRASTRUCTURE
10/28/2020	4800	(\$260,000) (\$300,000) \$560,000	PCP13ZOOA07 PCP13ZOOD11 PCPBALANCE	2021-0122	Transfer project savings from Penguins Exhibit and Support Element Zoo Wide into PCPBALANCE.	2012 QUALITY OF LIFE
10/28/2020	4800	\$0	PCP13ZOOA06	2021-0126	To move funds into various expense accounts for Galapagos Exhibit project, no overall change to project budget.	2012 QUALITY OF LIFE

**CAPITAL IMPROVEMENT PROGRAM (CIP)
BUDGET TRANSFER REPORT
FIRST QUARTER FY 2021**

Date Completed	Fund	Amount	Project	BT #	Justification	Funding Source
10/28/2020	4800	\$0	PCP13ZOOD01	2021-0127	To move funds into various expense accounts for the Africa Bird Holding project, no overall change to project budget.	2012 QUALITY OF LIFE
10/28/2020	4530 4950	\$0	PCP11MT040	2021-0143	To balance accounts for Dyer RTS, no overall change to project budget.	CO 2011 ISSUE CAPITAL PROJECTS - TXDOT
11/5/2020	4950 4530	\$1,637,449 (\$234,606)	PCP21TRAN01 PCPBALANCE	2021-0161	Set up appropriation for the City portion for the Playa Drain Shared Path and TXDOT Portion.	CAPITAL PROJECTS - TXDOT CO 2011 ISSUE
11/5/2020	4510 4741 4950	\$0	PCP15TRAN04	2021-0167	To reclassify expenses for Edgemere Richbeem, no overall change to project budget.	CO 2010 ISSUE CO 2017 ISSUE CAPITAL PROJECTS - TXDOT
11/9/2020	4800	\$0	PCP13PRKC01	2021-0175	Reclassify appropriation to the proper accounts for Chapoteo Water Park, no overall change to project budget.	2012 QUALITY OF LIFE
11/16/2020	4510	(\$2,518) \$2,518	PCP19TRAN03 PCPBALANCE	2021-0191	To move funds from CBD 4 - PCP19TRAN03 to PCPBALANCE.	CO 2010 ISSUE
11/16/2020	4510 4743 4950	\$0	PCP10TRAN60	2021-0193	To cleanup the budget for Dyer Pedestrian Enhancements, no overall change to project budget.	CO 2010 ISSUE CO ISSUE FY18 CAPITAL PROJECTS - TXDOT
11/17/2020	4530 4746 4950	\$0	PCP11MT050	2021-0163	To reclassify expenses for Montana RTS, no overall change to project budget.	CO 2011 ISSUE 2020 CAPITAL FUNDING PLAN CAPITAL PROJECTS - TXDOT
11/17/2020	4800	\$10,013 \$22,041 (\$10,013) (\$22,041)	PCP20NIPD1B PCP20NIPD2B PCP20NIPD1C PCP20NIPD2A	2021-0164	Transfer appropriation within NIP program to complete other projects. NIP Round #4.	2012 QUALITY OF LIFE
11/17/2020	4746	(\$1,442,414) \$834,933 \$93,764 \$73,767 \$73,370 \$46,058 \$19,115 \$301,407	PCP20MPOMATCH PCP17TRAN5 PCP20TRAN01 PCP20TRAN03 PCP20TRAN02 PCP17TRAN4 PCP20TRAN04 PCP11MT050	2021-0204	To move from MPO Match (master project) to the assigned MPO projects as approved.	2020 CAPITAL FUNDING PLAN
11/17/2020	4530	\$0	PCP11MT040	2021-0206	To reclassify budget to FTA expenses for Dyer RTS, no overall change to project budget.	CO 2011 ISSUE
11/18/2020	4741 4743 4950	\$0	PCP17TRAN5	2021-0215	To move between accounts to match new budget summary for project Bicycle Connectivity Phase, no overall change to project budget.	CO 2017 ISSUE CO ISSUE FY18 CAPITAL PROJECTS - TXDOT

**CAPITAL IMPROVEMENT PROGRAM (CIP)
BUDGET TRANSFER REPORT
FIRST QUARTER FY 2021**

Date Completed	Fund	Amount	Project	BT #	Justification	Funding Source
11/18/2020	4710 4950 4690 4743	\$0	PCP19TRAN03	2021-0230	To reclassify expenses between accounts for CBD4, no overall change to project budget.	CO 2009 ISSUE CAPITAL PROJECTS - TXDOT CO 2006 ISSUE CO ISSUE FY18
11/19/2020	4743	(\$8,777,437) \$8,777,437	PCP18ST011 G20COVIDTR	2021-0231	Transfer appropriation from Railroad Recon project to cover Covid 19 Facilities approved by City Council 11/09/20.	CO ISSUE FY18
11/19/2020	4743 4950	\$0	PCP18TRAN01	2021-0234	To adjust balances to the budget summary for Bicycle Connectivity Phase II, no overall change to project budget.	CO ISSUE FY18 CAPITAL PROJECTS - TXDOT
11/19/2020	4510 4740	\$0	PCP15TRAN03	2021-0237	To balance Street Median accounts, no overall change to project budget.	CO 2010 ISSUE 2013 STREET INFRASTRUCTURE
11/19/2020	4510 4710 4950	\$0	PCP17TRAN01	2021-0238	To reclassify expenses to process time charges for University, no overall change to project budget.	CO 2010 ISSUE CO 2009 ISSUE CAPITAL PROJECTS - TXDOT
11/23/2020	4746	\$0	PCP20PLANDOCS	2021-0184	Reclassify budget account to the proper account for PCP20LANDOCS (City Wide Study), no overall change to project budget.	2020 CAPITAL FUNDING PLAN
11/23/2020	4743 4950	\$0	PCP18TRAN06	2021-0239	To reclassify expenses for Alabama Bridge, no overall change to project budget.	CO ISSUE FY18 CAPITAL PROJECTS - TXDOT
11/30/2020	4740 4745	\$0	PCP17ST011	2021-0200	Align budget for Viscount Blvd Landscaping and Lighting, no overall change to project budget.	2013 STREET INFRASTRUCTURE 2019 CAPITAL PLAN
11/30/2020	4950	(\$3,408,407) \$3,679,607	PCP06ST0090 PCP19TRAN03	2021-0233	To reclassify revenue from old CBD4 to new CBD4 - PCP19TRAN0 and to increase the appropriation to meet with the revised LPAFA for CBS4 - PCP19TRAN03.	CAPITAL PROJECTS - TXDOT
11/30/2020	4743 4950	\$0	PCP18TRAN02	2021-0240	To reclassify expenses for Chamizal Phase II, no overall change to project budget.	CO ISSUE FY18 CAPITAL PROJECTS - TXDOT
11/30/2020	4743 4950	\$0	PCP18TRAN03	2021-0247	To reclassify expenses for Davis Bridge, no overall change to project budget.	CO ISSUE FY18 CAPITAL PROJECTS - TXDOT
11/30/2020	4800	(\$23,157) \$23,157	PCP20NIPD1C PCP20NIPD1B	2021-0251	Transfer appropriation within NIP DISTRICT #1 from Rim Area Street Sings Project to Madeline Park. NIP Round #4.	2012 QUALITY OF LIFE