

Stakeholders Input Interviews

- Schedule individual meetings with each stakeholder. Stakeholders include:
 - FOAC members,
 - City Manager,
 - A sample of Deputy City Managers,
 - A sample of Department Heads and Staff.



9 Risk Areas

- 1. Management Interest
- 2. Budget Risk
- 3. Strategic Risk
- 4. Reputation Risk
- 5. Compliance Risk
- 6. High Level of Decentralization

- 7. Legal Claims
- 8. Time Last Audited
- 9. Change in Management



Risk Scoring

- 5 Point Scoring Method
 - 9 Risk Areas x 5 points each = 45 points
 - 45 points + 5 points for weighting = 50 points maximum
- Historically, the average number of points needed to be considered for an audit is 38 to 42 points.



Available Audit Hours

- 40 hour work week x 52 weeks = 2,080 hours available per Auditor.
- Subtract time for Vacations, Holidays, Sick Leave, Training, Contingency, and Office Admin Time. (Approximately 520 Hours)
- Leaves you with <u>1,560 audit hours available per Auditor</u>.
- 1,560 hours x Number of Auditors = Total hours available for audits
 - (1,560 x 8 = **12,480** total hours available for audits)



Approximate Hours per type of Engagement

- Full Audits = 500 hours
- Follow-Up Audits = 250 hours
- Recurring Audits = Varies by engagement (Hotline, FOAC meetings, Tax Office Refunds, HOT Audits, Franchise Fee Audits, Sales Tax Monitoring, Cybersecurity Audits)



Scheduling

- Which quarter do the engagements go?
- Who gets the assignment?
- Team members involved?
- Intangibles (e.g., auditor resigns, goes on sick leave, or auditor skill sets/experience increases)



Q&A

