

Public Safety Update

Goal 2

VISION BLOCK

Safe and Beautiful Neighborhoods

Strategic Goal

Set the Standard for a Safe and Secure City





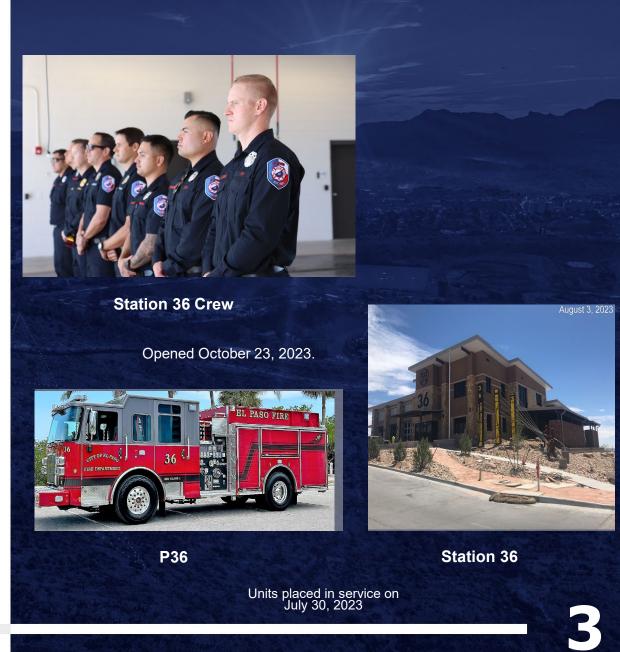


Agenda

- Staffing
 - FTEs
 - Attrition
 - CBA impact
 - Safer impact
- Apparatus/Equipment
 - Replacement Plan
 - Challenges
 - Scott Air Paks
- Buildings
 - Shortfalls



Prioritization



- FY 2024 Staffing
 - Total Uniformed FTEs 988
 - Filled Uniformed Positions –920 (as of January 4, 2023)



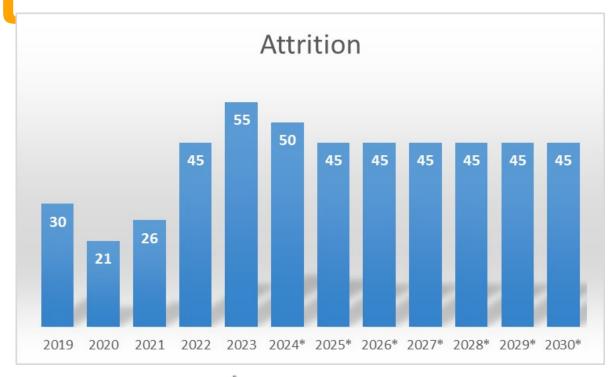




4

Attrition by Fiscal Year

*Projected





Recruit Classes

- Class 98 41 cadets (11/21/21)
- Class 99 30 cadets (02/11/22)
- Class 100 29 cadets (08/12/22)
- Class 101 45 cadets (02/23/23)
- Class 102 25 cadets (07/30/23)
- Class 103 42 cadets (current class)
- Class 104 47 cadets (starts 1/16/24)
- Class 105 45 cadets (starts 01/2025)









Safer Grant Impact – Staffing Costs

- With Safer Grant for FY25
 - o FY25 \$621,800.94
 - o FY26 \$797,662.53
 - o FY27 \$861.475.58
- Without Safer Grant for FY25
 - o FY25 \$1,939,952.60
 - o FY26 \$2,430,471.96
 - o FY27 \$2,613,064.85





FY 2024 Staffing

- Total Communications FTEs –
 144
- Filled Uniformed Positions 95
 (as of January 4, 2023)





FTEs



8

Fire Communications Attrition by Fiscal Year

*Projected





Communcations Recruit Classes

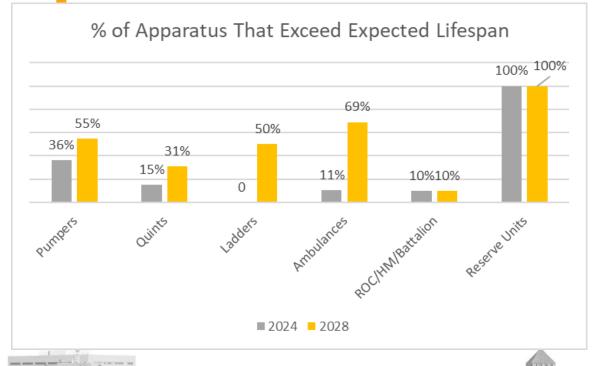
- Class 14 3 graduates (01/2020)
- Class 15 6 graduates(06/2020)
- Class 16 8 graduates (09/2020)
- Class 17 3 graduates (05/2021)
- Class 18 3 graduates (11/2021)
- Class 19 5 graduates (02/2022)
- Class 20 6 graduates (05/2022)
- Class 21 4 graduates (08/2022)
- Class 22 9 graduates (12/2022)
- Class 23 4 graduates (05/2023)
- Class 24 4 graduates (07/2023)
- Class 25 2 graduates (10/2023)
- Class 26 30 total trainees (starts 01/16/2024)







Apparatus Replacement Plan







Apparatus

- 5 Quints
- 7 Pumpers
- 10 Ambulances
- 7 Staff Vehicles
- 1 SCBA Trailer

<u>Challenges</u>

- 48 month-built time
- Inflation cost 7% in 1 year



Limited parts availability



Quint 1





Rescue 36

Quint 2

Equipment

- Air-PAK 75 SCBA 2007 Model updated to 2013 edition is discontinued
- Cannot be upgraded & certified to new NFPA 1981 standards.
- Out of warranty
- Outdated technology
- Parts no longer available (higher cost of repairs & longer out of service time)
- Bottle replacement cost is \$1,015,528.00 over next 3 years
- Replacement Air-Pak cost \$7,946,632.00 (includes warranty)















2019 Capital Bond Program Projects:

| • | Station 36 | \$11.3 million |
|---|--|----------------|
| • | Station 38 | \$11.8 million |
| • | Special Teams Station | \$17.1 million |
| • | Station 40 | \$15.5 million |
| • | Public Safety Facility (Logistics, FD HQ and Training) | \$59.2 million |
| • | Station Renovations | \$74.4 million |
| • | Vehicle Replacement (partial – 2020) | \$1.8 million |

Total Proposed Capital Investment:



\$191.2 million



Completed Projects:

Fire Station 19

• Budgeted \$3,009,896.00

Actual Cost \$3,737,974.42

Fire Station 20

• Budgeted \$548,934.46

Actual Cost \$548,934.46

Fire Station 21

• Budgeted \$1,869,312.00

Actual Cost \$2,299,198.02

Fire Station 36

• Budgeted \$11,300,000.00

Actual Cost \$11,420,075.64







Fire Station 10



Projects Under Construction:

Fire Station 26

Budgeted \$1,405,974.00

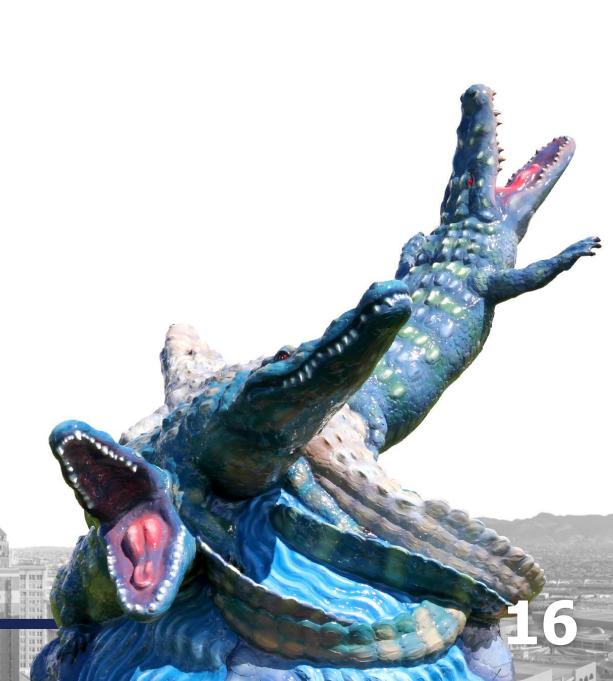
• Actual Cost \$1,714,726.47

Fire Station 10

Budgeted \$1,856,138.00

• Actual Cost \$2,278,795.99







Design completed (Construction to start in FY2024)

Fire Station 14

| Budgeted | \$961,942.00 |
|------------------------------|--------------|
|------------------------------|--------------|

Projected Cost \$1,154,607.00*

Fire Station 15

• Budgeted \$1,631,775.00

Projected Cost \$1,999,559.00*

Fire Station 16

Budgeted \$1,421,334.00

• Projected Cost \$2,278,795.99*

Fire Station 25

Budgeted \$2,257,605.00

Projected Cost \$2,789,000.00*

^{*}Reduction in scope





Design completed (Construction to start in FY2024)

Fire Station 38

Budgeted \$11,800,000.00Projected Cost \$12,192,370.00

Public Safety Facility (includes PD &FD Training Academy*, Fire HQ, Fire Logistics and Fire Vehicle Maintenance)

• Budgeted \$59,200,000.00

Projected Cost TBD

Special Teams Station

Budgeted \$17,100,000.00
 Projected Cost \$23,919,245.00

*Funding will come from both PD and FD





Projects on Hold

Fire Station 3

• Budgeted \$3,148,049.00

• Projected Cost \$3,912,245.70

Fire Station 18

• Budgeted \$1,308,773.00

Projected Cost \$1,592,113.00*



^{*}Reduction in scope



Projects in Design Phase

Fire Station 17

Budgeted \$2,815,177.00Projected Cost \$9,000,000.00

Fire Station 22

Budgeted \$4,847,053.00Projected Cost \$6,055,433.00

Fire Station 23

Budgeted \$1,255,764.00
 Projected Cost \$1,525,244.00

Fire Station 20

• Budgeted \$2,025,903.00*

Projected Cost TBD

Fire Station 24

EPA

Budgeted TBD

Projected Cost \$1,578,970.00

*Includes the cost of bay addition

El Paso Police Department Goal 2

VISION BLOCK



- Bond
- Building
- Vehicles
- Projects
- Staffing





BOND

| | \$ IN MILLIONS |
|---|----------------|
| EASTSIDE COMMAND CENTER (MUNICIPAL COMPLEX) | \$ 38.6 M |
| PUBLIC SAFETY TRAINING ACADEMY | \$ 19.9 M |
| POLICE HEADQUARTERS | \$ 90.6 M |
| CENTRAL REGIONAL COMMAND | \$ 24.6 M |
| RENOVATE 4 REGIONAL COMMAND CENTERS | \$ 44.8 M |
| FLEET REPLACEMENT | \$ 3.3 M |
| PROPOSED USE OF BOND FUNDS | \$221.9 M |

^{*}Amounts listed are preliminary estimates subject to change. Actual use of any approved bond funds will be determined by subsequent action by City Council



- Currently the Far East Regional Command is under construction with a soft opening date in April 2024
- Approx. \$39.4 M





 Currently the Far East Regional Command is under construction with a soft opening date in April 2024

Approx. \$39.4 M



The new Central Regional Command location is still to be determined

HQ and Academy are scheduled to be developed at the Martin Luther King site in Northeast El Paso



FAR EAST COMMAND STAFFING

| Far East Regional Com | mand | |
|--------------------------------------|------|-----------------|
| | | |
| Police Officer | 61 | 6,049,445.91 |
| Detective | 8 | 718,584.96 |
| Sergeant | 15 | 1,754,448.72 |
| Lieutenant | 5 | 650,430.90 |
| Commander | 1 | 139,992.69 |
| | 90 | \$9,312,903.18 |
| | | |
| | | |
| Office Manager | 1 | 49,536.40 |
| Research Assistant | 1 | 51,199.60 |
| Secretary | 1 | 37,336.40 |
| Senior Secretary | 1 | 41,354.00 |
| Senior Office Assistant | 3 | 107,694.00 |
| Police Community Services Supervisor | 1 | 69,663.20 |
| | 8 | \$ 356,783.60 |
| | | |
| | | \$ 9,669,686.78 |
| | | |

Goal was to add 5 additional positions to each academy class starting in 2020 to reach needed levels for Far East Command

Vehicles (included in the 5 year plan) 64 Marked 25 unmarked





BOND PROJECTS

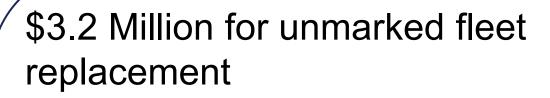
Renovation started in 12/23 with the Northeast Regional Command Center











Department purchased 182 unmarked vehicles

76 – 2020 Chevy Malibu's

50 - 2020 Nissan Sentra's

50 – 2022 Chevy Malibu's

Purchase order issued for 1 Pickup truck and 5 Equinox' to be delivered in 2024

EPA_

Vehicles



2017 city issued certificate of obligations for public safety, infrastructure, streets and quality of life

19.8 Million Dollars allocated for police vehicles

18 motorcycles 300 marked units

9 K9 SUV's

1 Crime Scene Truck

2 Special Traffic Investigations Trucks

12 Mustangs

5 Ford Explorers

1 Evidence Management Van





Vehicle Purchases Approx. \$3 Million

| Amount | Details |
|--------|--------------------------------|
| 20 | Interceptor Utility |
| 4 | Interceptor Utility |
| 15 | PEC's |
| 5 | K9 utility vehicles |
| 18 | Motorcycles |
| 1 | unmarked truck |
| 4 | Covert Unmarked |
| 1 | Mobile Command Post |
| 5 | Equinox |
| 3 | Marked Code Pickups |
| 1 | Unmarked Code Pickup |
| 1 | Utility Covert SUV - TAG |
| 2 | Marked SUV's K9 - TAG |
| 18 | Utility Patrol SUV - TAG |
| 1 | Bucket Truck - ARPA City Watch |
| 1 | FLIR Vehicle - ARPA City Watch |
| 3 | Tahoe |





EPPD COMMAND POST





5 YEAR VEHICLE REPLACEMENT PLAN

487 Marked units 380 Unmarked vehicles

867 Total Vehicles

Year 1 - 2024

Replace 90 Marked Replace 60 unmarked

Total Replacement 154 Costs \$12,711,030

Year 4 - 2027Replace 74 Marked
Replace 38 unmarked

Total Replacement 112 Costs \$9,740,175

Total vehicles replaced/purchased 722 Total program costs - \$63,413,338

Year 2 - 2025

Replace 94 Marked Replace 41 unmarked

Total Replacement 135 Costs **\$11,637,111**

Year 5 – 2028Replace 76 Marked
Replace 38 unmarked

Total Replacement 114 Costs \$12,767,518

Year 3 - 2026

Replace 86 Marked Replace 38 unmarked

Total Replacement 124 Costs **\$11,119,421**

On average for the last 3 years city budgets **\$3 million** for vehicle replacement





Continuing Projects

Digital Video Recording System

City Watch Camera Program

Taser Systems





DIGITIAL VIDEO RECORDING SYSTEMS PROJECT FIVE YEAR ESTIMATED COST ANALYSIS

TIVE TEAT ESTIMATED COST ANA

BWC – BODY WORN CAMERA

MVR – MOBILE VIDEO RECORDER

| Cameras Service Lease Agreement | 700 | 764 | 827 | 890 | 952 |
|---------------------------------|-----|-----|-----|-----|-----|
| | | | | | |

| | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | Total |
|-------------------------------|--------------|--------------|--------------|----------------|----------------|----------------|
| BWC Total | \$896,960.00 | \$882,848.00 | \$949,233.00 | \$1,016,517.00 | \$1,081,834.00 | \$4,827,392.00 |
| 410 Vehicle MVR Costs | \$634,680.00 | \$634,680.00 | \$634,680.00 | \$634,680.00 | \$634,680.00 | \$3,173,400.00 |
| Personnel costs and Computers | \$157,342.00 | \$840,167.00 | \$848,569.00 | \$857,055.00 | \$865,624.00 | \$3,568,757.00 |

BWC and MVR Total for Patrol and Traffic

\$1,688,982.00 \$2,357,695.00 \$2,432,482.00 \$2,508,252.00 \$2,582,138.00 *\$11,569,549.00*



DVRS

Issued

714 BWC (1/2023) 351 in car camera (4/2023) 36 motorcycles

BWC Videos 393,009 In Car Camera Videos 143,205 ORR - 2,295

Staffing

2 police officers5 Police Support Specialist1 BSA1 Lieutenant

BWC - ARPA Funding Budget: \$6,600,000 Expenses: \$1,463,167

Encumbrance (POs): \$1,782.792

Committed ARPA Budget: \$ 3,354,042 OOG Grant \$ 812,774 Total committed funds **\$4,166,816**

*City to start picking up costs approximately September 2025





City Watch Camera Program

A City of El Paso initiative that allows EPPD access to public and private camera systems and recordings including schools, hospitals, and shopping centers.

Fixed Security Platforms

Mobile Security Camera Platform(s)

Unmanned Aerial System

Necessary equipment

Recording Servers
Internet Infrastructure
Police Support Service Specialist

- Senior Citizen Centers
- Entertainment Districts
- City Parks/Skate Parks
- Sport Park Complexes
- City Recreational Centers
- Sun Metro Locations
- Public Safety Facilities (Camera Additions Only)





City Watch Camera Program



Approximately 420 cameras
Approximately 42 servers
1 Flir Truck
Covert cameras 25
Solar Power Trailer Tower
camera 8
1 Bucket Truck

Budget \$7,000,000 over 3 years Expended \$ 1.4M Encumbrance (POs) \$615,511 Remaining Budget **\$4,984,384**

\$210,000 annual maintenance costs
Year 6 \$1.8 m for server replacement and internet hardware
Year 7-10 \$1.2 m per year for camera replacement and solar power units

Staffing
3 Police Support Service Specialist



Taser Systems

| Tasers needed per year for Growth | | | | | | | | |
|-----------------------------------|---------------|--------------|------------------|----------------|----------------|-----------------|--|--|
| | 2025 | 2026 | 2027 | 2028 | 2029 | | | |
| New | 115 | 115 | 115 | 115 | 115 | | | |
| Attrition | 60 | 60 | 60 | 60 | 60 | | | |
| | 55 | 55 | 55 | 55 | 55 | | | |
| | Taser | replacement | ts per Year | | | | | |
| X26E | 659 | 0 | 0 | 0 | 0 | | | |
| X26P | 0 | 156 | 213 | 0 | 0 | | | |
| | 714 | 211 | 268 | 55 | 55 | | | |
| Taser Models | Need Replaced | | | | | | | |
| X26E | 659 | | | | | | | |
| X26P | 369 | | | | | | | |
| | | Projecte | d costs Per Year | r | | | | |
| | | | | | | | | |
| | | 75 | 2 Bundles | | | | | |
| | 2025 | 2026 | 2027 | 2028 | 2029 | | | |
| Estimate Cost per unit | \$886.99 | \$886.99 | \$886.99 | \$886.99 | \$886.99 | Total for 5 yrs | | |
| Estimated Cost per Year | \$633,308.51 | \$187,154.19 | \$237,712.43 | \$48,784.27 | \$48,784.27 | | | |
| | | \$820,462.70 | \$1,058,175.13 | \$1,106,959.40 | \$1,155,743.67 | \$4,141,340.89 | | |

AXON





El Paso Police Attrition Fiscal Year

| | | Attrition | | | | Actual |
|------------------------|------|-----------|------|------|------|--------|
| | | | | | | YTD |
| Fiscal Year | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 |
| FY Start Actual | 1068 | 1118 | 1170 | 1148 | 1147 | 1124 |
| FY End Actual | 1118 | 1170 | 1148 | 1147 | 1124 | 1118 |
| Attrition | | | | | | |
| Retirement | 21 | 26 | 34 | 43 | 39 | 12 |
| Other | 28 | 27 | 18 | 25 | 31 | 7 |
| Attrition Total | 49 | 53 | 52 | 68 | 70 | 19 |
| Attrition Rate | 5% | 5% | 4% | 6% | 6% | 2% |
| Academy Graduates | 98 | 105 | 29 | 66 | 43 | 13 |
| Lateral/Reinstate | 1 | 0 | 1 | 1 | 4 | 0 |
| # Net Gain/Loss | 50 | 52 | -22 | -1 | -23 | -6 |
| | | | | | | |
| *actuals as of 12/20/2 | 3 | | | | | |

ELIGIBLE TO RETIRE 251





Attrition Rates Academy Classes

| Academy | Start Date | Recruits | Attrition | Attrition Rate | Graduation Date | Graduates |
|---------|---------------|----------|-----------|-------------------|--------------------|-----------|
| 132nd | 1/23/2023 | 14 | 1 | 7.14% | 11/17/2023 | 13 |
| 131st | 9/19/2023 | 25 | 9 | 36.00% | 7/12/2023 | 16 |
| 130th | 7/25/2023 | 31 | 4 | 12.90% | 5/17/2023 | 27 |
| 129th | 9/13/2021 | 35 | 5 | 14.29% | 7/25/2022 | 30 |
| 128th | 7/20/2020 | 47 | 12 | 25.53% | 2/21/2021 | 35 |
| 127th | 1/20/2020 | 39 | 10 | 25.64% | 8/24/2020 | 29 |
| 126th | 7/29/2019 | 50 | 7 | 14.00% | 3/2/2020 | 43 |
| 125th | 1/28/2019 | 79 | 17 | 21.52% | 9/9/2019 | 62 |
| 124th | 6/18/2018 | 62 | 11 | 17.74% | 1/22/2019 | 51 |
| 123rd | 2/26/2018 | 57 | 10 | 17.54% | 10/1/2018 | 47 |
| 122nd | 6/19/2017 | 74 | 12 | 16.22% | 1/22/2018 | 62 |
| 121st | 6/20/2016 | 56 | 6 | 10.71% | 1/22/2017 | 50 |
| 120th | 4/25/2016 | 35 | 4 | 11.43% | 11/27/2016 | 31 |
| 119th | 6/22/2015 | 50 | 5 | 10.00% | 1/24/2016 | 45 |

Due to Covid no academy class from 7/22 - 7/23

Current Staffing as of 1/1/24 1112





Current and Upcoming Academy Classes



| Academy | Start Date | End Date | Start Fiscal Year | End Fiscal Year | Budgeted Graduate Goal |
|-------------------|------------|-----------|-------------------------|-----------------------|------------------------------|
| 133rd | 5/22/2023 | 3/15/2024 | FY23 | FY24 | 35 |
| 134th | 9/11/2023 | 7/22/2024 | FY24 | FY24 | 35 |
| Lateral 19 | 11/6/2023 | 1/22/2024 | FY24 | FY24 | 5 |
| 135th | 1/22/2024 | 12/2/2024 | FY24 | FY25 | 35 |
| Lateral 20 | 3/4/2024 | 5/6/2024 | FY24 | FY24 | 5 |
| 136th | 5/13/2024 | 3/28/25 | FY24 | FY25 | 35 |
| 137 th | 9/9/2024 | 7/25/25 | FY25 | FY25 | 35 |
| Lateral 21 | 11/4/2024 | 1/13/2025 | FY25 | FY25 | 5 |
| 138 th | 1/26/2025 | 12/7/25 | FY25 | FY25 | 35 |

16 started with 2419 started with 20

3

31 pending 9 pending



Recruit Academy Length:

• 10.5 months

Probationary length (FTO program):

• 12 months

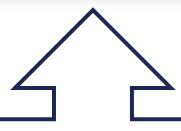
Lateral Academy Length:

10 weeks

Lateral Field Training Program (LFTO):

14 weeks





- Longer open enrollment periods (4 months)
- Remove college credit requirement for academy entry
- Implemented Saturday testing
- Utilizing NEOGOV text messaging
- On-line Self Scheduling options for written exam



NEW IDEAS



- Skillbridge
- Professional Marketing Strategies
- Certified Trainee Program
- Recycle Program







MISSION



Deliver exceptional services to support a high quality of life and place for our community.

VISION



Develop a vibrant regional economy, safe and beautiful neighborhoods and exceptional recreational, cultural and educational opportunities powered by a high performing government.

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VALUES

Integrity, Respect, Excellence, Accountability, People

MISIÓN



Brindar servicios excepcionales para respaldar una vida y un lugar de alta calidad para nuestra comunidad

VISIÓN



Desarrollar una economía regional vibrante, vecindarios seguros y hermosos y oportunidades recreativas, culturales y educativas excepcionales impulsadas por un gobierno de alto desempeño

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VALORES

Integridad, Respeto, Excelencia, Responsabilidad, Personas